

NEWS: EUROPE

Santer backs action against ministers

By Caroline Southey in Brussels

The European Commission was set on a collision course with the Council of Ministers yesterday after Mr Jacques Santer, president of the Commission, called for court action against EU farm ministers.

Mr Santer's initiative reflects his fury at the farm ministers' decision last week to block the European parliament's involvement in drawing up legislation under which beef would have to be labelled with its country of origin by the year 2000.

The ministers' decision was in

open defiance of Mr Santer's pledge to MEPs earlier this year that in future farm policies would be decided by "co-decision" between the council of ministers and the parliament.

To achieve this, farm ministers should have backed the Commission's proposal, tabled under Article 100 (a) of the treaty to ensure MEPs had the right to vet the directive.

Instead, they opted to agree the proposal under Article 43, the traditional route for agricultural legislation which excludes parliament.

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ensure consumers' interests are better protected.

Mr Santer wants the Commission to back the parliament's environment committee which last week pledged to take up a case against the ministers in the European Court of Justice.

However, EU officials said Mr Santer was ready to press for the Commission to act alone if the parliament failed to initiate legal proceedings.

Mr Santer is under pressure to improve the Commission's record on consumer safety in the wake of

an inquiry by MEPs into the handling of "mad cow" disease. A report by MEPs concluded the Commission had "mismanaged" the crisis, partly because it had put the interests of farmers ahead of consumer safety.

MEPs have threatened to vote on a motion of censure against the Commission later this year unless it takes action to restore consumer confidence in EU agricultural policies. MEPs backed down from such a vote in February after Mr Santer's promise of closer co-operation with the parliament.

Belgian jobs scheme approved

By Neil Buckley in Brussels

The European Commission last night approved a Belgian scheme aimed at creating jobs by reducing social security contributions for all companies employing manual workers.

The plan is the fourth in a series of initiatives, titled Maribel, aimed at reducing the crippling social cost burden shouldered by Belgian employers. It is an important part of the Belgian government's attempts to cut unemployment.

Manual workers are singled out by the scheme as they are seen to be particularly vulnerable to the effects of automation. As the scheme involves tax breaks, it must be approved by the Commission to ensure it does not represent illegal state aid.

Last December Brussels ruled a previous Maribel scheme broke European Union state aid rules, and ordered Belgium to reclaim BF11.4bn (\$37m) which companies should have paid in social contributions in 1995.

The Commission rejected the scheme because it granted additional reductions to companies in sectors most exposed to international competition.

In contrast, the latest "Maribel 4" programme allows all companies to save between BF20,000 and BF34,000 per manual worker in social costs, depending on the proportion of manual workers they employ.

The Commission said yesterday the plan was a "general measure" to boost employment, which did not represent illegal state aid since it did not discriminate between sectors and so risked distorting the European single market in those sectors.

The decision came two weeks after the Commission rejected in principle a French plan to help the textile industry, on the grounds that it was a sectoral scheme which could distort competition.

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EU shies off sending troops to Albania

By Lionel Barber and Robert Graham in Rome

The European Union yesterday shied away from a quick response to repeated Albanian requests for the urgent dispatch of an armed contingent to support a humanitarian aid mission and longer-term reconstruction of the country.

Divisions among the 15 member states were too deep to forge a consensus at a meeting of EU foreign ministers in Rome to celebrate the 40th anniversary of the sign-

ing of the Treaty of Rome.

Mr Bashkim Fino, Albania's prime minister, had come to Rome with ministers of his government to make a collective appeal to the EU for a multinational force he believed was the only way of restoring order in his country.

But Britain and Germany refused to budge from earlier objections to sending any military mission to Albania. France, on the other hand, backed military intervention as part of strengthening the defence arm of the EU.

Mr Malcom Rifkind, British foreign secretary, called military involvement "premature" because the situation on the ground was still so confused.

Mr Klaus Kinkel, German foreign minister, ruled out sending his country's soldiers, arguing conditions in Albania bore no similarity to the Nato-led peace-keeping operation in Bosnia.

Italy is under domestic pressure to stem the flow of Albanians seeking refuge by fleeing in boats across the Adriatic. It is staking its

prestige on leading management of the Albanian crisis.

Mr Lamberto Dini, Italy's foreign minister, yesterday put a brave face on these differences. He claimed a decision would be taken within "a matter of days" and insisted Italy would not act alone even though it has assumed major responsibility for Albania.

Italy has been obliged to cast the net beyond the EU for allies to take part in a multinational force. Romania and Turkey have signalled interest in contrib-

uting to an eventual stabilisation force of at least 3,000 troops.

A second EU-led advisory mission has arrived in Tirana, capital of Albania, to underline Europe's willingness to help restore a semblance of order and prepare for fresh elections in June.

The mission was made up of all those who have given specific undertakings to send military personnel: France, Italy, Portugal, Greece and Spain, plus Austria which is also expected to back such a move.

Brussels in move to cut airport charges

By Caroline Southey

The European Commission will shortly unveil plans to cut airport charges to airlines by exposing wide discrepancies across the European Union.

The drive to cut costs will coincide with the final phase of air transport liberalisation in the EU which comes into effect on April 1. The Commission views airport charges as the last important area unaffected by

greater competition in the sector.

"Airports operate as natural monopolies. There must be rules about how they fix costs for airlines," an EU official said.

The airline industry has pressed Mr Neil Kinnock, commissioner for transport, to come forward with proposals. However, the plans are likely to face stiff resistance from airport authorities already threatened with loss of income from the abo-

lition of duty-free rights within the EU.

"Charges for similar aircraft are in some instances 10 times higher at some EU airports compared with others in the union," said the official.

Under the proposal, airport authorities would be obliged to explain how their charges are calculated. "Airlines find it difficult to question the amounts they are asked to pay for services at airports. There has to be

more transparency in the system and airports will have to start consulting airlines about charges," the official added.

The proposal would also give airlines the right to challenge charges. Authorities would have to show that there was a "reasonable relationship" between the costs of running airports and the charges airlines were asked to pay.

The plan also has a non-discrimination clause to

ensure airports do not increase charges unnecessarily for different types of aircraft or for flights from destinations outside the EU. "Charges should be objectively justifiable," the official said.

However, the proposal does allow airports to vary charges for environmental reasons. Airports would be justified in imposing higher charges for "noisy, smelly" aircraft, as well as for very late or early landing slots.

Russians going hungry as state finances wither away

The teachers of School No 74 in Ulanovsk, Lenin's birthplace, have little good to say about their government.

"Every day we face the same basic struggle: not to die from hunger," says Ms Tatyana Tytiokhova, who last received her Rhs300,000 (\$53) monthly salary in December.

"It's an embarrassment. Our wages are unpaid, the classrooms are cold and run-down. We would starve if each spring my parents did not go out and tend the family garden plot."

She and her colleagues called off class three weeks ago and walked out in protest, as did seven other schools in the town, 1,000 miles east of Moscow.

They are not alone in their frustration. Trade unions predict that across the country as many as 20m Russians may join them tomorrow to demand their back wages in what they claim will be the biggest demonstration in post-Soviet history.

This alarming build-up of wage and pension arrears, estimated by the trade unions to total Rhs51,000bn, has resulted from the chronic state of Russia's public finances.

The government's failure to collect enough taxes last year meant it met only three-quarters of its budget commitments and was forced to delay payments to millions of federal employees and pensioners.

Mr Alexander Solzhenitsyn, the famed author, has expressed outrage at this "shameful debt" and complained: "We cannot live like this any more."

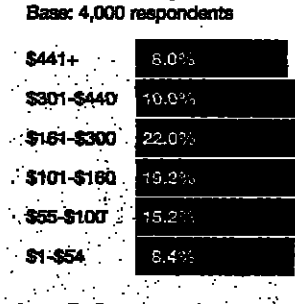
Railing against the country's privatisation programme and the "idiotic dictat of the International Monetary Fund", Mr Solzhenitsyn warned in a television interview this week that Russia was in great danger because of the gulf that was emerging between rich and poor.

He said Russia's schools,

Russia: old poor and new rich



Source: The Russian Market Research Co, Russian Economic Trends



educational system, science and culture were being destroyed through lack of funding. "They are rotting away, they are falling apart in front of our eyes. In a few more years we will have turned into a second-rate African power," he said.

His rhetoric has been matched by the fierceness of the academic debate which rages over how to assess living standards and the extent of poverty in Russia.

Those supporting the government's reform programme argue that macro-economic stabilisation, which last year cut the annual inflation rate to 22 per cent, has begun to lift millions of Russians out of poverty. The eye-catching growth of the informal economy has also raised incomes and living standards for large swathes of the population.

But a study conducted by the International Labour

Organisation last year disputed such claims. "There should be no pretence. The Russian economy and the living standards of the Russian population have suffered the worst peacetime setbacks of any industrialised nation in history," it concluded.

One of the most alarming developments it highlighted was the growth of the "working poor", particularly among professionals in the public services.

According to the state statistics committee, 36 per cent of employed workers were receiving wages less than the official subsistence minimum.

Sensing the ugly mood of the country, President Boris Yeltsin has already gone a long way to disarming his critics by condemning his own government for its inactivity and accepting that the protests are legitimate.

The new reformist leader-

ship he has now put in place has promised urgent action to tackle the welfare crisis, and the partial payment of Rhs5,000bn in back salaries has also taken some sting out of the trade unions' protest.

Although the opposition press has been agitating for acts of civil disobedience, the strike's national organisers yesterday distanced themselves from the Communist party after its fruitless presidential campaign last year. They also shunned comparisons with recent upheavals in the Balkans.

Mr Yuri Kozmetsov, chairman of the Ulanovsk Trade Unions Federation, says: "The people got used to the government giving them social guarantees and it is tough to get used to fighting for them."

Matthew Kaminski and John Thornhill

Sky's the limit for Russia's 'Manhattans'

Market research companies studying the potential spending power of Russian consumers often paint a very different picture of the economy from that presented in official statistics, writes John Thornhill in Moscow.

One of the latest reports, based on a survey of 2,000 households from Murmansk to Vladivostok, suggests the informal economy is far stronger than commonly believed and has created a relatively wealthy middle class. It estimates the average household income at between \$205-\$220 a month, twice the official figure. The study divides consumers into eight clusters, three of which are particularly attractive to western consumer products companies.

One cluster, "the Manhattans", represents many of the former Soviet elite and for perhaps 5.8m of Russia's 148m population. Typically, they are well-paid, middle-aged managers and professionals with an income of more than \$400 a month. Most live in big cities, drive top-of-the-range Russian cars or foreign imports, and often holiday abroad.

The "White Collars", accounting for another 9.8m, are younger, university-educated office workers earning more than \$300 a month. Optimistic about the future, they participate in sports, go to the theatre and save part of their income.

"Young Russians", comprising 8.4m, are gradually improving their standard of living and spend the most on leisure and entertainment. These professionals and skilled workers are keen car buyers and 12 per cent earn more than \$440 a month.

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EUROPEAN NEWS DIGEST

Curb proposal upsets Jews

The leader of Germany's Jewish community yesterday rejected a conservative politician's suggestion that he help negotiate a limit on Jewish immigration from the former Soviet Union. "I will not talk with the federal government about what number of Jews living in Germany is appropriate," said Mr Ignatz Bubis, head of the Central Council of Jews in Germany.

He said the idea was reminiscent of Polish Jews bargaining with Nazi occupiers during the second world war. "I definitely will not hold such talks," Mr Bubis told Suedwestfunk radio. "This is a matter for the government."

Chancellor Helmut Kohl's party is reported to be planning to curb work opportunities for foreigners from outside western Europe because of record postwar unemployment in Germany. Measures being drafted by the Christian Democratic Union include immigration quotas for Jewish immigrants and ethnic Germans from the former Soviet Union, according to Der Spiegel magazine.

Mr Wolfgang Zeitmann, domestic affairs spokesman for Mr Kohl's Bavarian ally, the Christian Social Union, suggested in a newspaper interview yesterday that Mr Bubis negotiate a quota for Jewish immigrants with the government. AP, Bonn

Kremlin hits at Belarus

The Kremlin harshly reprimanded its closest ally, Belarus, yesterday, saying the expulsion of a Russian journalist from Minsk prompted "deep concern". The criticism of President Alexander Lukashenko marked a rare departure for Moscow, which has overlooked his murky record on human rights in nurturing ties.

Authorities in Minsk expelled Mr Alexander Stupnikov, a correspondent from NTV, Russia's largest independent TV channel, in a crackdown on the media that followed an anti-Lukashenko rally at the weekend which turned violent. Belarus also expelled a US diplomat.

As local media are heavily censored, Russian media are the only source of critical coverage of Belarusian politics. Mr Stupnikov's reporting has helped turn Russian liberals against the Kremlin's embrace of Belarus.

The loss of Russian support could weaken Mr Lukashenko, but no breach looks imminent. He will meet President Boris Yeltsin in Moscow next week, when the two Slavic leaders are expected to discuss prospects for closer integration. Matthew Kaminski, Moscow

Extra budget for Belgium

Belgium's prime minister, Mr Jean-Luc Dehaene, yesterday presented to parliament an additional BF10bn (\$257m) of budget measures designed to ensure Belgium meets the criteria for European monetary union.

The measures, agreed with ministers over the weekend, are aimed at reducing the budget deficit to 2.9 per cent of GDP - below the Maastricht treaty limit of 3 per cent. Unexpectedly low tax receipts so far in 1997 meant additional measures had to be taken on top of the BF80bn savings in the budget announced last October.

The corporate sector will bear the brunt of the measures, with a tax on pharmaceuticals companies' turnover rising from 1 per cent to 4 per cent, and a profits tax on Electrabel, the electricity monopoly, increasing from 12 to 14 per cent. There are also BF3bn of public spending cuts, while a clampdown on tax evasion is projected to save BF2bn. Neil Buckley, Brussels

Support for EasyJet plea

Complaints from Easyjet, the UK budget airline, of predatory pricing by the Dutch airline KLM appeared to have some substance, a European Commission official said yesterday.

The official confirmed that the Commission's competition services raided KLM's head offices in Amsterdam in mid-February after complaints from the UK operator that KLM was trying to price it out of the market. The Commission inquiry is understood to be continuing, and is expected to last for some months.

Easyjet, owned by Mr Stelios Haji-Ioannou, the Greek Cypriot entrepreneur, began cut-price flights from the UK's Luton Airport to Amsterdam, Barcelona, Nice and Edinburgh in 1995. Its £35 (\$55) one-way fare to Amsterdam was much lower than KLM's standard £140 (\$211) return fare. KLM later lowered its fare, and Mr Haji-Ioannou said he believed it was operating below cost.

EU competition laws forbid abuse of dominant market positions, including predatory pricing, and the Commission can order companies to raise prices if it finds them abusing the law. Neil Buckley and Agencies, Brussels

Holocaust fund at Sfr285m

The size of the private sector Swiss Holocaust fund for victims of Nazi persecution has risen to Sfr285m (\$195m) following a commitment of Sfr20m by smaller Swiss banks. The big three Swiss banks set up the fund last month with a Sfr100m donation. The Swiss National Bank has donated Sfr100m and Swiss industry has already pledged another Sfr85m.

The Swiss Bankers Association disclosed the donation yesterday and said it hoped that it would be possible to "provide help quickly and in a targeted way to victims of the Holocaust".

The private sector fund is separate from the proposed Sfr7bn Swiss foundation for solidarity, which is being set up to help needy people both in Switzerland and abroad, including Holocaust victims. William Hall, Zurich

ECONOMIC WATCH

Swedish trade gap smaller

Sweden had a trade surplus of SKr10.7bn (\$1.4bn) in February, down from SKr10.8bn in January, the Swedish Central Bureau of Statistics said yesterday.

The February figure was slightly above market expectations of a surplus of about SKr9.8bn. In February 1996 Sweden had a trade surplus of SKr9.8bn. In February this year, exports totalled SKr48.8bn and imports SKr38.1bn.

Over the last 12-month period, Sweden has registered a trade surplus of SKr119.5bn. In the first two months of 1997, it totalled SKr20.3bn.

A survey by leading Swiss economists expects Swiss 1997 gross domestic product to grow less than forecast in December 1996, but remains optimistic for 1998. The quarterly Business Economics' Consensus, published yesterday, expects GDP to grow 0.44 per cent in 1997 and 1.68 per cent in 1998; the December forecasts had been 0.61 and 1.68 per cent respectively. AP-DJ, Zurich

The bottom line...

Our cross-border new European Reservations Centre to Ireland has been entirely justified. We have a new frame in which to have everything in place for the start of the operation and we have a lot of people here to be friendly, efficient, and as determined as we are to make this a success story.

Hans Mirka, Senior Vice President International, American Airlines

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NEWS: EUROPE

French recovery gathers pace

By David Buchan in Paris

France's economic recovery is slowly gathering pace and stabilising employment for the first time in two years, according to two new surveys.

The number of company managers predicting a rise in turnover and, to a lesser extent, in jobs has risen over the last six months, though only one in three plans to increase investment, according to a report yesterday by the Paris Chamber of Commerce and Industry (CCIP).

This study, in which the IFOP organisation polled more than 6,000 company heads - a disproportionate

number in the Paris region - accords with the latest prediction of Insee, the official statistics agency, of "a marked improvement" in the first half of this year. The agency forecast the economy would expand at an annual pace of "close to 2.5 per cent" in the first six months, up from around 2 per cent in July-December 1996.

"Job destruction, which since mid-1995 has been linked to the slowdown in activity, virtually came to a halt in the fourth quarter of 1996," Insee said. But it warned that many new jobs were temporary, filled either through labour agencies or on a fixed term. It also

warned that the phasing out of military conscription would swell the labour force. Therefore, the jobless rate would still continue to rise,

Employment stabilising but investment fails to take off

from 12.7 per cent in February to 12.9 per cent in June, according to Insee, which last December estimated unemployment would hit 13 per cent in mid-1997.

France's trade surplus, at a record last year, may grow

even further, according to Insee. It noted that currency movements - especially the rise of the dollar, sterling and lira against the franc - "have since the beginning of 1997 continued to act in favour of French export competitiveness". Gradually, firmer domestic demand should replace exports as the main engine of growth.

But, like the CCIP poll, the Insee study is pessimistic about investment, which still seems incapable of taking off. Despite excellent financing terms and better balanced exchange rates, it will grow only a very modest 0.1 per cent in the first half of this year, estimates Insee;

last December it predicted a 0.9 per cent increase for January-June. "The low level of capacity utilisation in industry is providing no incentive to invest... business leaders remain prudent" because they are not sufficiently convinced of demand.

Insee yesterday said consumer prices rose 0.2 per cent in February to give a retail inflation rate of 1.6 per cent over the past year. This is a slight fall from the 12-month rate of 1.8 per cent in January, and in this context companies have little incentive to build up stocks and inventories of goods they believe may become still cheaper in coming months.

Klaus defends Czech voucher privatisation

By Vincent Boland in Prague

Mr Václav Klaus, the Czech prime minister, yesterday defended his government's voucher privatisation programme but said that if he could start again he would do some things differently.

Amid deepening gloom about the sluggish Czech economy, three years after the huge transfer of ownership from the state to private hands ended, aspects of voucher privatisation such as lack of regulation and the slow pace of industrial restructuring have become topics of heated debate.

It is unusual for Mr Klaus or other ministers, who regard the benefits of voucher privatisation as self-evident, to feel the need to defend it publicly. But before an audience of international bankers and investors who question the depth of economic reforms, Mr Klaus went on the defensive.

"I am still convinced that voucher privatisation was a success and the catalyst for growth," he said. But he admitted to mistakes, especially in the approach to industrial restructuring, which has been delayed rather than speeded.



Klaus: on defensive

Prague stock exchange, while a debate continues on setting up a market watchdog to curb insider trading, theft of investment fund assets and other abuses.

Mr Klaus said he was aware of investor concerns but attacked "those critics, mainly foreigners", who expected the standards of Wall Street or the City of London.

He also said pessimism about the economy was overdone but reserved judgment on how 1997 would turn out. Economic growth fell to 4.4 per cent in 1996 from 4.8 per cent in 1995, and there was a sharp slowdown in the opening weeks of this year.

There was some good political news for Mr Klaus yesterday when an MP from the opposition Social Democrats defected to join the prime minister's Civic Democrats. The move by Mr Tomas Teplík gives the ruling coalition 100 of parliament's 200 seats, ending its minority status.

A second Social Democrat, Mr Jozef Wagner, who was expelled from the party for voting with the government, may also join the coalition, according to newspaper reports.

Interns lead move against Juppé reform

By David Buchan

Leaders of France's striking young hospital interns yesterday called on all hospital medical staff to join their national demonstration in Paris tomorrow against the government's health spending controls.

The protest by many of the country's 16,000 interns - trainee specialists - has spread to most of the country's 26 teaching hospitals

and tomorrow's demonstration will be supported by several of the big medical unions, still unreconciled to the plan of the prime minister, Mr Alain Juppé, in effect to fine those doctors held to be wasteful prescribers of drugs or treatment.

But there is no sign the government will back down on what its spokesman this week said was a reform that had been "voted on, accepted by the French and negoti-

ated for more than 18 months with the medical profession".

Yesterday, the leader of the MG-France union of general practitioners, which backs the Juppé reforms, said he had "no fear about the firmness" of the government's resolve.

Right from the start when they were proposed in 1995, the Juppé reforms have divided specialists from general practitioners. The gov-

ernment's analysis is that France spends more than other European countries on health, partly because it has too many over-prescribing specialists. The reforms include the possibility of individual and collective financial penalties on doctors, as well as making it harder to consult specialists without going via a general practitioner.

Most of the specialists' medical unions, however,

grudgingly accepted the government's reforms, until the country's trainees - who are not unionised - suddenly took against changes which they see as denying them a just return on the long training they have to undergo. The trainees have already won exemption from any penalties for their first seven years of independent practice, but now appear to be contesting the principle of the reform.

Idea whose time has come

IMF demands currency board for Bulgaria - but the notion was not always so popular, reports Anthony Robinson

A pirated translation of a minor 1991 classic originally entitled *Peace for the Bulgarian* and written by Professor Steve Hanke of Johns Hopkins University, Baltimore, is a hot item in the Sofia book market. Its new title is *Currency board - beginning or end?*

Last week, the International Monetary Fund answered the question by announcing a \$658m financial package designed to tide the country over until the harvest and make sure that a currency board is up and running by June.

The IMF was not always so obliging. Prof Hanke, whose advocacy of the rigid monetary system was first accepted by Argentina in April 1991, recalls that the Fund was then strongly opposed to a system whose main virtue he sees as imposing fiscal discipline. This is achieved by tying the domestic money supply rigidly to the level of hard currency reserves, making it impossible for governments to print money to finance deficits or the losses of enterprises.

Scepticism also ruled when the Estonian government, desperately seeking a way to rid itself of the Russian rouble, introduced a currency board as part of a broader monetary reform in June 1992. This helped to replace the uncontrollable, inflationary rouble with the Estonian kroon.

The currency reform undermined the country's domestic sovereignty and insulated the Estonian economy from the inflationary recession of neighbouring Russia. It also turned the IMF's initial scepticism to open support and attracted the attention of Lithuania, which introduced a board with full IMF support 18 months later.

By December 1995, the IMF's enthusiasm for the discipline of a currency board as an antidote to turbulent economic and political environments was almost evangelical. At the IMF's insistence, article seven of the Dayton and Paris peace agreements obliged the Bosnian central authorities to put in place a currency board, keep it for at least six years, and appoint a foreign national to head it.

"It was a 180 degree turn. No currency board - no money," recalls Prof Hanke, now an adviser to Bulgaria's President Petar Stoyanov. He is trying to persuade the president that the Bulgarian board should be as orthodox as possible. "That means setting up the new entity as a separate monetary authority, partly run by foreign nationals and with a mandate to last as long as possible - for at least 6-10 years. The more orthodox it is, the more credibility it will give to dealing with the huge foreign and domestic debt problem," he argues.

The introduction of a currency board regime was originally proposed in October by the IMF after the Socialist government led by Mr Zhan Videnov failed to honour the terms of a \$380m, three-year World Bank loan. After initial doubts the Socialist government was persuaded there was no alternative. But the government was forced to resign before it could draw up the necessary legislation and put the plan into effect.

The incoming caretaker administration, led by Mr Stefan Sofronov, mayor of Sofia, won all-party support for introducing a currency board whichever party wins the elections. With these assurances the IMF agreed a \$658m financing package backed up by a further \$290m from the World Bank and up to \$400m from the EU.

Mr Ivan Kostov, leader of the Union of Democratic Forces, whose mass rallies in January forced the ruling Socialist party to resign and make way for elections on April 19, has called for "wide support and a stable parliamentary majority" to establish a currency board and sustain the strict new financial regime.

The Bulgarian government is receiving rather different advice, however, from Prof Jeffrey Sachs of Harvard University. Last week in Sofia, Mr Sachs, the main intellectual supporter of Poland's 1990 stabilisation programme and an advocate of speedy and deep structural reforms, warned Bulgarians against expecting too much from a currency board.

He argued that it was essentially a short-term solution which had to be accompanied by other measures if the country was to tackle the structural problems left by seven years of halting and chaotic policies which encouraged the looting, rather than the privatisation, of state assets and left the banking system virtually bankrupt.

Prof Hanke, however, is convinced that currency boards are a long-term solution in the treacherous waters of Balkan politics. "A currency board puts manacles on the devaluers. This is all you can do in Balkan politics. The real power of the board system lies on the fiscal side. It takes the punch bowl away, and in places like the Balkans that's the only way you can get spending under control," he insists.

To clinch his argument, he quotes his favourite line from Karl Schiller, the former social democratic German economics minister of the 1970s: "Stability is not everything - but without stability everything is nothing." These are words with special resonance at present in Albania, where anarchy, not democracy, has emerged from the wreckage of Enver Hoxha's tyranny.

"I advised the Albanian government to set up a currency board in 1992. Nothing happened. But as soon as the dust settles I'll be back."

EASTMAN KODAK COMPANY INTRODUCES

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NEWS: INTERNATIONAL

Banks are looking forward to issuing multi-function cards

Visa rolls out its new chip card toolkit

By George Graham, Banking Correspondent

Visa, the international payment cards consortium, yesterday rolled out its new toolkit to help banks migrate from today's magnetic stripe cards to the chip cards.

The programme includes a set of standard payment services, including Visa's regular credit, debit and stored value functions, as well as a new set of technical specifications for banks to develop their own chip applications, using the Java computer language.

Visa is also working on adapting its VisaNet payments network to handle chip card applications, and is working with leading makers of point of sale terminals, such as De La Rue Fortronic and Hypercom, to develop equipment which will handle the new cards.

While plastic cards with embedded chips have been used in a wide range of pilots and national schemes, these have generally been for a single function, such as stored value cards which can be loaded with money in advance instead of being used to tap a separate bank account.

Banks are looking forward to being able to issue multi-function cards, which can not only carry out payment functions but also administer proprietary loyalty schemes - and be accepted outside their home country.

Mr Ed Jensen, president and chief executive of Visa International, said the aim of his organisation's new "Partner Programme" was "to let banks and countries proceed at their own pace."

In South Africa, four leading banks are already planning to issue chip cards combining a variety of different

functions by the end of this year, although their technology may need to be modified later to comply with international standards.

Russia, too, is likely to move early to chip cards because there is considerable demand for payment services but inadequate telecommunications infrastructure to handle the sort of on-line payment authorisations used in western Europe or north America.

"In other countries like the US there is such a large installed base of magnetic stripe that it will take some time... We are probably talking 10 years," Mr Jensen said.

In the UK, a chip card offering credit or debit is to be piloted this autumn, while Visa's stored value card is also to be piloted in a separate test.

The Visa programme is based on open industry standards such as the Java computer language, and will give banks the tools to develop their own applications and load them onto a card.

"By using an open technological platform based on Java we will be able to progress with other schemes on inter-operability and common standards," said Mr Jensen.

Mr Jensen said the system is intended to comply fully with the standards for chip cards developed jointly by Visa and its rival card consortia, MasterCard and Europay.

"It would be very easy to try to create proprietary standards. With respect to MasterCard, we have 67 per cent of the market and we could say, the market must come to us. But we are not going to do that," Mr Jensen said.

Sudanese rebels seize southern border

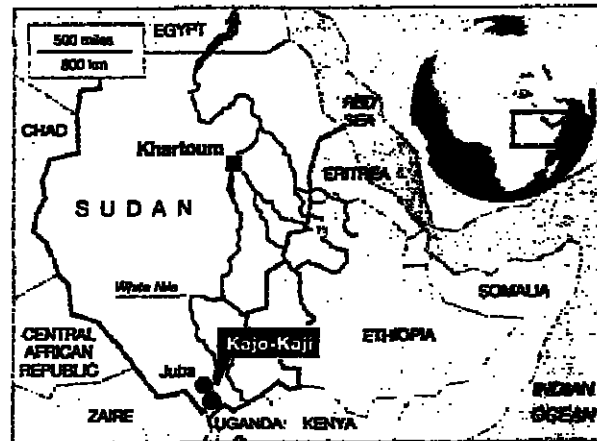
By Mark Hubbard in Cairo

Sudanese opposition forces said yesterday they had seized control of the country's entire southern border with Zaire and Uganda after capturing a garrison town, and were preparing to attack the government-held city of Juba.

The Sudan People's Liberation Army said it had captured the southern town of Kajo-Kaji, expelling government forces from the states of White Nile and Western Equatoria. An SPLA statement issued in the Eritrean capital Asmara said government forces were retreating towards Juba, within 30 miles of the southern front.

Li Gen Omar Hassan El-Bashir, Sudan's president, yesterday called upon opponents of the Islamic government to return from exile in neighbouring countries, though without suggesting that their return would lead to any change in government policy.

Sudanese government forces have, since last October, been under attack from an alliance of southern and northern opposition forces grouped under the umbrella



of the National Democratic Alliance. The NDA, of which the SPLA is the main military component, also claimed responsibility this week for an attack on government forces close to the Ethiopian border, in which it claimed to have killed 100 government troops.

The NDA this week threatened with violence all foreign companies operating in Sudan, deeming them legitimate military targets. The threat was specifically directed at the Canadian Arakis Energy Corporation which, with Chinese and Malaysian partners, recently signed a 25-year oil exploration deal with the Sudanese government believed to be worth \$1bn.

The capture of Kajo-Kaji comes two weeks after the government in Khartoum accused Uganda of launching air raids against its forces in southern Sudan from bases in north-east Zaire. Khartoum accused the SPLA of assisting the Ugandans of assisting the SPLA by using areas of Zaire now controlled by the forces of Mr Laurent Kabila, the Zairean rebel leader, from which to launch the attacks.

Uganda denies, raised the question of whether those behind central Africa's current upheaval are intent upon confronting several perceived sources of instability simultaneously.

By encouraging Mr Kabila's rebellion in Zaire, Uganda and Rwanda have dispersed the Hutu refugees and their Zairean allies, by whom they were threatened, Mr Mobutu Sese Seko, Zaire's president, is regarded throughout the region as having encouraged regional instability, and is now seriously threatened by Mr Kabila's rebellion.

Similarly, by encouraging the northern and southern Sudanese opposition to coordinate their efforts, Uganda along with Ethiopia and Eritrea, assisted last year by \$20m-worth of US military assistance to these three countries, have also

mounted the most significant threat the Khartoum government has yet faced.

By pushing Sudanese and Zairean government troops and Rwandan Hutus away from their borders, Uganda and Rwanda have created rebel-held security buffers in areas which less than six months ago were the source of their instability.

The NDA this week rejected an offer of mediation made by Sheikh Zaid bin Sultan Al-Nahayan, president of the United Arab Emirates, on the grounds that the Khartoum government should first accept that the conflict is internal. Khartoum has portrayed its increasingly confident opponents as fighting on behalf of neighbouring states threatened by its alleged support for militant groups operating throughout the region.

Casablanca SE seeks to bolster business

By Roula Khalaf

The Casablanca stock exchange in Morocco is set to launch a campaign to convince companies and entrepreneurs of the merits of listing their shares.

Mr Amyn Alami, head of the Casablanca bourse, said yesterday that new listings were an essential element in the Casablanca stock exchange's development.

So far, only three private sector companies have issued shares on the bourse. With 46 companies listed, prices have risen sharply in the past year partly due to a dearth of new issues and a huge increase in assets managed by local mutual funds.

The stock exchange broke a new record high last week. The index quoted by local broker Upline Securities has risen by more than 33 per cent since the beginning of this year.

Crown Prince Sidi Mohammed yesterday inaugurated the new headquarters for the exchange, an important step in its modernisation drive.

The Casablanca stock exchange has been key to promoting Morocco as an emerging market and attracting foreign investor interest. Capitalisation has reached \$8.6bn, from \$2.4bn in 1992. Over the same period, yearly volume has risen 30 times to \$2.9bn.

As the country prepares for the dismantling of tariffs stipulated by the partnership agreement it has signed with the European Union, the bourse is seen as an essential vehicle for companies to raise funds and increase their investments.

Yesterday's inauguration coincided with the introduction of electronic trading to the exchange, a move designed to increase transparency and liquidity. Four stocks have already moved on to electronic trading and the rest will be phased in within the next two months.

In a bid to promote transparency, the bourse is eliminating the over the counter market. Systems are being put in place to ensure the

safety and security of transactions, and a central deposit system, long requested by international investors to facilitate settlement of trades, should be ready by September.

"This is when we will be able to say the reform of the bourse is complete and meets the best of international standards," said Mr Alami.

While important for attracting investors, the reform of the bourse, say London analysts, must be accompanied by two elements to whet the appetite of foreign institutional buyers, who now account for only 5 per cent of total capitalisation.

The first is a cut in the 0.3 per cent commissions charged on every trade by the exchange. Deemed to be among the highest in emerging markets, the commissions discourage some foreign investors from venturing into Morocco. The second is an increase in the number of listed companies.

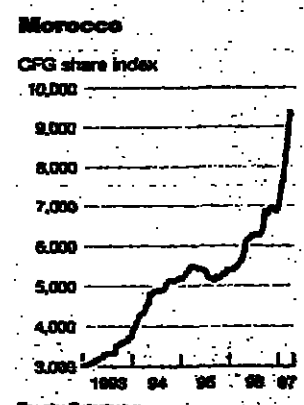
Mr Alami said that the bourse has been in dire need

of resources to finance its \$6m modernisation plans, but as the drive is completed, efforts will be made to reduce the commissions.

"The second phase for us is marketing and recruitment of investors but of companies," he added. "This year this will be the focus of our actions."

Bourse officials, brokers and investment bankers will tour the country in an April road show to meet companies and entrepreneurs and "demystify" the concept of listing on the bourse, as Mr Alami put it.

"This is the only way to develop, for us and for the companies, especially in light of the EU partnership agreement," he said.



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More clashes on West Bank

By Judy Dempsey in Jerusalem

Clashes between Israeli and Palestinian forces continued yesterday in the West Bank towns of Bethlehem and Hebron amid growing concern from the European Union and the US that the peace process is on the verge of collapse.

There was little sign that Washington was prepared to step in immediately and salvage the process until Mr Benjamin Netanyahu, the Israeli prime minister, and Mr Yasser Arafat, president of the Palestinian Authority, were willing to return to good faith in the negotiating table.

The Israeli government has continued to insist Mr Arafat gave the green light to Hamas Islamic militants to renew their bombing campaign. But a senior Israeli military intelligence officer said there was so firm evidence to support this.

At a session of the Knesset's foreign affairs and defence committee, the offi-

cer was quoted as saying: "We have no information or clear cut evidence that Arafat gave the green light."

But he added: "His style, language and body language were understood by terror groups to have given the go-ahead."

The statement will almost certainly embarrass Mr Netanyahu who has repeatedly told several US television networks that Mr Arafat had given the go-ahead for the suicide bomb attack on a Tel Aviv café last Friday in which three women were killed.

In addition, the disclosure by the intelligence services highlights the growing tensions between the military and Mr Netanyahu. The military had warned the government it could expect violence if the Hamas new settlement project went ahead, just as they had warned the government about the repercussions following the opening of a tunnel exit close to the Al-Aqsa mosque in the old city of Jerusalem last September.

NEWS: WORLD TRADE

Thailand issues 28 new insurance licences

By Ted Bardacke in Bangkok

Thailand's cabinet yesterday approved a proposal to issue 28 new insurance licences, ending a scandal-plagued process that dogged three governments, and paving the way for the gradual liberalisation of the industry.

Thailand has not granted new insurance licences since 1982. In 1986 the former government of Mr Chuan Leekpai bowed to pressure from the World Trade Organisation and decided to open up the sector

beyond the existing 13 life insurance companies and 67 non-life insurance companies.

Last year under former prime minister Mr Banharn Silpa-archa, a government committee recommended that 66 new licences be issued but the cabinet did not act on the proposal amid widespread accusations that graft had tainted the selection process. Later, some existing insurance companies were accused of making payments to prevent so many new licences from being issued in an attempt to keep

their businesses protected from competition.

The current government of General Chavalit Yongchaiyudh made the insurance licence issue a "test-case" of transparency in the awarding of government licences. An independent panel including insurance industry experts from outside the government was set up to review the qualifications of the bidders and pick the winners. "We have selected a healthy list of companies here," said Mr Narongchai Akrasanee, the commerce minister,

who oversaw the process. "The best interest of customers and the industry has been served."

Yet the list of new companies to gain licences, particularly for life insurance, is dominated by elite industrial conglomerates or mid-level financial institutions and is therefore unlikely to result in much immediate competition, industry analysts said.

Among the 12 life insurance licences approved are companies controlled by telecommunications and animal feed giant CP Group,

liquor businessman Mr Charoen Sirivattanapadki, petrochemical and cement conglomerate Thai Petrochemical Industry, pulp and paper manufacturer Advanced Agro, and construction company CH Karnchang. A consortium led by General Finance & Securities, of which Mr Narongchai is former chairman, also won a licence.

Companies selected must capitalise itself with, at least \$150m (\$19m) within 90 days and are expected to begin operations by the end of the year.

Plans to give Aden a future recall the port's great past

For more than 100 years until 1967, Aden was regarded by shipping companies as one of the world's great natural harbours and busiest duty-free ports. Four civil wars later, it remains Yemen's most valuable asset.

After protracted financial negotiations, a \$60m redevelopment scheme is close to being agreed which would also constitute Yemen's first overseas-led privatisation programme.

A deal will largely depend, according to western diplomats in Sana'a, on whether European governments will provide export credit cover for Yemen.

This in turn will be influenced by how much the government of President Ali Abdullah Saleh is willing to restrain Yemeni vested interests in favour of national economic development.

But there is general agreement in both Yemeni and foreign business circles that redeveloping the port could be the catalyst for transforming Aden's run-down industrial infrastructure and for breathing new life into Yemen's economy.

The sole investor behind the plan is Yemen Investment & Development International (Yeminvest), a company wholly owned by Saudi Arabia's Bin Mahfouz family.

Yeminvest proposes to develop the port of Aden on a 25-30-year build-operate

own-transfer basis under a concession agreement with the Yemen Free Zone Public Authority (YFZPA). The agreement was ratified by the Yemeni cabinet last April.

In the first phase, the harbour channels, including a 600m-wide turning area, will be dredged, a new transhipment container terminal on Aden's North Shore will be built and the existing Ma'alla terminal upgraded.

A small 15MW power station is also planned together with basic infrastructure. The Netherlands' Royal Boskalis Westminster is due to start the dredging next month under a contract worth \$25m-\$30m. Yeminvest's deadline for completion of the first phase is March 1999.

In the second and third phases, a free zone area and a larger power station will be built and Aden's airport

at Khormaksar modernised.

Yeminvest is talking to the Port of Singapore Authority about managing the Ma'alla terminal, said Mr Cherif Sedky, Yeminvest director. "We can open and operate Ma'alla and generate revenues very early on," he added.

However, neither a port authority nor the Yemen government would have an equity stake. "There is no public sector involvement," said Mr Sedky.

Talks with the World Bank and its affiliates on financing the \$250m first phase "are at an advanced stage", according to Mr Matthias Moser, leader of the project finance team at financial advisers Deutsche Morgan Grenfell (DMG).

According to Yeminvest and DMG, the World Bank

has already approved in principle \$50m-worth of political risk cover under its Multilateral Investment Guarantee Agency programme.

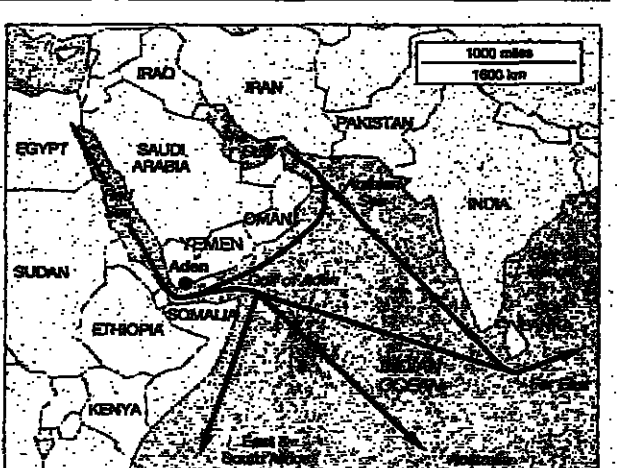
Its private-sector affiliate, the International Finance Corporation, has given "positive signals" to the idea of taking a small equity stake.

Discussions on limited recourse financing from commercial banks would start in "about three months", DMG said. The process of choosing a main contractor to build the container terminal would also start in about three months.

The viability of the entire scheme could now hang on the response from European export credit agencies that have no formal cover for Yemen, although export credit guarantees are given by some individual European countries on a bilateral basis.

According to Mr Moser, the investors hope to bring in export credit agency co-financing on a project finance basis. "A number of the most important agencies have said they would positively consider this," he declared.

Mr Abdulqader Bajammal, Yemen's deputy prime minister for planning and development, says formal cover with the European Union could be restored at the end



pean countries on a bilateral basis.

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Mr Abdulqader Bajammal, Yemen's deputy prime minister for planning and development, says formal cover with the European Union could be restored at the end

of June when the EU council of ministers is expected to ratify Yemen's association agreement with the EU.

Mr Bajammal said Yemen would sign this agreement on April 22. Ratification would put Yemen on the same basis for export credit guarantees as other Middle East and North African countries that already have EU association agreements.

According to senior western diplomats, however, "the ECA process is less straightforward than Mr Bajammal would have it". Individual EU countries will first want to be satisfied about the repayment schedule on Yemen's outstanding bilateral debts.

Port management professionals also want restrictions on the involvement of the YFZPA, which has no experience of port or free zone management.

Western diplomats agree. "The Free Zone Authority is a definite obstacle in the way of the port of Aden development," said one.

Robin Allen

WORLD TRADE NEWS DIGEST

R-R and Snecma hold engine talks

Rolls-Royce of the UK and Snecma of France are in talks which could lead to collaboration on a new engine, Sir Ralph Robins, Rolls-Royce chairman, said yesterday.

Sir Ralph told the German-British Chamber of Industry in London that the two companies were talking about co-operating on a new engine for the proposed A340-600, which would be built by Airbus Industrie, the European consortium. The aircraft would be an extended version of the A340, increasing its capacity from 300 to 375 seats.

Snecma has a long-standing aero-engine alliance with General Electric of the US. However, GE last month said it had pulled out of negotiations with Airbus for engines for the A340-600, saying the two sides disagreed over how to share development costs. Airbus said it would negotiate with Rolls-Royce and Pratt & Whitney of the US over building the aircraft's engines.

Michael Shapiro, Aerospace Correspondent

BA-American delay rejected

The US Department of Transportation has rejected a request that it delay consideration of the proposed British Airways-American Airlines alliance until the UK and the US have concluded an "open skies" accord. Mr Charles Hunnicutt, assistant aviation secretary, said that while an open skies deal was a pre-condition for approval of the proposed alliance, bilateral negotiations and investigation of the airlines' deal would take place concurrently.

Mr Hunnicutt rejected a request by Delta Air Lines and TWA, two US airlines, to delay consideration of the alliance. He said the proposed alliance was complicated and would take time to consider. BA and American said in June they planned extensive co-operation and revenue sharing on transatlantic routes. The two airlines have applied to the department of transportation for anti-trust immunity.

Michael Shapiro, Aerospace Correspondent

Hungarians sell buses to UK

Hungarian bus manufacturer Ikarus began deliveries of bus bodies destined for London Coaches yesterday as part of an order for 70 buses worth £3.5m (\$5.5m) to three British companies. The buses will have chassis fitted by Hughes-Daf in Holland before final delivery.

The Hungarian manufacturer, which supplied the former Comecon countries with articulated buses before the fall of the Berlin Wall, saw orders plummet from 13,500 a year in the 1980s to 950 last year. But new management and restructuring has brought a recovery, and the company hopes to sell at least 2,500 units this year, 2,200 of them for export.

Kester Eddy, Budapest

BP in Philippine solar deal

British Petroleum has signed a three-year contract worth \$30m to set up packaged solar systems in villages across the Philippines. Under the contract with the government, BP Solar will install more than 1,000 systems in 400 villages. The contract will be funded by a concessional loan from the Australian Export Finance and Insurance Corporation. The systems will be manufactured at BP Solar's Sydney plant.

Sumitomo, the Japanese trading house, has become the first international firm to invest in Tawi-Tawi and Sulawesi, the most backward part of the southern Philippine region of Mindanao - a joint venture to set up at least one seaweed processing plant at an estimated cost of \$10m.

Justin Marwood, Manila

Warning on US power mergers

By Leyla Boulton
in Washington

US consumers and small businesses yesterday warned that a wave of mergers by companies preparing for deregulation of US electricity markets could undermine the benefits that competition is designed to give customers.

Some 17 mergers, proposed over the last three years, are still pending and three have been completed. Consumers for Fair Competition, an alliance of consumer organisations, small businesses, and municipally-owned utilities, demanded increased powers for the Federal Energy Regulatory Commission (FERC) to police the industry and reject or modify any merger which threatened competition.

The alliance also issued a set of principles aimed at ensuring any deregulation moves by Congress protected the interests of consumers. In its first foray into an

increasingly furious national debate over how to introduce competition into the electricity sector, the group said market players which controlled sufficient resources to frustrate competition should be forced to sell or spin off assets.

For example, Mr Mark Travieso, utility consumer watchdog for the state of Maryland, said he was fighting the proposed merger between Baltimore Gas & Electric and Washington-based Pepco into a company which would supply most of the electricity to the state of Maryland and Washington DC, because he believed it would "thwart" competition.

In its guidelines, delivered to Congress yesterday, the alliance said the transmission network should operate independently of power generators, retailers, or distributors. It called for "effective mechanisms" to prevent cross-subsidies between a company's regulated and non-regulated businesses.

Some believe that Greenspan's rate increase may be the first of many Fed launches a pre-emptive strike

By Gerard Baker
in Washington

By the time the moment finally arrived, at 2.15 yesterday afternoon, no one could complain they had not been warned. For the past six weeks, since the Federal Reserve's last open market committee meeting, Mr Alan Greenspan, chairman of the US central bank, has warned repeatedly the Fed might need to raise interest rates as a pre-emptive strike against inflation. That was precisely what yesterday's 0.25 percentage point rise in the targeted federal funds rate was designed to be.

Financial markets reacted calmly to the move. The bond market had heeded Mr Greenspan's many warnings and had largely discounted an increase. More important, the consensus view among economists was that the rise does not mark the beginning of a long series of rate increases.

They appear to believe the Fed is not about to repeat the experience of 1994-5, when it increased rates by a full 3 percentage points over the course of a year. That



Greenspan: carried out his threat

fierce tightening led to a bond market massacre and also hit equities. Investors are betting instead yesterday's increase represents merely a subtle short-term shift designed to damp down the current strong rate of economic growth.

Are they right to be so sanguine?

The upbeat view rests on the case there is still no obvious sign of inflation in the US economy. Although the current expansion is six years old and unemployment

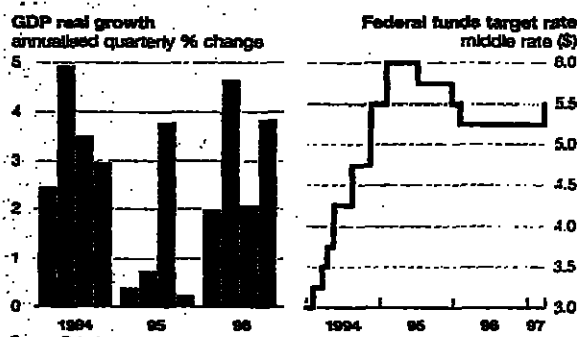
has fallen close to a post-war low, rising cost pressures, which normally accompany

such an expansion, are largely absent. Consumer price inflation is just 3 per cent. Producer prices are rising by just 2.2 per cent.

In that context, Fed policy is already restrictive, and following yesterday's move, has become even tighter. The real (inflation-adjusted) Fed funds rate now stands at about 2.75 per cent. On average throughout the business cycle in the past 20 years, the Fed has maintained the real funds rate at about 2 per cent.

In 1994, by contrast, when it raised interest rates for the first time for four years,

US economy: the case for a rate rise



the real Fed funds rate was close to zero.

Strong growth in the economy demanded a much tighter monetary stance, and the Fed raised rates over the course of the next year to 6 per cent, 3 per cent in real terms, a level that eventually proved enough to bring growth back under control.

If the Fed were to seek a similar monetary policy stance this time, the funds rate is now already close to the level it needs to be in real terms to exercise the same degree of monetary restraint on the economy.

or four incremental increases. More important, the bullish assessment of the outlook for monetary policy assumes there will be no increase in inflation over the next year or so. The Fed, however, probably thinks otherwise.

Even if the optimists are right and the US economy has been transformed in the past few years in a way that has made it much more efficient and inflation-proof, the current expansion is still too strong. Growth in the current quarter is expected to be about 3 per cent, on top of a 3.9 per cent annual rate in the last three months of 1996. Sooner or later, that pace of growth will reignite inflationary pressures.

"The risk is the economy has now been strong enough for long enough to produce an acceleration in inflation later this year," says Mr Stephen Roach, chief economist at Morgan Stanley, the investment bank in New York. "This week's move should be viewed as the first of many." If that view proves correct, financial markets will be in for a bumpy ride in the next year. Editorial Comment, Page 21

Mexico setback for injured Clinton

By Nancy Dunne
in Washington and Leslie Crawford in Mexico City

President Bill Clinton's ambitious Latin American strategy has suffered a setback with the decision to postpone his first state visit to Mexico and delay trips to Argentina, Brazil and Venezuela until later in the year.

The Mexican foreign ministry said yesterday the visit to Mexico, scheduled to have begun on April 11, had been put back until May 6, so the president would have more time to recover from his knee injury.

It would also allow the healing of relations between the two countries that have been severely strained by the annual US certification of countries deemed to be co-operating in the war against drug trafficking. Mexico's re-certification this year, despite a series of drug corruption scandals, caused outrage among US legislators, while the government in Mexico condemned the certification process as an unwarranted interference in Mexico's internal affairs.

Mr Clinton's plans to visit Argentina and Brazil in May will also be put back until October 1997, scuppering White House plans to build support for an Americas-wide free trade agreement.

When Mr Clinton's Latin American strategy was announced early this year, the aim was to build support for free trade in the Americas in the new Congress, leading to swift passage of "fast track" authority to negotiate trade deals.

However, the White House has been buffeted by the campaign finance scandal and attacks on its trade policy. Ms Charlene Barshefsky has only just won confirmation as US trade representative, and has yet to devise a proposal on "fast-track" acceptable to both Republicans and Democrats. And and and ● Mexico's foreign ministry yesterday said it had blocked the donation of European Union funds to an election monitoring group in Mexico because it had not been previously consulted on the matter.

"We were not informed of this project, and the framework of Mexico's co-operation agreement with the European Union requires that all EU-funded projects be approved by a bilateral committee," Mr Javier Treviño, Mexico's under-secretary for international co-operation, said. Mr Treviño admitted the foreign ministry's stance marked a departure from previous government policy, which once welcomed foreign funding of poll monitoring groups.

The Mexican veto against a \$400,000 grant to the Mexican Academy of Human Rights has led to protests from the Institute in charge of organising elections in Mexico and concern among European MPs.

Dow to fight record libel award

By Richard Waters
in New York

A flurry of big libel judgments in the US has just been capped by the award to beat all awards: a ruling that Dow Jones should pay \$223m over an article that appeared four years ago in the Wall Street Journal, the company's flagship newspaper.

US legal experts and journalists say that, if the massive judgment stands, it would have a chilling effect on news organisations across the country at a time when the practice of investigative journalism has already come under the public spotlight. To judge by previous cases, though, there remains a strong chance the pay-out order will be greatly cut or thrown out altogether.

The judgment against Dow Jones was handed down by a federal court in Houston, Texas - a region famous in legal circles for the scale of the awards made by its juries. It was a Houston court, for instance, that delivered a \$10bn judgment against Texaco a decade ago for intervening in a planned merger of Gulf Oil and Pennzoil.

Dow Jones was last week ordered to pay \$22.7m in compensatory damages, and a further \$200m in punitive damages, over a 1993 Wall Street Journal article concerning MMAR Group, a Houston-based bond trading firm. The firm went out of business a month after the article appeared, and later blamed the report for driving away its clients and undermining its business.

Among other allegations, the Journal article said that MMAR was to blame for around \$50m of losses suffered by one of the bond firm's clients, the Louisiana State Employees Retirement System, and that it was the subject of a regulatory investigation. The jury decided that five out of eight statements it was asked to consider from the article were false and defamatory.

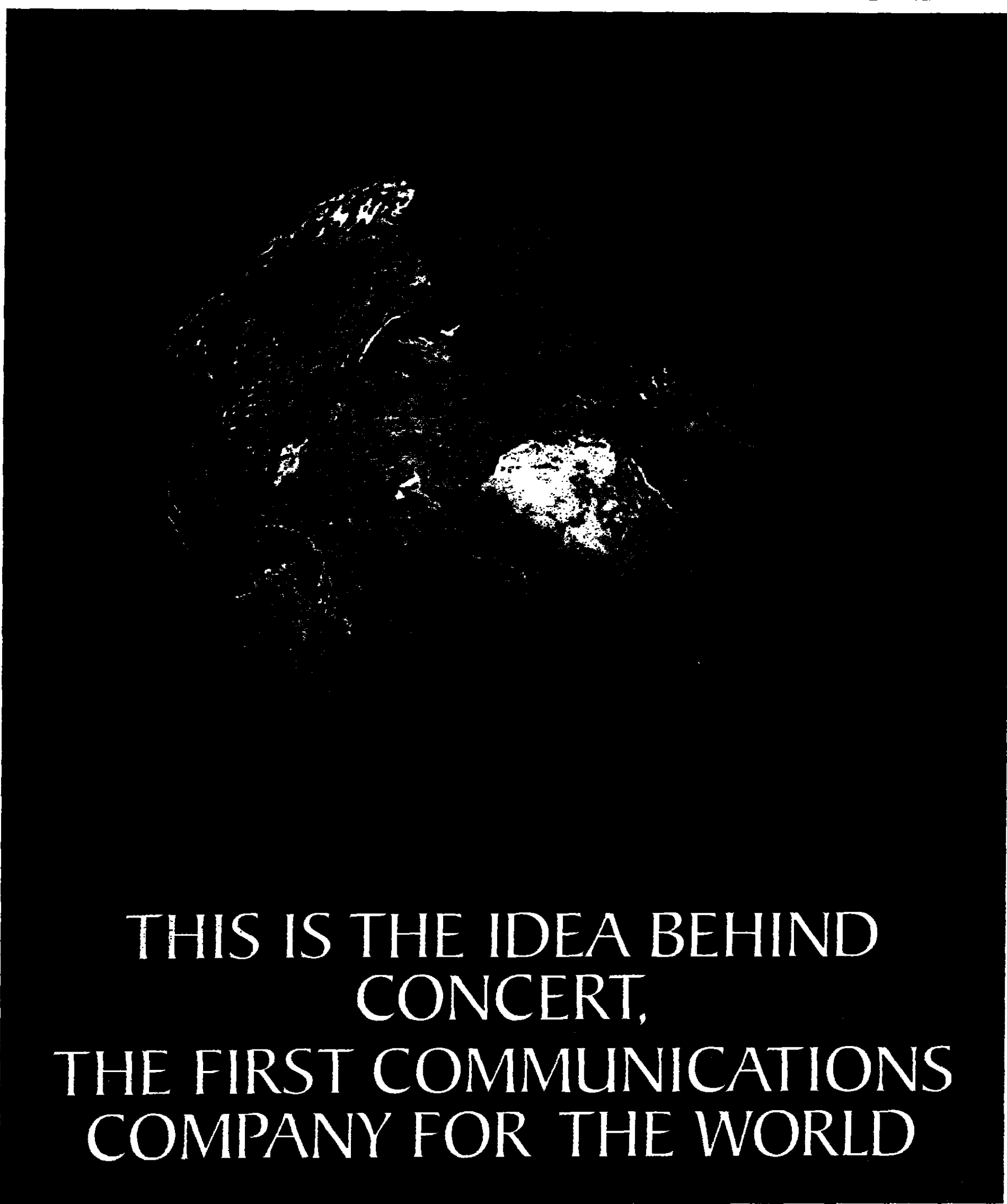
Dow Jones said yesterday that it planned to file a motion before the end of this week asking the judge in the case to set aside the award.

If the judgment is upheld, the company said it would take the case to the federal appeals court.

Recent experience suggests that Dow Jones has a good chance of having the award cut or overturned, said Mr Mike Cantwell, associate director of the Libel Defence Resource Centre in New York.

"These awards very rarely stand up on review," he said. "Nearly 60 per cent of punitive damages awards are thrown out altogether, while only 22 per cent are upheld in their entirety."

Even with a substantial reduction, the award could still go down as one of the biggest ever.



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NEWS: ASIA-PACIFIC

Boeing reopens jet trade with China

By Tony Walker in Beijing

Mr Al Gore, US vice-president, yesterday presided over a signing ceremony in Beijing for Boeing aircraft worth \$850m. The deal broke a logjam in China's purchases of the US passenger jets.

Mr Gore, the most senior US official to visit China since the Tiananmen Square massacre in 1989, also witnessed the formal signing of a \$1.3bn joint venture agreement between General Motors and Shanghai Automotive Industry.

China's go-ahead for multi-billion dollar deals reflects improved

Sino-US relations since early last year when Beijing launched missiles into waters off Taiwan in an attempt to intimidate voters in presidential elections.

Mr Gore, whose visit has been overshadowed in the US by allegations of illegal Chinese funding of the Democratic presidential campaign, described his talks with Mr Li Peng, the premier, as "productive and energetic".

He indicated that among subjects discussed was weapons non-proliferation. The US is pressing China to curb arms sales to what it regards as rogue states in the Mid-

dle East and elsewhere. "The non-proliferation of weapons of mass destruction is a critical goal of the United States," Mr Gore said.

Mr Li said China had "high respect" for the US, and improved ties "served the interests of both peoples".

Mr Ron Woodard, president of Boeing Commercial Airplane Group, said the Boeing sale reflected an improvement in Sino-US relations. "Both governments," he said, "realise the importance of a stable and open business relationship."

The deal ends a two-year hiatus

in Chinese purchases of Boeings and opens up the prospect of further orders for a booming commercial aircraft market which the US company expects to be worth \$124bn over the next 20 years.

Air China, the national carrier, will take delivery of its first three 777-300s by the end of 1998. The remaining two are due to be delivered in 1999.

GM and Shanghai Automotive, in a 50-50 venture, will produce Buick Century and Regal cars. The partnership will also build car engines and transmissions.

The venture expects to begin

with 100,000 Buicks a year rising to a maximum 300,000. GM hopes the more expensive models will fill a niche in a Chinese market dominated by Germany's Volkswagen Santana.

Air China's decision to buy Boeing 777s will be a relief to the Seattle-based company which has seen Airbus Industrie whittling away its market lead.

Boeing accounts for about two-thirds of China's 400-strong passenger fleet, but Airbus has scored significant successes in the past year, including the \$1.3bn sale of 30 Airbus A-320s.

'If you keep on building, you may not be able to sell'

Malaysia warns developers of property glut

By James Kynge in Kuala Lumpur

Malaysia's government issued an unusually blunt warning to property developers yesterday, predicting a glut of office space and falling prices in and around the capital, Kuala Lumpur.

The [ministry of finance's] department would like to tell developers that if you keep on building, you may not be able to sell," said Mr Affuddin Omar, the deputy minister of finance.

In a frank warning, Mr Affuddin described as "justified" the concerns of some local stock market investors who fear that a property glut could drag down share prices. He said a "slight glut" would appear and office property prices are likely to ease, but he did not give a timescale.

The warning came as the finance ministry reported another bumper year for real estate sales in 1996. Property transactions rose 23 per cent in value to M\$49bn (\$19.5bn) last year compared to 1995, far outstripping the economy's 8.2 per cent expansion and a 10.4 per cent rise in income per capita.

By the end of 1996, there was an estimated 38m sq ft in office space in and around

Kuala Lumpur. This is expected to increase by about 36m sq ft by 1998. The annual take-up rate is about 3m sq ft, officials said.

Officials predicted, however, that many of the office construction projects will be delayed or postponed so as to miss the worst of the oversupply problem.

Developers should be particularly mindful of the effect that the building of Putrajaya, a new administrative capital 25km south of Kuala Lumpur, will have on the property market, Mr Affuddin said.

Covering 4,400 hectares, Putrajaya will provide offices and housing for about 76,000 civil servants and 59,000 private sector employees when it is fully completed in 2005. But the move to the new capital will start much sooner than that. Dr Mahathir Mohamad, the prime minister, is scheduled to move into his offices in September 1998.

The outlook for retail space, some types of apartment block and hotels is similarly clouded by the threat of oversupply.

There was about 9.3m sq ft of retail space in and around Kuala Lumpur at the end of 1996 but another 9.6m sq ft is already under construction.

Developers signal confidence in HK real estate prospects

By John Ridding in Hong Kong

Hong Kong property developers yesterday signalled their confidence in prospects for the territory's real estate sector, bidding above most forecasts for two residential sites in a government land auction.

Sino Land, one of the territory's big developers, paid HK\$11.25bn (\$1.5bn) for a 275,000 sq ft site on the east of Hong Kong Island, while China Overseas paid HK\$1.4bn for a smaller plot.

"This is a very strong price [for the big site] and suggests the developers are taking a very bullish view of prospects," said Mr David Faulkner, partner at Brooke

Hillier Parker, the property consultants.

Other market analysts said the prices paid, and the strong bidding in the auction, showed investors had not been deterred by growing concerns about the high level of real estate prices and possible interest rate rises.

"If you take the big site, then they are paying about HK\$5,000 per sq ft for the total development even before a brick has been laid," said one property analyst at a local investment bank. "This is a vote of confidence in the market for the coming years and through the return to China," he added, referring to the transfer of sovereignty on July 1. Property prices, however,

have emerged as a serious political concern over the past few months amid public complaints about housing costs and signs of speculation.

Mr Tung Chee-hwa, the territory's future leader, last week announced the formation of a task force to tackle the problem, while the present administration has announced plans to increase land supply to help ease longer-term price pressures.

Evidence of speculation at the top end of the housing market has prompted warnings of counter-measures from the government and voluntary steps from developers.

These include limits on the number of apartments

which can be sold to companies, through which speculators usually operate, and limits on the resale of uncompleted apartments.

Residential prices rose by an average of 24 per cent last year, rebounding strongly from a fall in 1994-95. They have continued to rise this year, but at a slower rate. Office prices have also seen some recovery since the second half of last year.

The rise has swelled government receipts from land auctions and bolstered its reserves ahead of the handover. The government will receive an estimated HK\$163bn from land sale proceeds which are set aside and managed separately until July.

Sell-off pledge for Pakistan bank

By Farhan Bokhari in Islamabad

The president-designate of Pakistan's largest public sector bank, Habib Bank, yesterday promised to have the bank ready for privatisation within 12-18 months, in an attempt to cut further losses caused by the build-up of bad loans.

This is the first indication of a time-frame to sell off the bank, the privatisation of which has been on the cards for the past two years but has been consistently delayed.

Mr Shaikat Tareen, a former senior Citibank executive poised to take over as president of Habib Bank within the next few days, said he regarded his two-year secondment as an important national service.

Mr Tareen, present country head of Citibank in Bangkok, is understood to have accepted the job after official assurances over freedom to hire and fire.

He denied rumours in Pakistani banking circles that he plans to fire up to 50 top executives soon after taking charge. His first priority would be to identify "good people" within Habib rather than bring in "bodies" from outside. Other

targets include cutting costs and stepping up recovery of loans from defaulters.

Habib is one of Pakistan's three top public sector banks, which are reeling under the burden of almost Rs130bn (\$3.2bn)-worth of bad loans. While a breakdown for each institution has not been given, Habib is estimated to be exposed to a third of that amount.

Mr Tareen promised to rationalise the bank but denied he would unveil large-scale layoffs. He was responding to Habib union leaders' fears of big redundancies.

Bankers in Pakistan say

Mr Tareen may be forced to confront unions over workers' generous perks.

Mr Tareen also said Pakistan's unimpressive track record of loan recovery would not discourage him from introducing high-risk products such as car loans and credit cards.

Many Pakistani bankers still remember Mr Tareen during his earlier Citibank tenure when he proved sceptical wrong with an impressive record on debt collections. This was in contrast to

debtors at Pakistan's public sector banks, many of whom have defaulted without fear of prosecution.

Dragging India's bureaucracy into a paperless millennium

It's a herculean task and someone wants to do it, writes Mark Nicholson

At 6.30 most mornings Mr Chandrababu Naidu, chief minister of the south Indian state of Andhra Pradesh, flips open his slim laptop and logs the affairs of his state.

From a personal database updated daily by officials, Mr Naidu can click through tables detailing anything from water levels in Andhra's reservoirs to the rate of maths passes at a school in the town of Boothpur.

If something looks amiss, he says, he may take off in a bus customised with a computer projection screen for a surprise visit. "Once a week I will make a surprise inspection," says the 45-year-old Mr Naidu, who sees his computer-eyed governance as a means to instil "total accountability" into his administration, while hoping to pitch Andhra's bureaucracy into a paperless new millennium.

Anyone familiar with the file-bound warrens of Indian state bureaucracy will realise how ambitious this is.

However, the introduction of information technology is just part of an audacious attempt by India's youngest chief minister to reform his government and re-orient its policies.

It has already caught the eye of foreign investors, and persuaded the World Bank to discuss with Andhra what could become the Bank's first state-level structural adjustment lending programme.

In so doing, Mr Naidu is wrestling with a fiscally ruinous set of populist policies he inherited from his predecessor, the late Mr N T Rama Rao, a movie star-turned-politician from whom Mr Naidu wrested control of the ruling Telegu Desam party in a 1995 palace coup.

Mr Rao swept the regional party - which now forms part of the central United

Front government - to power in Andhra's 1994 elections, promising highly subsidised rice for the poor, virtually free electricity for farmers, and a ban on alcohol, to please a strong women's lobby.

The result was bankruptcy. The policies raised subsidies and cut revenues - including from alcohol excise - adding an unaffordable burden on state finances equivalent to 3 per cent of Andhra's total output.

A recent World Bank study of the Andhra economy shows Andhra's poverty alleviation has slowed, spending on infrastructure and social development has suffered, and growth slipped far below its potential and significantly below the national average.

Persuaded the only solution was reform, Mr Naidu approached the World Bank for help, seeking loans worth up to Rs90bn (\$2.2bn) to underwrite a sweeping restructuring.

Though such a large package is unlikely, the bank is soon to begin talks with Andhra on providing a package of loans likely to be worth several hundred million dollars.

The loans are expected to focus on moves to enhance government revenues while cutting subsidies (30 per cent of the state's 73m people fall below the poverty line, but 85 per cent receive the subsidised rice).

The bank is also likely to seek cuts in government staffing and reform of the state electricity board, to unbundle it into separate units for generation and distribution and begin the task of depoliticising its uneconomic tariffs.

This bold agenda has impressed investors. Mr Naidu has also begun marketing the state, aiming for the inter-state race for investment prompted by



Overtime: Naidu faces his 'God-given opportunity'

India's five-year-old liberalisation.

But the reforms also represent an abrupt and politically dangerous reverse of the promise-all populism of Mr Rama Rao. Mr Naidu has already courted discontent by cutting the rice subsidy and making it known he may soon phase out the alcohol ban.

This month, he also had to contend with streetfuls of farmers in Hyderabad protesting at poor electricity supply during the present harvest, a measure of the task he will face in persuading them that supplies can only improve if the farmers pay more for electricity.

Subsidised agricultural tariffs mean Andhra's farmers use 43 per cent of the state's power but pay just 3 per cent of its cost.

But Mr Naidu, who has three years of his term remaining and a big majority in the state assembly, is betting on Andhra's voters' fatigue with governments which promise but fail to deliver.

He says he has set a target of performance, allied with a grassroots mobilisation modelled on the experiences of South Korea and Malaysia, and which resembles in its appeals to responsibility and community service a south Indian model of "Asian values".

"If you can set a trend, then things will move," he declares. "If you only promise things, people will not believe you."

Not everyone is convinced. Mr Naidu's computer-aided programmes will succeed, "Perhaps he is getting a lot of information, but the impact on the administration is so far quite limited," says one local economist.

Mr Naidu, meanwhile, has set himself three years to produce results. "God has given me this opportunity at this age, and I want to put this state on track. So I'm working 17-18 hours a day," he says. Logging on at 6.30am.

ASIA-PACIFIC NEWS DIGEST

Seoul recovery hopes curbed

South Korea's finance and economy ministry yesterday forecast economic growth in 1998 below 6 per cent for a second consecutive year against an estimated 5.5 per cent this year. This would represent the slowest period of growth since 1992-1993 which had a similar rate of 5.6 per cent. The economy grew by 8.9 per cent in 1996 and 7.1 per cent last year.

The prediction, in the ministry's budget proposal for 1998, appears to reduce hopes for a strong recovery in the second half of this year. Mr Kang Kyung-shik, finance minister, has opted for an austere economic policy to cut Korea's record current account deficit of \$3.7bn last year and reduce inflation to below 4.5 per cent.

The ministry proposed a 9 per cent increase in the 1998 budget to Won78,000bn (\$68bn), the smallest rise in 14 years.

John Burton, Seoul

Vietnam directors arrested

Police in Ho Chi Minh City have arrested the directors of two prominent private Vietnamese companies on suspected corruption charges, local newspapers reported yesterday.

The moves come only weeks after businessmen and a former director of Vietnam's largest bank received sentences ranging from death to life imprisonment in the so-called Tumeco affair that exposed fraudulent bank lending practices.

The Saigon Times Daily said Mr Tang Minh Phung, director of Minh Phung Garment Company, had been held on Monday for "abusing confidence to appropriate socialist properties".

Police also arrested Mr Lien Khieu Thinh, the director of Eppo, a diversified company with shared business interests with Minh Phung.

Jeremy Grant, Hanoi

PNG premier survives vote

Sir Julius Chan, Papua New Guinea's prime minister, yesterday survived a parliamentary motion calling for him to resign over his decision to call in mercenaries to quash secessionist rebels on the island of Bougainville.

Last night, the Papua New Guinea parliament voted down by a wider than expected margin of 58 votes to 39 a motion calling on Sir Julius and his two most senior ministers to step aside while an inquiry into the mercenaries contract took place.

Nikki Todd, Sydney

Indian non-banking guidelines

The Indian government yesterday announced new guidelines for foreign investment in non-banking financial services ranging from stockbroking to asset management. The guidelines, which follow a gradual liberalisation of financial services since the early 1990s, outline the minimum foreign investment allowed in non-banking financial companies (NBFCs) such as car loan companies. The minimum investment will depend on the shareholding of the foreign investor in the Indian company.

All proposals for foreign equity investment in NBFCs will also continue to be considered by the Foreign Investment Promotion Board, the government's main review body.

Tony Tassell, London

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NEWS: UK

Airlines are urged not to abandon limits on compensation for victims

Insurers warn on disaster payouts

By Christopher Adams, Insurance Correspondent

Aviation insurers fear that moves by airlines to abandon limits on compensation for victims of international air disasters will result in a 20 per cent increase in the annual cost of claims.

Five European airlines decided last November to accept unlimited liability, doing away with the 1929 Warsaw Convention principle of limited liability.

Other carriers are expected to follow KLM, SAS, Swissair, Austrian Airlines and Finnair, which all

decided to follow the example set by Japanese airlines five years ago.

Mr Barry Wilkes, chairman of the Aviation Insurance Offices' Association which represents the London-based insurance companies market, calculated that the insurance industry might face an increase of up to \$300m in annual passenger liability claims if most of the world's main airlines adopted the new principles.

He said insurers would try to extract increases in premium rates from airlines when the next renewal season began in April, but may

not be able to do so. "We would like to see some rate rises. But the trend doesn't show there is a possibility of dramatic increases or any increases at all."

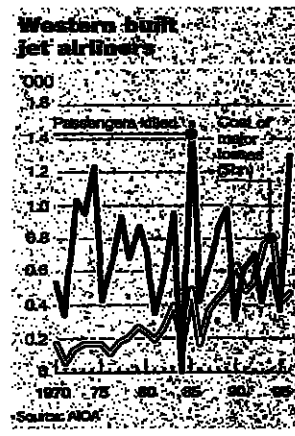
Excess capacity in the international commercial insurance market after several years of healthy profits has brought rates crashing down and aviation insurers are feeling the squeeze on margins more than most.

Last year saw the highest number of passenger deaths on record as 1,306 died in accidents involving western-built jet aircraft. The AIOA suggested passenger liability

claims could rise from \$330m to \$800m.

The ValuJet crash in Florida last May could cost the industry more than \$200m. The cause of the TWA 747 jet disaster off New York's Long Island is not yet known.

Including major hull losses of \$479m, and other minor losses of \$200m, claims last year were estimated to have risen from \$979m to \$1.47bn. The Ariane V rocket, which failed on its maiden flight, was not insured, but Mr Wilkes said the slow down in the launch programme would affect space insurance premium income.



Oscars crown recovery of film sector

Star performance fleetingly masks enduring weaknesses

When the celebrations subsided for the success of *The English Patient* in winning nine Oscars on Monday night, many of the problems of the British film industry will remain.

But yesterday was a day of triumph after the £20m (\$31.8m) film, which was spurred by the Hollywood studios and had already taken \$40m at the box office, recorded the largest haul of Oscars since *The Last Emperor* in 1988.

Its awards included best supporting actress for Juliette Binoche and best director for Anthony Minghella.

There was disappointment, however, for the other British contenders, *Secrets and Lies*, *Trainspotting* and Kenneth Branagh's *Hamlet*.

Mr Minghella suffered what he called "a nightmarish struggle" to finance *The English Patient* and was rescued by Miramax, a New York offshoot of Walt Dis-

ney. In spite of the celebrations, some are warning that the strength of the dollar may make life more difficult for the British film industry.

The trend has, however, been favourable recently. Some 127 films were produced in the UK in 1996, a 55 per cent increase on 1995, with a big rise in European investment.

National Lottery funds soon to be allocated by the Arts Council may help put the British film industry on a sounder footing.

The council will choose four consortia, each of which could receive up to £30m over six years. The hope is that the money, matched by City funds, could help create a couple of "baby studios" in the UK.

But many would accept there is a long way to go if British successes such as Monday's are to be more than isolated events. The non-British winners included a special effects



Glittering prizes: winning director Anthony Minghella (left) and Saul Zaentz, producer of *The English Patient*

award for *Independence Day*. Best actor was Geoffrey Rush, who played the emotionally disturbed pianist David Helfgott in *Shine*. Frances McDormand was named best actress for her role as the pregnant police chief in *Fargo*, for which her husband, Joel Coen, and brother-in-law, Ethan Coen, won the Oscar for the

best original screenplay. But it was a bad night for the big studios - the host for the awards ceremony, Billy Crystal, reminisced about the last time he filled the host's role three years ago: "Back then," he said, "the major studios were nominated for Oscars."

Raymond Snoddy

Systems 'bomb' alert for railways

By Charles Batchelor, Transport Correspondent

The railways face the prospect of an "apocalypse" by 2000 unless they can adjust the 1,600 computers in use to control timetables and train operations to take account of the "millennium bomb". Railtrack warned yesterday. Railtrack is the privatised company carved out of the old national state network to own its infrastructure.

The problem arises because computers normally express the year in dates as the final two digits. This means that when 1999 becomes 2000, computers may be fooled into thinking that they have gone back in time to 1900. Falsified devices could trigger the shutdown of computer systems or signal excessive intervals in the maintenance schedules for railway equipment.

The dozens of privatised rail companies will need to spend at least £80m (£55m) in testing and modifying their computers, though the final bill may be very much higher, said Sir Robert Horton, Railtrack chairman.

He was speaking at the launch of a campaign to persuade the rail companies to co-operate in dealing with a problem which threatens computer users around the world.

The rail industry is believed to be only the third UK sector - after building societies and banks - to seek a joint solution to the problem.

"There is no industry where computer systems do not play an integral role in the running of business, its efficiency, its productivity and the level of service it offers to the customer," Sir Robert said.

"Nowhere is this more true than on the railway where nearly every function, be it ticketing, the performance regime, customer services, timetabling, allocating train slots, passenger information, modern signalling systems, is dependent on computer technology."

The main areas where problems are expected to arise are systems involving embedded chips such as signalling; performance data collection; security video systems and customer information displays; local area networks and personal computers; Railtrack's bespoke large computer systems; and shared computer systems.

Some systems such as timetabling, which works up to 18 months in advance, will need to be modified by the middle of next year, computer experts warned.

Robot industry 'can be rescued'

By Vanessa Houlder, in London

Robots that can ice cakes or help patients who have suffered a stroke could ensure a successful future for the UK robotics industry, a government-sponsored study published yesterday says.

The medical and food sectors should be priorities for the British robotics industry, the study says. The industry has an opportunity to become "a major force" in non-industrial applications even though it has lost its chance to play a role in the industrial robot market.

The study was carried out by the British Robot Association, the National Advanced Robotics Research Centre and the Society for Intelligent Land Vehicles and Robotics.

The medical robotics industry has the potential to become "a major wealth-creating activity", the study says, but warns that if the sector is neglected the UK will "soon be merely a substantial importer of expensive foreign equipment in this sector".

There are already about 12 surgical robots in the UK, each costing about £30,000

(£47,700). There are also 100 to 250 rehabilitation robots involved in tasks such as feeding patients disabled by a stroke or helping them to recover skills.

The study urges the industry to pay particular attention to the food sector "as the conditions for the uptake of robotics are in place and there is a significant home market to provide a basis for the development of a supplier industry".

The report says one of the weaknesses of the UK robotics industry is its lack of focus. "The most significant problem faced by the robot-

ics sector is that it is multi-disciplinary, making training and funding difficult, and it also covers many sectors, providing difficulties in information exchange and co-ordination".

The study calls for the creation of a representative body to co-ordinate robotics in the UK.

The study also cites the conservatism of robot users as a difficulty faced by robotics companies. Since they are often small companies, they could have difficulty finding the funds to demonstrate the effectiveness of their products.

Second Malaysia carmaker on way

By John Griffiths in London

Perodua, the second biggest carmaker in Malaysia after Proton, is to start selling cars in the UK in August.

The carmaker's 850cc hatchback, based on the Daihatsu Mira, will be its first model to be sold in Britain and will almost certainly be followed by a range of other Perodua vehicles.

Proton had about 10,000 UK sales last year.

The Perodua hatchback is

to be imported by European Motor Holdings, a dealer group with a range of new car franchises, which is seeking to establish itself as an importer.

Mr Richard Palmer, EMH chief executive, yesterday declined to comment on reports that a sole distributor agreement for the small car would extend to other vehicles.

Malaysian vehicle industry insiders say Perodua has ambitions to expand and

diversify its model range. Under the agreement, import and distribution of Perodua's first vehicle will be undertaken by Perodua Cars (UK), a joint venture subsidiary in which EMH holds a 90 per cent interest.

Mr Palmer would not predict sales beyond 1,000 in the first year.

The cars will be sold through about 50 dealers, all of whom will have core businesses in other franchises.

A name for the model in

Britain, which is sold in Malaysia as the Kancil, after a small deer, has yet to be chosen.

Perodua, which makes a light van at its Seremban plant near Kuala Lumpur, has capacity for about 50,000 vehicles a year but is seeking to more than double this and to diversify into light four-wheel-drive leisure vehicles and MPVs (multi-purpose vehicles).

BMW results, Page 23

UK NEWS DIGEST

Row over probe into IRA tunnel

The Government was accused yesterday of attempting to mask defects in the prison service which allowed Irish Republican Army convicts in the top security Maze Prison in Northern Ireland to dig a 30m escape tunnel.

The Prison Officers' Association claimed on Monday, after the escape tunnel from one of the prison's "H-blocks" was discovered by chance, that IRA "commanders" in charge of the cell blocks dictated when and where prison officers could search. The blocks are shaped like a letter H.

Politicians and prison officers yesterday condemned the announcement by Sir Patrick Mayhew, chief Northern Ireland minister in the British government, that a senior government official in the region was to head an inquiry into the escape attempt. They said it was the policy of the UK government's Northern Ireland Office which had created the regime under which the prisoners had the freedom to make their escape attempt.

Sir Patrick said his Director of Security, Mr John Steele, would head a four-week investigation and report back to him. Mr Steele is a former Controller of Prisons in the region.

But Mr Peter Robinson, deputy leader of the anti-nationalist Democratic Unionist party, said the Government was engaged in a cover up. An internal Northern Ireland Office investigation would be "a sham and a scandal".

ECONOMIC GROWTH

Adviser predicts 1998 slowdown

UK economic growth will suffer a "substantial slowdown" next year as the next government will be forced to raise interest rates after the election, a member of the panel of six "wise people" advising the chancellor of the exchequer warned yesterday.

Ms Bridget Rosewell, executive chairman of Business Strategies, the economic consultancy, and a member of the panel, said parts of the economy were already overheating. High growth rates in Greater London and south-east England were stoking up problems for future years.

A Business Strategy report on Britain's regional economy, published today, suggests that the current boom is being driven by consumer spending, which in turn is likely to be reinforced by stronger growth in real earnings, low inflation and falling unemployment.

Growth conditions in Britain remain uneven, says the report. Greater London is on course to achieve the highest rates of economic growth in the country - up from 3.4 per cent last year to a forecast 4.2 per cent in 1997. At this level London is close to its boom years during the mid-to-late 1980s. In the north of England, by contrast, growth is low and falling - down from 2.0 per cent in 1996 to 1.7 per cent in 1997.

Wolfgang Münchau

Between boom and bust, Page 11

MANUFACTURING

Capital spending down by 8%

Capital expenditure by manufacturing industries in the fourth quarter was down by 8 per cent to £2.88bn (£4.6bn) compared with the fourth quarter of 1995, but was little changed on the previous quarter, according to revised figures from the Office for National Statistics.

The strongest increase came in the construction sector followed by services, while investment expenditure growth in manufacturing lagged behind. The ONS also yesterday released data for total stocks in the production, construction and distribution industries in the fourth quarter, showing a rise of £580m on seasonally adjusted 1990 prices after a decrease of £236m in the previous quarter.

Wolfgang Münchau

TELECOMMUNICATIONS

Watchdog lowers call costs

The cost of calling mobile phones from a fixed network is set to fall sharply after an investigation by Mr Don Cruickshank, the telecoms watchdog.

Mr Cruickshank said that the price of calls from British Telecommunications to the mobile operators Vodafone and Cellnet were too high "mainly because they charge too much for delivering calls to customers on their networks".

Calls to mobile phones from fixed phones almost always originate on BT's network, which is universal throughout the UK, or from operators using BT as an intermediary. Vodafone and Cellnet have been free to negotiate prices with BT for delivering calls.

"When we started this investigation, calls to Cellnet and Vodafone cost around 38 pence (90 cents) a minute," Mr Cruickshank said. "During the investigation the cost dropped to 32 pence. In my view, the average retail rate to call a mobile network from a BT phone might come down by another 10 pence a minute."

If prices are reduced to the levels he wants, Vodafone and Cellnet's revenues might be reduced by about £20m a year each, he said.

Alan Cane

SHIP REPAIR

Yard announces \$4.7m expansion

Cammell Laird, the shipyard in north-west England where famous vessels such as the aircraft carrier Ark Royal were built, yesterday announced its largest expansion programme since being acquired by a new management team two years ago.

The company said it was investing \$3m (\$4.7m) to reopen two dry docks which have been derelict since the early 1980s.

The plan to renovate the dry docks follows a sharp upturn in ship repair activity. Flexible labour and the end of old working practices, meanwhile, have enabled UK yards to undercut rivals elsewhere in Europe. Tim Burt

Long-term deals may threaten annual pay ritual

By Robert Taylor, Employment Editor

A recently negotiated three-year deal covering 1.5m local government workers may be the start of a growing trend that could bring the traditional annual pay agreement into question.

"There is a move in the direction of longer-term deals and those we have seen, particularly in the pace-setting auto industry since 1995, have helped in the recovery by keeping down pay pressures", said Mr John Cridland, human resources director at the Confederation of British Industry, the country's largest employers' lobby.

Incomes Data Services, an independent research organisation, is keeping a close watch on what appears to be the increase in the number

of long-term agreements. It has found a number of recently negotiated deals which last for more than 12 months. Among those involved are:

● Nissan, the Japanese vehicle company, which negotiated a two-year deal with the AEEU engineering trade union in January for its 4,300 employees, with a 4.5 per cent pay rise in the first year and 3.75 per cent or the inflation rate in 1998.

● Smiths Industries, which agreed a deal for 350 skilled engineering workers and staff at its Chesham operations to last until September 1998, with a 4.5 per cent rise in the first year.

● University lecturers and related staff who have reached a two-year pay agreement.

● Gallaher, the tobacco company, has negotiated a two-year deal for 2,000 hourly-paid employees, with

judges to determine whether most workers in a whole company - or only a section of it - could opt to restore collective bargaining rights.

Hours later, Mr Robin Cook, the foreign affairs spokesman, said the issue would be determined by the Central Arbitration Committee, an obscure body established 22 years ago.

The Conservatives exploited the difficulties by warning that Labour's

union reforms would open the floodgates to "licensed industrial blackmail". Mr Michael Heseltine, deputy prime minister, said Labour's plans would lead to new demarcation disputes, with unions fighting each other again within companies. Labour officials acknowledged that the party had wanted to leave the detail of future legislation on unions until after the election.

Some deals exceed two years. Blue Circle Cement has a five-year agreement with 124 distribution drivers, which includes a promise of job security. A similar deal for the rest of its workforce has yet to be agreed.

PowerGen, the former state-owned utility, has recently negotiated a three-year agreement for its 7,700 employees, which involves a 5 per cent pay rise from April followed in 1998 by the equivalent of the February retail price index plus 0.75 per cent, and in 1999 by 5 per cent or the retail price index plus 1 per cent.

Other deals for more than two years include those at Honeywell Control Systems, the Vauxhall offshoot of General Motors, Royal Ordnance, London Underground,

increase, or the rate of inflation, from next January.

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United Distillers, shipbuilders Kvaerner Govan, Scottish and Newcastle Breweries and a BICC Cables unit. The two-year agreement has also become common in the privatised utilities of gas, water and electricity.

Mr Alastair Hatchett, editor of *Income Data Report*, is cautious about reading too much into such longer-term deals. "Possibly they are no more than about one in ten agreements", he said. But he believes the arguments in favour of their introduction are attractive for companies as a means of cost control.

Long-term deals became a tempting option for some companies in the 1980s after the end of the period of national incomes policies and high inflation which had discouraged such a development for nearly 20 years.

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NEWS: UK

Nation 'is not ready to join' but 'should not frustrate formation of a core euro zone'

Top banker warns on monetary union

By George Graham, Banking Correspondent

One of the UK's top bankers yesterday warned against the potentially disastrous consequences of pressing ahead with European monetary union without much greater economic convergence than has yet been seen.

Mr Martin Taylor, chief executive of Barclays, said the UK should not frustrate the formation of a euro zone incorporating Germany, the Benelux countries, Austria and France, but was not itself ready to join because its economic cycle remained unsynchronised with the rest of Europe.

"Britain should not go into Emu in the foreseeable future because no-one knows at what rate it should do so. You could pick - and justify - any number between DM2.20 and DM2.90," he said.

For the governments of southern Europe, Mr Taylor added, a premature monetary

union at too high an exchange rate was "more likely to impede the great progress they have made, and may even ruin some areas."

While he is not aligned with any political party, it is known that Mr Taylor's views are taken seriously by Mr Tony Blair, leader of the opposition Labour party, and other senior Labour figures. Moreover, his comments, delivered in a lecture last night, place him at odds with some of his competitors in the Emu debate.

Lord Alexander, chairman of National Westminster Bank, has argued, for example, that the creation of the single European currency is too important an event for the UK to risk being left on the sidelines by deciding not to join.

Mr Taylor urged European politicians and central bankers to "stop fooling themselves and fooling the people," and "have the courage either to go forward with

a small euro zone or to postpone the project altogether." Mr Malcolm Rifkind, the foreign secretary, yesterday thrust Europe to the centre of the general election campaign by warning EU member states that Britain would veto progress towards institutional reform if they pursued a common policy on immigration, John Kampfner and Robert Peston write.

Mr Rifkind, before leaving for Rome to mark the 40th anniversary of the Treaty of Rome, suggested that the UK government was prepared to use its veto in the final stages of negotiations at the inter-governmental conference, due for completion in Amsterdam in June.

"There is no way we are going to transfer responsibility, for example, on a controversial issue like immigration, to majority voting under the Council of Ministers with the ultimate decision by the Commission and the European Court of Justice," he said.



The immigration policy of the Conservative party if it won the election would continue to be one of "sustaining fair, firm, compassionate control", Mr John Major, the prime minister, said yesterday during a visit to the English Midlands city of Birmingham with his wife, Norma. "We have seen the most immense improvements in race relations in this country and I intend that those improvements shall continue. What I am not prepared to see is this issue arise as a partisan political issue."

Documentary evidence of party promises

Election manifestos are not best-sellers, but they matter enormously, says David Butler

Next week the Conservative and Labour parties will simultaneously launch their manifestos. They are guaranteed full media coverage for long, turgid documents full of boasts and promises.

These pronouncements will make some headlines but, except in the rival party research departments, will be very little read (the sale of the Conservative manifesto fell from about 125,000 in the 1980s to some 70,000 in 1992). Unless the manifestos contain gaffes - factual errors or unmet promises - they will have little effect on the campaign argument or the election outcome.

Yet manifestos matter enormously. A great deal of effort goes into their content and presentation. The party elites are earnestly engaged in defining themselves in terms they think will prove attractive to the electorate. In the past their drafting has led to spectacular and well documented battles between the headquarters staffs of

the Labour and Conservative parties and the offices of the party leaders.

Manifestos involve commitments. They provide a point of reference, as well as a source of quotation, for the whole of the next parliament, and they will be

used in evidence at the election which follows it. In 1994 the Conservatives could boast that they had taken action on 83 of the 94 specific promises made in 1989. During the post-1995 Labour government, the party's 1945 promise to nationalise the iron and steel industries was used to force the cabinet to carry

through a policy about which its members had become extremely reluctant.

The House of Lords, the unelected upper House of Parliament, has long paid lip service to the doctrine that it should not reject any manifesto measure which the

Labour party's 1945 promise to nationalise the iron and steel industries was later used to push a reluctant cabinet into carrying through a policy about which it had become very doubtful

used in evidence at the election which follows it.

In 1994 the Conservatives could boast that they had taken action on 83 of the 94 specific promises made in 1989. During the post-1995 Labour government, the party's 1945 promise to nationalise the iron and steel industries was used to force the cabinet to carry

British people had, by implication, endorsed in a general election. This may be very important before 1997 is out.

Of course, every manifesto contains a host of empty words. It expresses noble aspirations and virtuous principles which are beyond implementation. Aspects of life are to be "improved", "reinvig-

orated" or "actively pursued". At the last general election in 1992, the Conservatives wrote: "Our aim is to enhance the life of the British people," while Labour declared: "We will create a new sense of community and social cohesion."

At the Conservative central council meeting earlier this month I watched Mr Brian Mawhinney, the party chairman, unveil this year's slogan: "You can only be sure with the Conservatives." I am certain it was well tested, but one must have doubts when one looks back at past manifesto titles devised by the copywriters.

Here are some recent examples: 1992 - The Best Future for Britain (Con); Time to Get Britain Working Again (Lab); Changing Britain for Good (Liberal Democrat); 1983 - The Challenge of Our Times (Con); New Hope for Britain (Lab). After that, one appreciates the simplicity of the title in the year Mrs Margaret Thatcher won office for the first time - The Conservative Manifesto, 1979.

But none of these crafted labels entered the vernacular or changed a campaign. The Conservatives, recognising that the manifesto launch is a one-day wonder quickly swamped by other news, have in the past taken steps to extend the impact of its contents. From January to March 1992, Mr Chris Patten, then chairman of the Conservative party and now the last British governor of Hong Kong, orchestrated a "near-term campaign" of successive policy announcements. That tactic has been echoed in the past two weeks with the government's unveiling of initiatives on pensions and social policy.

But the manifestos themselves - or at least that of the winning party - will probably matter more as weapons in the inter-party and intra-party - fighting during the next parliament than as inducements for people to change the way they vote in this election. David Butler is a psephologist and fellow of Nuffield College, Oxford.

UK ELECTION DIGEST

US-style 'drug tsar' proposed

A Labour government would appoint a US-style "drug tsar", Mr Tony Blair, the party leader, announced yesterday. "In the States, such a figure has had substantial success; we can do the same here and so help to avoid Britain becoming as scarred by drugs as the US has been," Mr Blair said while campaigning in the Scottish city of Aberdeen.

The first US "drug tsar" was Mr Eli Bennett, a former education secretary appointed to the drug post in 1989 by President George Bush. Mr Blair's appointee would have the same job of co-ordinating the work of government and local agencies. He would report to a committee headed by a cabinet minister.

"I want this person to take a cool, hard look at the present operation and urgently draw up a strategy to tackle drugs with renewed vigour," said Mr Blair.

Mr Ian Oliver, chief constable of Grampian Police in Scotland, welcomed the idea. "Throughout Scotland there are 100 drug-dependent babies born every year, which is staggering," he said.

But Mr Michael Howard, home secretary in the Conservative government, said later on BBC radio: "We've seen a presentational gimmick from Labour. We're going to co-ordinate strategy. What we proposed is, quite a short time ago, the head of Scotland Yard's drug squad described it as 'stunning' compared with other drug strategies across the world, the best he'd ever seen."

WELSH NATIONALISTS

'Nation needs voice in Europe'

The Westminster system of governing Wales had broken down, Plaid Cymru, the Welsh nationalist party, said at the start of its election campaign yesterday. "Wales needs a parliament to bring our services under democratic control and give our nation a voice in Europe," said Mr Dafydd Wigley, leader of Plaid Cymru, which is Welsh for "party of Wales".

The outgoing Tory Government showed their contempt for Wales by appointing MPs from English constituencies as secretary of state (chief minister) for Wales four times in succession. He added that Labour, the largest opposition party in Britain, intended to treat Wales as a "second-class country" by denying it the lawmaking powers which a Labour government would give Scotland.

SMALL BUSINESSES

Mixed signal on minimum wage

Senior executives at the Federation of Small Businesses are pressing ahead with opposition to the Labour party's proposals for a statutory national minimum wage in spite of a clear vote by members in support of the policy with regard to the pay of unskilled adults.

The federation, which represents 98,000 businesses, will today spell out its "opposition to intervention in the setting of wage levels by an outside body".

But a motion, put to the federation's annual conference at the weekend by one of its London branches, seemed to indicate a different mood among members. The motion, which referred to the desirability of "a sensibly negotiated minimum wage level for unskilled adult workers", was carried by 23,727 to 18,478. Mr Stephen Ashworth, the federation's spokesman, acknowledged that "we were very surprised by the vote".

Katherine Campbell

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RECRUITMENT

Robert Taylor on conflicts in the workplace as companies respond to greater competition

Strained relationships

Relations between employers and employees in the US are going through a "far-reaching" transformation in response to corporate restructuring, says a book* that should become required reading on both sides of the Atlantic.

Edited by Professor Peter Cappelli of the Wharton business school at the University of Pennsylvania, it examines what is happening inside the US workplace. And it highlights the conflicts emerging as companies respond to increasingly competitive product markets.

For most US employees from senior management down, the "new" pressures have brought increasing job insecurity, widening income inequalities, declining workplace morale, rising stress and longer working hours.

As a result, the comparatively stable and secure system of employment relations based on permanent jobs, commonly accepted and negotiated rules of workplace custom and practice and detailed job classification that characterised the 20th-century US workplace looks unlikely to survive. And since much of what is

happening to workers in corporate America is now spreading to the rest of the world, Cappelli's volume should be of great interest to everyone involved in the organisation of employment.

The book is particularly lucid in analysing what it sees as the fundamental contradiction at the heart of modern employment systems. As the authors explain: "The new model (based on team-working) makes individual employment relationships more sensitive to market forces."

"Pressures from the product market are brought inside the company to employees by making compensation and job security contingent on organisational performance. Pressures from the labour market manifest themselves through hiring from outside, career development increasingly across (rather than within) organisations and greater use of contingent and contract

labour. These changes push more of the risk of doing business onto employees at the same time that changes in work organisation are demanding substantially more from them."

In other words, employers are relying for corporate success more and more on the abilities of their empowered labour. These changes push more of the risk of doing business onto employees at the same time that changes in work organisation are demanding substantially more from them.

New pressures have brought increasing job insecurity, widening income inequalities, declining morale, rising stress and longer hours

employees to improve their company's performance. And they are asking for greater trust and loyalty in the workplace to achieve this.

Yet employers are quick to downsize their workforce in reaction to market pressures and the demands from their shareholders for a higher return. Inevitably employees are bound to weaken under the often painful circumstances of restructuring.

So what can be done about the resulting conflict between the competing needs of employee commitment and employee flexibility? One option would be legislation to prevent or at least slow the pace of corporate downsizing by strengthening employment protection laws. However, if this impaired innovation and competitiveness, it would ultimately be damaging to employees' long-term interests.

Another option would be to encourage employees to

help themselves in enhancing their labour market value - through training, for example. But there is little incentive for an employer to train workers in different skills if they can then leave for a better paid job.

"The incentive to train erodes as attachment to employers declines because of the difficulty in earning a return on training investment," say Cappelli and his colleagues. To avoid expensive in-company programmes, training will have to be less tailored to specific company requirements or more use made of outsourcing to meet skill needs.

The book fails to suggest any public policy initiatives that might help resolve the conflict between the need for commitment and the requirement for corporate flexibility. The authors suggest there could be a return to "the old employment relationship" or an encouragement of incentives such as a

greater portability in pensions and healthcare cover to mitigate the impact of workplace restructuring.

In Europe different ways of handling change in the workplace may be possible, perhaps based on company-based works councils or advisory and consultation committees. In the UK the extension of health and safety committees to non-union companies could be encouraged. A diversity of forms of stakeholding from employees on the company board to wider capital and share ownership are also possible ways forward.

It might also make sense to encourage employees to improve their labour value or employability, career development and knowledge of the recruitment market, using trade unions, public and private employment agencies as well as voluntary associations. Such a diversity of voluntary bodies in the labour market could

mediate and accommodate the tensions between the desire for employee security and the need for companies to exercise flexibility.

Deregulation

The UK has always had a much more deregulated labour market than other European countries. The trend did not start in 1979 when the Conservatives were elected, as a recent study published by the Centre for Economic Performance at the London School of Economics reminds us.

Part-time jobs accounted for 16.1 per cent of those in employment in 1979 and 22.1 per cent last year. It is true the proportion of full-time employees fell from 76.7 per cent 18 years ago to 65.3 per cent in 1996 but the pace of decline eased after 1984.

The most significant change in the jobs market has been the growth in full-time self-employment

from 6.5 per cent in 1979 to 10.2 per cent by 1996. This trend is not apparent elsewhere in Europe but even that has slowed since 1990.

Moreover, employment regulation has grown in the UK since 1979 when it comes to individual employment rights, mainly due to European Union influence.

As Mr Peter Robinson at the Centre for Economic Performance concludes in a paper at a conference in Edinburgh this week: "When compared with the immediate past and the experience of previous decades, the UK labour market in the last decade or so has not seen employment shifts which are dramatically out of line with historical experience."

**Change At Work: How American industry and workers are coping with corporate restructuring and what workers must do to take charge of their own careers, by Peter Cappelli and others, Oxford University Press, £25.95.*

***Just How Far Has the UK Labour Market Changed? Flexible Employment and Labour Market Regulation, Centre for Economic Performance, LSE, Houghton Street, London WC2A 2AE.*

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- Track record in UK and international project finance within power/energy sector; experience gained in multidisciplinary arena. Skilled in investment appraisal.
- Good negotiator with excellent networking skills. Comfortable with operating at Board level. Prepared to travel extensively, both nationally and internationally.
- Qualified accountant, banking professional and/or MBA skilled in structuring financial deals for corporate business development teams. Likely age 30-40.

Please send full cv, stating salary, ref SC7031-H, to NBS, One St Colme Street, Edinburgh, EH3 6AA
Fax 0131 220 2440 Tel 0131 220 8210

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NBS Selection - Scotland



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On behalf of an important industrial group of companies, headquartered in Europe, with a large number of subsidiaries and affiliated companies worldwide in the area of sales/marketing, service, and production of investment goods, we are entrusted to identify the future

International Tax Planning Manager

This challenging position has been newly created and will report directly to the Corporate Vice President Taxes. The incumbent will handle a broad spectrum of international taxation projects which will be analyzed and completed under his/her direct responsibility. Travelling will be required. The ideal candidate must be a tax expert and university graduate, e.g. holding an economics/business or legal degree, preferably combined with a recognized accounting diploma. Ideally experienced with a European headquartered multinational and/or a "Big 6" firm. If you are a self-starter with strong communication skills, around 35 to 45 years of age, have an excellent knowledge of English as the Group's language - knowledge of German and/or any other language could be an asset - this position should be of interest to you. Our client offers a highly attractive remuneration package, and relocation assistance will be provided. Candidates are invited to send their resumes, in confidence, to Permedia GmbH, P.O. Box 101138, D-80085 München/Germany, Phone +49-89-22 37 91; Fax +49-89-228 53 28.

Securitisation Lawyer

Execution and Marketing Role

London

£ Highly Attractive

Our client, a leading European investment bank and recognised leader in the global fixed income and equity markets, is committed to the expansion of its Securitisation group. This group focuses on the marketing, execution and distribution of securitisation products and transactions in Europe and Emerging Markets. The group is renowned for its specialisation in highly complex, structured deals across a broad range of asset classes. An opportunity now exists for a talented, ambitious and creative lawyer to work at the forefront of the securitisation industry.

This is a high profile role where the initial emphasis is on managing deals and the execution process and will evolve to include marketing responsibility. Key responsibilities include instructing outside counsel with respect to structuring and documenting asset backed bond issues, management of client relationships, negotiating commercial terms of financing with potential counterparties, structuring of transactions for existing and prospective clients.

The successful candidate will be a qualified lawyer with 2-5 years post qualified experience, which will have been gained in securitisation, corporate finance or banking law.

The role also requires confidence, maturity, adaptability and the ability to interface with clients from a diverse cultural background.

This represents a superb opportunity to develop a career in investment banking, where individuals will benefit from a high degree of autonomy, genuine career prospects and an excellent compensation package.

Interested candidates should contact Tim Smith on 0171 269 2313 or write to him enclosing a full curriculum vitae at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH. Fax 0171 405 9649. All applications will be treated in the strictest confidence. Please quote reference 342046.



Michael Page City

International Recruitment Consultants

London Paris Frankfurt Hong Kong Singapore Sydney

Compliance Officer

Entrepreneurial Investment Bank

London

£ Negotiable

Our client is a privately owned investment banking firm specialising in asset management, proprietary trading, corporate finance and sales and trading for clients. As part of its strategy for global expansion, it has recently established an office in London and is now seeking a Compliance Officer.

Reporting to the Chairman, the successful candidate will be responsible for establishing and maintaining good relationships with the regulatory authorities, developing and implementing systems and procedures and providing expert advice to the businesses. Initially, however, compliance is unlikely to be a full time role and candidates with accounting experience will be able to broaden the role to encompass all aspects of financial

reporting and information management.

Applicants must have a proven track record in compliance with a detailed knowledge of SFA regulations. Sound financial management skills and a broad knowledge of operations, systems and administration would be beneficial. This appointment is likely to appeal to those candidates interested in the wider responsibilities of a start up situation who are attracted to working as part of a small but flexible management team.

Interested applicants should write to Sue Lintern or Matthew Hubbard at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH, quoting reference 340403 or alternatively call 0171 269 2304/2476 for an initial discussion.



Michael Page City

International Recruitment Consultants
London Paris Frankfurt Hong Kong Singapore Sydney

Compliance Officer

Leading Unit Trust Management Company

South London

Competitive Package

Our client is the London based unit trust management subsidiary of one of the world's leading financial groups with total assets under management now exceeding £60 billion. Group investments are managed from centres in each of the world's major markets. Our client's activities include the management of a broad range of unit trust funds.

The opportunity has now arisen for an experienced individual to head up the compliance function. Reporting to the Managing Director and to the Board, the successful candidate will be responsible for maintaining strong relationships with the regulatory authorities, developing and implementing systems, procedures and

training programmes and providing expert advice to the businesses.

Candidates must have a proven track record in compliance with a detailed knowledge of IMRO and ideally, FIA regulations and familiarity with a wide range of unit trust products. Strong communication, organisational and leadership skills are imperative. A competitive remuneration package is available for the successful candidate.

Interested applicants should contact Sue Lintern at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH, quoting reference 258232. Alternatively, telephone her on 0171 269 2308 for an initial discussion.



Michael Page City

International Recruitment Consultants
London Paris Frankfurt Hong Kong Singapore Sydney

Compliance Manager

Premier Global Financial Institution

City

£ Excellent Package

Our client is an extremely well respected investment bank with a strong track record in corporate finance, structured finance, private equity and project and export finance. As a result of continuing growth and expansion, our client is seeking an additional Compliance Manager to join its small but highly regarded compliance team.

Reporting to the Compliance Director, the successful candidate will be responsible for maintaining strong relationships with the regulatory authorities, providing expert advice and assistance to business managers and reviewing and updating systems and procedures.

Candidates must have a proven track record in compliance within an investment banking environment, a detailed knowledge of SFA and Stock Exchange rules, the

Takeover Code and other relevant legislation. Specific experience of corporate finance and equity capital markets would be desirable. Strong communication and relationship building skills, a confident, approachable personality and an ability to prioritise and to identify alternative solutions are imperative.

This is an outstanding opportunity for a team player with the willingness to learn and adapt to a challenging environment and the ability to develop and expand the role. Interested applicants should contact Sue Lintern at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH, quoting reference 336265. Alternatively, telephone her on 0171 269 2308 for an initial discussion.



Michael Page City

International Recruitment Consultants
London Paris Frankfurt Hong Kong Singapore Sydney

Head of Claims Operations

City

Competitive Salary + Benefits

Our client, a high profile financial services organisation is looking for an experienced professional to head up its core activity of claims handling.

Reporting directly to the Chief Executive, you will be primarily responsible for overseeing the day-to-day running of the claims operations including planning, resourcing and budgeting to meet agreed targets. Providing strong and imaginative leadership to multi-disciplined teams, you will be expected to achieve high levels of efficiency whilst maintaining a commitment to quality. You will develop strong working relationships with other internal functions as well as external organisations. This is a key position requiring the ability to identify, assimilate and develop practical solutions

to complex legal issues arising from the claims.

Applicants are likely to be numerate and professionally qualified with extensive claims management experience in the financial services sector. Strong communication skills, a confident and assertive manner and a "hands-on" approach are imperative. Previous experience of leading and motivating a large team of staff handling often technically complex claims in the financial services sector is desirable.

Interested applicants should write to Sue Lintern at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH, quoting reference 334495 and including current salary details or alternatively telephone her on 0171 269 2308 for an initial discussion.



Michael Page City

International Recruitment Consultants
London Paris Frankfurt Hong Kong Singapore Sydney



European Bank
for Reconstruction and Development

The European Bank has a unique challenge to assist the countries of central and eastern Europe and the former USSR in their transition to market economies. The European Bank supports projects through lending, taking equity positions and providing technical assistance.

The Banking Department focuses on the development of the private sector, restructuring and privatisation of the state assets, creation and strengthening of financial institutions, development and improvement of the environment, including action to improve nuclear safety.

Along with a competitive compensation and relocation package, we offer action and achievement in a truly historical enterprise.

Banking Department

Banking Department Front Office needs a professional (m/f) to run a team of highly motivated staff to produce management information that is vital to the Banking Department.

Based at the Bank's headquarters in London, the candidate will focus on two main areas:

MIS Data and Reporting

- Design and co-ordinate an information system on the basis of Banking Department Business Plan and Team Appraisals; Ensure fast and efficient weekly, monthly and semi-annual Bank reporting cycle;
- Manage the extension of reporting data throughout the Banking Department.

Banking IT Systems

- Seek efficiency gains in the Banking Department through IT analysis and development; Improve management information by improving systems integration, data integrity and reducing redundancy of data; Work closely with IT department on systems development affecting the Banking Department.

The successful candidate will have: At least four years experience in designing, developing and implementing information processing relational databases; Ideally Access, dBase and Paradox; Working knowledge of banking systems, Cash, Treasury, Finance, Insurance, and other related areas; Strong communication skills; Ability to work under pressure; Ability to manage a team.

To apply, please send your CV, with a salary history, quoting reference number 271096, to: Michael Page City, 39-41 Parker Street, London WC2B 5LH. Please help by returning this form.

BUSINESS CONTINUITY PLANNING MANAGER

GLOBAL INVESTMENT BANK

FRANKFURT

EXCELLENT PACKAGE

This institution is one of the world's largest and most powerful universal banks. It provides clients with the widest possible range of investment, capital market, commercial banking and retail services.

The role is to provide business continuity planning advice to all regions of the world via the Global Business Continuity Planning Group. This manager will be responsible for selling the business continuity planning (BCP) concept and to provide strong business and technical assistance to the regions.

The successful candidate is likely to:

- assist in selling the BCP concept and agreed standards to the regions
- liaise with senior regional management

- provide guidance in preparing business impact analysis
- provide technical assistance in the preparation of recovery strategies
- provide guidance on the development of business continuity plans to a high standard
- review the recovery plans with regional management and resolve problems
- develop and review testing strategies.

The ideal candidate needs to have a pro-active approach to work, together with enthusiasm, dedication and commitment to work. The job holder also needs to be conscientious and reliable with a high level of initiative and common sense. A friendly, open, team player, who has the ability to mix with all levels, is needed.

The successful candidate is likely to possess:

- a practical knowledge of business continuity planning software and business continuity planning methodologies
- the ability to deal confidently with senior regional management
- excellent organisational and communication skills
- a confident, mature personality with a consultancy background.

If you feel you possess the skill sets to succeed in this challenging, involving environment then please contact Richard Parnell at Robert Walters Associates by sending a detailed curriculum vitae, stating current remuneration, to 10 Bedford Street, London WC2E 9HE. Telephone 0171 379 3333 or fax details for his attention to 0171 915 8714. E-mail: richard.parnell@robertwalters.com

ROBERT WALTERS ASSOCIATES



PERNAS INTERNATIONAL HOLDINGS BERHAD

(Formerly known as Pernas International Hotels and Properties Berhad)
Company number: 6393-A

In tandem with Malaysia's rate of economic growth, PERNAS International Holdings Bhd ("PERNAS") is expanding its construction and engineering activities. PERNAS is a dynamic conglomerate listed on the Kuala Lumpur Stock Exchange involved in a diversified range of activities including hotel and property investment and development, plantations, manufacturing, construction and engineering, retail and wholesale distribution. PERNAS operates in several countries in ASEAN. We seek dynamic, qualified and self-motivated engineering professionals at various senior levels to be part of this growing organisation.

An attractive remuneration package will commensurate with your experience and qualifications.

If you think you have what it takes to be successful, please write to:

General Manager
Human Resources
PERNAS
INTERNATIONAL
HOLDINGS BERHAD
(PERNAS)
15th Floor
Menara Tun Razak
Jalan Raja Laut
50350 Kuala Lumpur
Malaysia
Tel: 603-2935177
Fax: 603-2924019

along with your resume,
detailing your salary history
and expectations, contact
telephone number together
with a non-returnable
passport-size photograph.

All applications will be treated in the strictest confidence and should reach us by 9 April 1997. Only shortlisted candidates will be notified.

Engineering Professionals

The Requirements:

The ideal candidates should have

- 5 to 10 years of experience preferably in the fields of project planning, management and construction.
- Recognised degrees in any engineering disciplines.
- Exceptional interpersonal communications, negotiation and leadership skills, as well as the ability to work independently.

Commodities Derivatives and Supporting IT Systems Engineer

The London Branch of a leading European Bank is looking to develop a hedge fund approach together with a multi money manager style, which should also enhance its European Treasury activities.

The successful candidate will be responsible for developing an integrated investment philosophy utilizing commodity, equity, currency and fixed income markets to successfully manage his portfolio.

The systems engineer will need the ability to utilize and develop the state of the art technology required to successfully implement their plan.

Applicants for both positions will need to be educated to a high standard with a minimum five years' expertise in their particular field with a major international bank. High personal motivation, professionalism and commitment will be vital to succeed in these roles.

Both positions offer exceptional career opportunities and competitive remuneration packages.

Applications with salary expectations and a full curriculum vitae, please to Box A5390, Financial Times, One Southwark Bridge, London, SE1 9HL

SECURITIES PROCESSING MARKETING OFFICER

The Bank of New York, the leading securities processing bank in the United States, is seeking a marketing officer to join a highly successful sales team. The individual concerned will travel extensively within Europe and will be comfortable dealing with senior management at companies and financial institutions. The position will be highly visible and will involve close contact with senior management at the Bank.

The ideal candidate, preferably educated to degree standard, will have foreign language skills, proven sales experience and a background in investor relations. Experience should include a minimum of five years in a position with exposure to the international capital markets and dealing with large corporations. You should also be self-motivated and a confident communicator used to working in a team environment

THE
BANK OF
NEW
YORK

Competitive salary and benefits package offered. Written applications ONLY please, including full CV and current salary level to: Maria Gigli, Personnel Officer, The Bank of New York, 46 Berkeley Street, London W1X 6AA.

For flexibility. Reactivity. For strength.

Join BIP

SENIOR ECONOMIST

Within the Dresdner Bank Group, BIP concentrates on the key areas of arbitrage and financial engineering. We have a reputation for technical excellence, for innovation, and for operational flexibility, and we are established in all the world's major financial centres. We offer our associates a rich and rewarding experience within an environment that encourages creativity, responsibility and teamwork. Our Asset Management Company, BIP Gestion, a pioneer of quantitative asset management techniques in France, is currently recruiting a senior economist.

You will be responsible for producing a wide range of global macro-economic analyses. The work will cover both the short and the long term, principally on the main markets but also on emerging markets. Responsibilities will include producing forecasts of macro-economic as well as market variables and actively participating in the development of investment strategies.

You will be expected to publish articles on various aspects of macro-economics and strategy in the many publications of the Group (BIP, Dresdner, Kleinwort Benson). You will also assist the bank's executives with client presentations and bring your expertise to financial management committees. You will need a first-class academic record - eg a degree in engineering or statistics plus an MBA, or a graduate degree in finance or economics - together with at least three years relevant experience. Fluent written and spoken English and French is important. You should also be at ease with office technology; advanced computer skills would be an advantage. Personal strengths will include determination and precision, good team spirit, excellent writing skills, and business acumen.

Please send your application (handwritten letter + CV) to Banque Internationale de Placement, Direction des Ressources Humaines, 108 boulevard Haussmann, 75008 Paris, France, on the reference SETE.



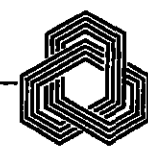
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Toby Finden-Crofts
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APICORP

الشركة العربية للاستثمارات البترولية

ARAB PETROLEUM INVESTMENTS CORPORATION

APICORP is an Inter-Arab Corporation established by the member states of OPEC to finance and invest in petroleum sector projects. Total Assets exceed U.S.\$1,350 million.

The Corporation, based in Al-Khobar, Saudi Arabia, now wishes to appoint to its Treasury & Capital Markets Group a:

Treasury Analyst

Reporting directly to the Head of Treasury & Capital Markets Group.

The suitable candidate will possess the following characteristics:

- Ability to prepare economic reports covering specific and global financial markets.
- Good analytical and writing skills are essential.
- Provide analytical research support to Traders and Portfolio Managers. The successful candidate will undertake research, analysis and report preparation.
- A postgraduate degree in economics or finance with a comprehensive knowledge of issues affecting global financial markets.
- Candidate is likely to be in their late 20's to mid 30's, preferably with a few years of relevant experience.

In addition, PC skills and good understanding of spreadsheet and data base software will be beneficial.

Candidates are expected to be team players with good inter-personal skills. Proficiency in (spoken & written) English is essential. Successful candidates will work together with highly qualified and experienced colleagues of different nationalities. They will be offered exciting and rewarding opportunities to participate in the activities of a dynamic Treasury Division.

The appointment will be for an initial 2 year contract, renewable. In addition to the highly competitive tax free salary, there is a comprehensive benefits package which includes fully-furnished accommodation, transportation and education allowances, medicare, relocation expenses and a contributory retirement fund.

Applications in the strictest confidence, giving relevant details of personal & career history and a recent passport size photograph may be sent to:

The Administration & Human Resources Manager
Arab Petroleum Investments Corporation, P.O. Box 448,
Dhahran Airport 31932, Saudi Arabia

QUANTITATIVE ANALYST DERIVATIVES LONDON £70K

Our client requires a Quantitative Analyst with at least one years experience of interest rate products. PhD Maths/ Science is desirable and familiarity with Mathematical Finance or Stochastic Calculus would be beneficial.

Please write to: FUTURUS, 1 Leicester Place, London WC2H 7BP

APPOINTMENTS WANTED

Managing Innovation

Experienced director large & small electrical companies. Successful global management of technical innovation including acquisitions/TVs Europe, US, Asia. Available for active or advisory role.

Tel: 01244 343891

Operational Auditor

Entrepreneurial, self-starter...

Amsterdam Area

Attractive Package

Our client is a major international player, operating in more than 130 countries worldwide. The company manufactures, markets and sells well known consumer goods and professional products. The organisation can be characterised as 'state-of-the-art' with regard to product development, sales and marketing and finance support. The headquarters for Europe, Africa and the Middle East are located in the Amsterdam area. The organisation employs approximately 400 staff from 14 different nationalities. The corporate culture encourages initiative and self management. Further professionalisation of the operational audit discipline has led to the need to recruit a pro-active Operational Auditor who will perform operational audits on management controls, covering all aspects of the business. As Operational Auditor, you will report to the General Manager of Audit & Legal Affairs.

Tasks and responsibilities:

- Undertake internal and management control reviews to a high technical standard covering all aspects of the business.
- Provide advice and assistance to ensure that recommendations are implemented.
- Produce well considered, clear and practical reports on the above mentioned activities.
- Discuss the results with management.
- Participate in an enterprise-wide risk analysis project.

Profile of the suitable candidate:

- Management Consultant/Qualified Auditor with a university degree.

- Between 28-32 years of age.
- Several years of experience gained in one of the 'Big 6' audit firms, an international company, or a management consultancy firm.
- Excellent interpersonal skills.
- Good command of English.
- Independent with a well balanced personality.

If you are interested in applying for this opportunity, please send a detailed CV quoting ref JF/47932 to Mr Joost Fortuin, Michael Page International, 'Apollo House', Gerrit van der Venstraat 9, 1077 DM Amsterdam, The Netherlands. For further information please telephone him on 00 31 20 578 9444.



Michael Page International

International Recruitment Consultants
London Paris Amsterdam Düsseldorf Frankfurt Hong Kong Singapore Sydney Melbourne

Hays Accountancy Personnel

Cook's
Building Services Engineers

**Financial Director/
Financial Controller**

Tonbridge, Kent

£45,000-£55,000
Package

The Organisation

PW Cook Limited is a very successful, well established company specialising in installing and maintaining building services systems. Work is completed on a contract basis directly for end users or through main contractors, including major players within the engineering/construction industries. This owner managed company created from a management buy-out in 1994 operates from a head office in Tonbridge, Kent. Serving southern England and further afield, turnover is currently £14 million with over 100 employees.

The Role

As a key member within the senior management team, you will participate fully in all management activities. As the head of the department you will have full responsibility for the financial functions assisted by an established team within a demanding, fast moving environment. You will be responsible for the preparation of the company's statutory financial and management accounts and treasury functions. Beyond these finance duties, you will take control of all administration including the company's IT network/systems and will be appointed Company Secretary.

The Appointee

As a Qualified Accountant, ACA/ACMA/ACCA, with a broad range of commercial experience, you will relish the challenge of bringing fresh ideas to this developing company and will be seeking a board appointment either immediately or within 18 months.



To apply please forward your CV to our Recruitment Advisor, David Vincent at Hays Accountancy Personnel, 25 High Street, Bromley, Kent BR1 1EA. Tel: 0181 464 0848 Fax: 0181 575 0317

Finance Director – Recent MBO

A pivotal role in an acquisitive market leading manufacturer

Midlands

Package c.£70,000 + Equity Potential

Having recently undergone an MBO, our client is a highly profitable £30m turnover manufacturing company which, over a long history, has become an international market leader in its field. The company is well respected and is committed to continuing major capital investment to ensure the application of leading edge technologies. The company supplies technically advanced products to its prime markets both in the United Kingdom and overseas and there is considerable potential for growth and development both organically and by acquisition.

The Finance Director will join an experienced, enthusiastic and dynamic board committed to expand the business profitably, and will be expected to make a key contribution to the future strategy and direction of the firm, which may include flotation.

Reporting to the Chief Executive, the Finance Director's key tasks will include:

- providing board level expertise, analysis and guidance on all financial, corporate planning and acquisition issues;

- liaising with institutional investors;
- ensuring that the finance function responds to the needs of this fast growing business;
- reviewing and developing financial management information systems.

Candidates must be graduate qualified accountants with first class technical ability combined with excellent communication and influencing skills. Candidates will have gained their most recent experience in an operating company within a customer focused manufacturing organisation. A high degree of business acumen is vital, as is an outgoing personality which must be combined with maturity, self-confidence and a rigorous and analytical approach. Acquisition experience would be a particular asset for this important post.

This is a key role in the future development of this ambitious and well run company.

Please send a full CV in confidence to GKRS at the address below, quoting reference number 96716N, on both letter and envelope, and including details of current remuneration.



SEARCH & SELECTION

PARK HOUSE, 6 KILLINGBECK DRIVE, LEEDS LS14 6UF. TEL: 0113 248 4848
A GKR Group Company

International Finance Manager

c. £60,000 + exec bens

London based

One of GE Capital's fastest-growing European businesses, Consolidated Financial Insurance (CFI) is Europe's leading provider of creditor insurance and has already captured around 40% of the British market with UK premiums of £750 million. Having opened seven new European offices in the last two years, CFI is now focusing its activities on strategic international acquisitions and major global growth.

The pace of change is dramatic, with businesses currently established in 12 countries outside the UK and expansion underway in Asia and Australia. The challenge facing the International Finance Manager is to develop and implement a cohesive financial strategy for all insurance operations outside the UK and USA, whilst ensuring the effective integration and development of acquisitions and establishing the structures necessary for continued growth.

Working closely with the FD, Business General Managers and the M&A team, this is a highly autonomous role with complete responsibility for all financial and controllership issues across CFI's international operations. Key challenges are the implementation of strategies for financial planning, monitoring, reporting and analysis; the development of effective and efficient accounting systems; optimisation of tax and funding structures; and involvement in the development and communication of business strategy. With direct responsibility for a London-based finance department and professional staff at businesses

worldwide, a priority will be to structure and develop a strong team to support operational goals.

The challenges involved are undoubtedly high, spanning diverse business issues, cultures and locations. For an ambitious, talented finance professional, the rewards are equally high, offering diversity, stimulation, exhilaration and exceptional opportunity. After 24 months in the position followed by a period with GE Capital in the US, you should be aiming for a major CFO role within GE's worldwide operations.

Ambition, energy, strong leadership, motivation and communication skills will be central to success. A graduate finance qualification is essential, with at least seven years' financial experience, real exposure to diverse international operations and a committed and creative approach to process improvement. Experience in financial services would be an advantage, but most important is the desire and ability to make a real impact on CFI's international success.

To apply, please post or fax a full CV, including salary details and quoting ref: 207 to Alderwick Consulting, 95 Rother Lane, London EC4A 3ER, fax: (+44) 171 242 5560. For more information, telephone: (+44) 171 242 9191 (weekdays), (+44) 1767 627502 (evenings and weekends).

Any CV sent direct to CFI will be forwarded to Alderwick Consulting Ltd.

GE is an equal opportunity employer.
*Not connected with the English company of a similar name.



GE Capital Europe

Consolidated Financial Insurance

RUSSELL JONES & WALKER

SOLICITORS

SENIOR MANAGING EXECUTIVE (Managing Partner Equivalent)

Russell Jones & Walker is a leading national litigation practice with offices in London, Leeds, Birmingham, Bristol, Manchester and Sheffield, with plans for further regional expansion.

The firm acts for a wide range of organisations as well as private clients and is frequently involved in high profile and high value litigation.

Our Senior Partner currently acts as Managing Partner. With the growth of the practice it now becomes necessary to split the two roles. We are seeking a suitably qualified candidate to undertake the management responsibilities.

Your background may be in commerce, finance or management probably in a corporate environment. Your task will include undertaking a thorough analysis with a view to rationalising all aspects of the business and overseeing the implementation of recommendations.

Applications in confidence to: John M. Webber, Senior/Managing Partner, Russell Jones & Walker, Swinton House, 324 Gray's Inn Road, London, WC1X 8DH.

Russell Jones & Walker is an Equal Opportunities Employer

LONDON LEEDS BIRMINGHAM BRISTOL MANCHESTER SHEFFIELD

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For further information please
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Toby Finden-Crofts
+44 0171 673 3458

Business Review Management

c. £50,000
& car & benefits

This client is a very successful major multinational with a worldwide business and world class products that are household names in any language. The international management group is skilled in the strategic management of world brands; transcontinental logistics; penetration and development of emerging markets (particularly – the Far East, Eastern Europe and South America); new product development and the protection of key assets.

The Group Finance function has external recognition as a well integrated and highly regarded part of management and the Group Audit function has a wide remit which focusses on issues of strategic concern, giving it a role which is radically different to the external audit activity. To this team the Group wish to recruit, directly or recently from the profession, 2 Senior Audit Managers who will report to the Head of Audit and divide the Global Operations between them. Management skills and a fluent interpersonal style are essential to relate upwards and outwards together with an interactive, enthusiastic approach to the focus, direction and organisation of the department for best delivery of its objectives. Initiative is encouraged and there is ample scope to further develop the role.

The positions will appeal to Graduate Chartered Accountants aged about 30 who wish to use their professional training to launch a long term international career in a large organisation with many potential openings. The client is seeking general management ability combined with technical accounting knowledge and will want evidence of an academic and work record which is visibly successful and in some respect outstanding; together with the dedication, drive, business sense and interpersonal skills to keep moving things forward in a skilful and impressive manner.

The base is in West London with up to 50% of the work on International Assignment.

Please reply in confidence quoting ref: L627 to:

Brian Mason
Mason & Nurse Associates
1 Lancaster Place, Strand
London WC2E 7EB
Tel: 0171-240 7805

**Mason
& Nurse**
Selection and Search

SENIOR FOREIGN EXCHANGE DEALER

Circa £45,000

Required to join International Bank. Strong knowledge of Southern African markets required; Min of 5 years experience. Ability to generate new Southern African Relationships. Basic Afrikaans an advantage.

PO Box 417, London, EC3V 4QH.

Cyprus

Greek and Turkish ambitions in Europe could help solve an issue that has defeated world leaders for 20 years. In the first of nine articles on the island, **Dominick Coyle** looks at the chances of a Cyprus settlement

EU talks raise hopes of peace

Given its size, a mere 9,250 sq km, it is extraordinary how often the Mediterranean island of Cyprus makes international headlines.

The big story now is its assembly of military fire power that, on a per capita basis, is virtually unequalled anywhere in the world.

Mr Malcolm Rifkind, British foreign secretary, recently described the number of troops and the quantity of weapons on the island, divided between Greek and Turkish Cypriots since 1974, as "absurdly, dangerously high", and appealed for a halt to further arms procurement. Similar sentiments have come from the Clinton administration in Washington.

Over the next few weeks Mr Kofi Annan, secretary-general of the United Nations, is expected to launch a renewed Cyprus peace initiative, supported by Washington, London and Moscow, and by the European Union in Brussels.

Britain's special envoy Sir David Hannay, has been working hard in Athens, Ankara and Nicosia to secure agreement on ground rules for fresh talks. These would be in the context of wider relations between Greece and Turkey, and also their relationships with the European Union.

It is easy to ask what is

new. Achieving a peace settlement has long defeated the international community. People who have tried their hand at, or put their name to, a Cyprus settlement plan include Mr Cyrus Vance, Mr Perez de Cuellar, Mr James Callaghan and the former Canadian premier, Mr Joe Clark.

This time, though, there is a little hope. It stems largely from the agreement that accession talks for full EU membership for Cyprus should start within six months of the end of the Inter-Government Conference (IGC) on the Maastricht Treaty. The conference is scheduled to end at the same time as the Dutch EU presidency in June.

In practical terms detailed peace talks are unlikely before the presidential elections in Cyprus in February 1998. More immediate, are "talks about talks" - preliminary exchanges between all parties to determine whether negotiations next year would have any prospect of succeeding.

Soundings have explored the possibility of establishing a multinational military force, mandated by the UN Security Council. This would reinforce an eventual political settlement along federal lines in a largely demilitarised island.

The hope is that EU access-

sion negotiations will go hand-in-hand with internal peace talks. This "linkage" is now taken for granted in Cyprus, although it is not acknowledged officially.

The Greek-Cypriot president, Mr Glafcos Clerides, rejects the concept of what he terms a double Turkish veto. He asks why Turkey should be able to block an internal settlement in Cyprus and also threaten to veto any enlargement of Nato unless it, too, can gain full EU membership.

Greece, for its part, threatens to block EU expansion to eastern Europe unless Cyprus gains full membership.

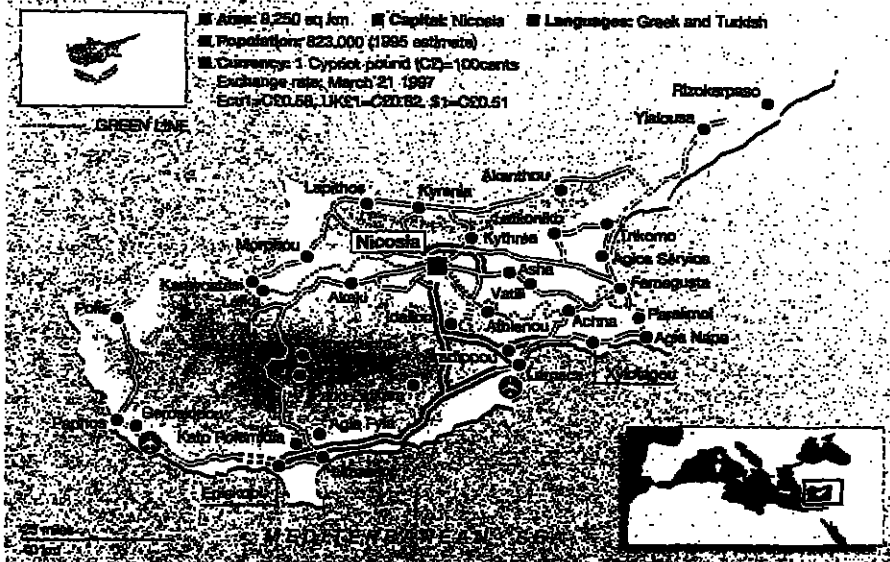
Cyprus has long been a focus for the historical conflict between Turkey and Greece. The issue came to a bloody head in July 1974 when Turkish troops invaded the northern part of the island. This followed a coup, planned in Athens, against the Cypriot government under its first president, Archbishop Makarios. The aim was to bring about *Enosis*, the union of Cyprus with Greece.

Turkey's invasion had a legitimacy under the tripartite agreement between Ankara, Athens and London which formed part of the package that gave Cyprus independence from Britain in 1960. Turkey had the right



Still waters? Outward calm disguises the fact that the island has more artillery per capita than virtually anywhere in the world

Tony Stone



to intervene to restore the status quo but in exercising it took almost 40 per cent of the island and prompted some 200,000 Greek-Cypriots to become refugees in the south.

The island is now divided. There is virtually no contact between the two communities and fear on both sides. The authority of the Clerides government stops at the partitioning "green line" that meanders east-west through the island for 180km.

Behind this no man's land,

policed by a 1,200-strong United Nations force, both communities are updating their military hardware.

The Clerides government, which has a defence pact with Greece, has ordered Russian surface-to-air missiles. The president says this artillery - which will not arrive in the island for at least a year - is for defensive purposes only but the suspicion must be that his government is planning to try to match the superior military in the north, in

advance of new peace negotiations.

If the missile deal makes world headlines, as it did in January, so much the better say many Greek-Cypriots. They argue that it will concentrate minds in Washington where the leverage lies to pressurise the Turks to agree to a Cyprus settlement.

The irony is that an outline peace package has been on the table for years, based on a bi-zonal, bi-communal federal structure with a rela-

ment in Ankara dropping its existing intervention rights under the Treaty of Guarantee agreed at independence.

As ever in the events of Turkey, the armed forces will have the final say. They are concerned at the rise of fundamentalism under the Islamist government of Mr Necmettin Erbakan and see themselves as the guardians of the secular republic created by Ataturk.

They have a European orientation and a strong commitment to Nato. It is possible that the Turkish military could take a wider view than the politicians of the geopolitical situation across the entire Mediterranean area.

Apart from the Cyprus issue, Turkey has many quarrels directly with Greece - over disputed air space in the Aegean, the ownership of dozens of tiny islands, oil-drilling rights, for example.

Turkey also aspires to full EU membership and last week EU foreign ministers, speaking through the Dutch presidency, said "Turkey is... recognised as having a European future and will be judged on the same basis as other [applicant] countries."

The new Greek government of Mr Costas Karamanlis has been sounding more moderate on Cyprus and other areas of Greek-Turkish dispute. (Not all of his ministers, however, share his apparent moderation - particularly the foreign minister, Mr Theodoros Pangalos, whose deputy, Mr Christos Rozakis, resigned two months ago, apparently bowing to pressure that he was too soft on relations with Turkey.)

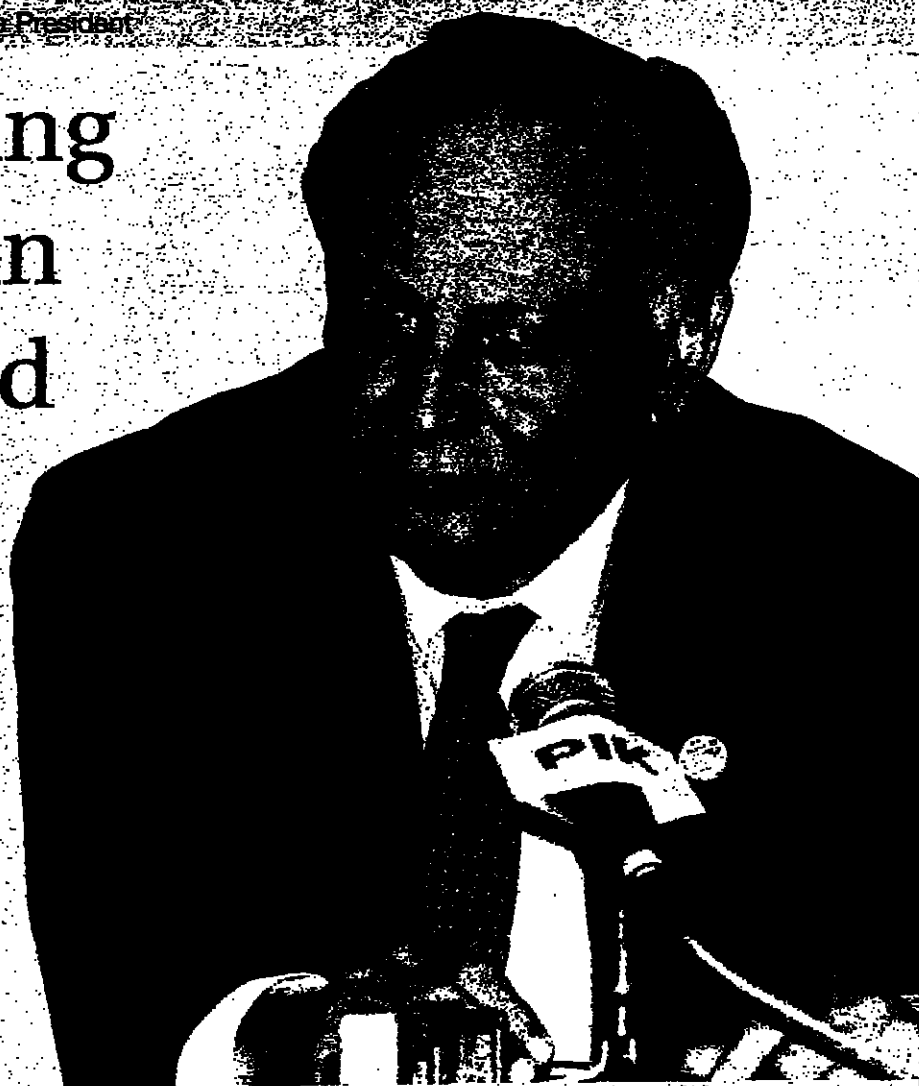
It is conceivable that events in Greece and Turkey, and the countries' respective ambitions in Europe and shared membership of Nato - coupled with a serious US diplomatic initiative - could provide the climate for a settlement package.

There have been false dawns before, but the military build-up on the island is in the interests of no party. The deaths last year of two Greek-Cypriots on the green line and the subsequent shooting of a Turkish-Cypriot soldier, illustrate clearly what a tinder-box the outwardly calm island could become.

PROFILE The President

Unifying force in divided land

Few doubt the ability of Glafcos Clerides to sell any eventual peace settlement to the public



Political argument in Greek Cyprus tends to be more about methodology than ideology, especially when it comes to the so-called "national question" - the division of the island following the Turkish invasion in 1974. Everyone wants a settlement, the only debate is about how it should be achieved. But even differences about the details tend to disappear when discussing the president, Mr Glafcos Clerides, whose current term of office ends early next year.

The view that the forthcoming rounds of intense international diplomacy will bring peace and remove the Turkish occupying forces from the north is sadly probably a minority one, shared by a few optimists only. But the belief that Mr Clerides is just about the only politician who could sell any eventual settlement - inevitably a compromise between the opposing communities and their sponsoring governments in Athens and Ankara - to the electorate is almost universally held.

A natural conciliator, Mr Clerides is an old and generally trusted hand in Cypriot politics who has little to

lose in personal political terms, given that he will celebrate his 78th birthday next month. He certainly has his enemies in Cypriot party politics, but few critics dispute that his signature on any agreement for the divided island would represent the best prospect of any settlement being endorsed in the referendum he has promised.

The president has yet to decide whether he will seek re-election next year. He says there are two issues that may influence his decision: his health, and whether there are signs that serious negotiations towards a settlement will get under way in 1998.

Mr Clerides is satisfied on the health question. Although he admits to liking his food, he no longer smokes heavily.

He is less inclined to air his views about the likelihood of peace but says that there are four months remaining in which to determine the prospects for the current intensive diplomacy.

The deadline for candidates for the presidential election is likely to be July or August, and Mr Clerides assumes there will be other candidates. If the chances of serious

peace negotiations seem slim, Mr Clerides might quit.

The son of an eminent Cypriot barrister, Mr Clerides was born in April, 1918. He served in the Royal Air Force, and studied law in London as did the Turkish-Cypriot leader, Mr Rauf Denktaş. The two men remain personal friends but are fiercely divided on the national question.

Clerides was appointed Minister of Justice during the transitional period from British colonial rule to independence in 1960 - 69. Elected to the House of Representatives in July, 1960, he served as president of the chamber for 16 years.

He has led the Greek-Cypriot delegation at various peace conferences with the Turkish-Cypriot minority, and acted as president when the late Archbishop Makarios was forced to quit the island after the 1974 Greek military coup and the resulting Turkish military intervention.

He was elected president in the second round of the 1988 contest, in which he defeated the incumbent, Mr George Vassiliou, by a slender majority.

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ECONOMY

New pressures on path to Europe

Although some signs are positive, there are doubts about the island's ability to compete

Every aspect of the Cyprus economy is being put in gear for full membership of the European Union. Brussels has said that accession negotiations between the EU and Cyprus will begin six months after the close of the Inter-Governmental Conference (IGC), scheduled to end in June.

This means that detailed negotiations on the accession of Cyprus could start before the end of the year. For practical reasons, however - not least the Cypriot presidential elections next February - the effective starting date will probably be the spring of 1998.

There is nothing but optimism in Nicosia. Many people acknowledge that the negotiations will be protracted, but few are prepared to wager against success. The process of harmonising Cypriot legislation and policies with the Community is proceeding apace.

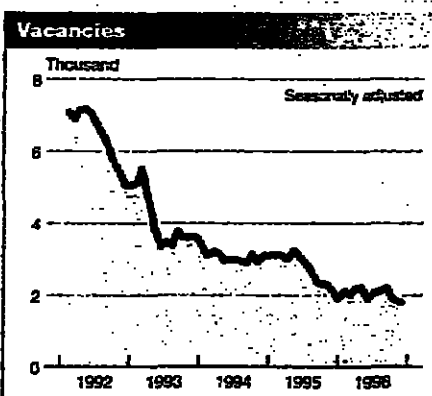
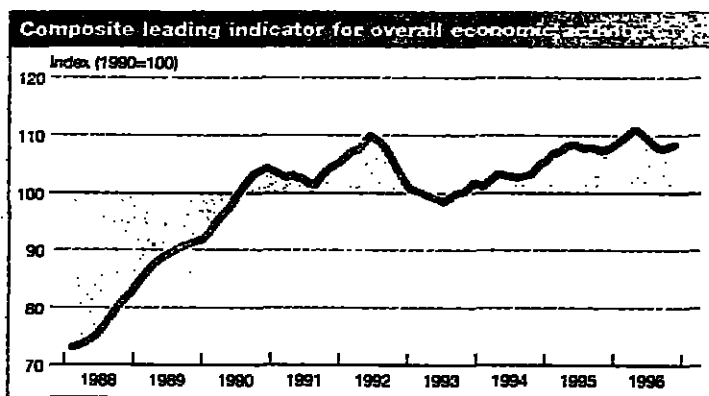
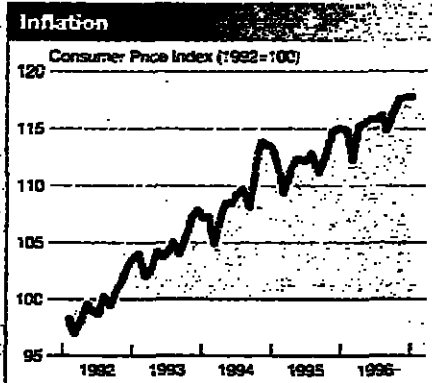
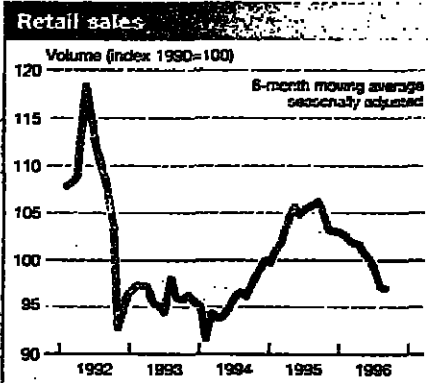
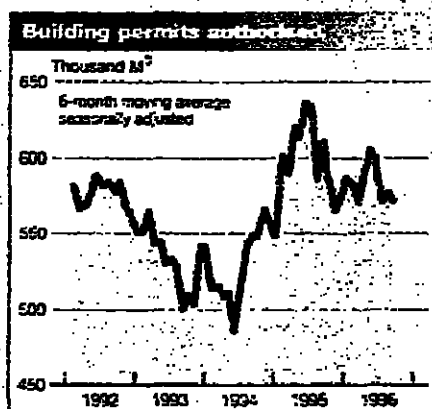
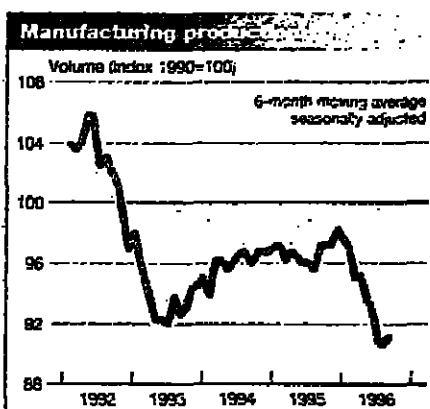
Twenty-two working groups were established to identify the reforms needed to bring the legislative and institutional framework of Cyprus into line with EU requirements and they have now completed their work.

The Central Bank has also accelerated harmonisation efforts and made substantial progress in the liberalisation and reform of the financial sector. The Bank is easing restrictions on foreign ownership in Cyprus and relaxing rules for Cypriots investing abroad (see box).

The Cyprus economy has to plan for the prospect of full EU membership - and the competition that it will bring. Already there are signs of strains. The economy last year, on the basis of provisional figures, saw a slowdown - attributable mainly to a decline in tourist revenues and in private consumption expenditure.

Manufacturing production decreased as a result of

The economy last year, on the basis of provisional figures, saw a slowdown, attributable mainly to a decline in tourist revenues and in private consumption expenditure



Source: Department of Statistics and Research

lower domestic and foreign demand. Agricultural production also fell slightly, but the important services sector continued to expand.

This weakening of economic activity should, however, be seen against the background of the cyclical upswing in 1994 and 1995. Those two years were differentiated: the former saw strong foreign demand conditions; the latter an expansion of domestic consumption.

Both markets were weaker last year. Consumer spending fell in 1996, but this helped to contain inflationary pressures. The rate of inflation last year is put at 3 per cent (2.6 per cent in 1995).

The relatively large fiscal deficits of the early 1990s have been reduced. This reflects the determination of the government to contain the deficit at or below the Maastricht criterion of 3 per

cent of gross domestic product. The final figure is not in for last year, but the total will be within the Maastricht framework. (The figure was 1 per cent in 1995 and 1.4 per cent in 1994.)

The scenario has not been so rosy for the foreign trade account. Total imports last year, including a sizeable spend on military equipment, rose by 11 per cent. The 18 per cent increase in total exports, due entirely to

re-exports from a much lower base did not prevent a deterioration in the trade account. Lower tourist numbers contributed to a near doubling of the balance of payments deficit to C£212m.

Another good year for incoming foreign exchange deposits, however, increased total foreign exchange reserves by some C£402m to C£2.26bn, equal to about 15 months of imports.

The construction industry

index was largely unchanged over 1995. The volume of building permits authorised - a useful indicator of the future level of construction - fell, mainly in the tourist and commercial sector but there was a small increase in permits for residential buildings. Builders have had marked success overseas, especially in the Middle East and the Gulf states. Domestically, mining and quarrying production rose strongly.

The overall weakening in economic activity last year inevitably hit employment. The jobs total in December was estimated at 9,400, 20 per cent up on the previous year but still only 3 per cent of the workforce.

Forecasting prospects for 1996 in its last annual report, in June, 1995, the Central Bank correctly predicted the cyclical downswing in private consumption expenditure, but overestimated the performance of the tourist industry. As a result, the expected real GDP growth of around 3.5-4 per cent (5 per cent in 1995), will not have materialised when the final figures are in.

Business confidence in the Greek-Cypriot economy remains high, even if some sober voices are warning that full EU membership will present challenges to a small economy that has yet to operate in a fully deregulated environment.

The agricultural sector is particularly weak. Its contribution to the economy is diminishing fast: farmers are falling to make a living and leaving the land.

Composite indicators for the Cyprus economy from the Department of Statistics and Research, intended to identify turning points in the business cycle, showed an upward movement in the last quarter of 1996. The three previous quarters were relatively stable.

Anecdotal evidence in

Invitation to inward investors

The Central Bank has rewritten the investment rulebook

Last month, Cyprus Central Bank announced relaxation of the rules covering inward foreign investment. It is also adopting a more liberal stance with respect to outward direct investment. The aim is to create an environment with minimum interventions, in accordance with European Union legislation.

The government hopes that the relaxation will boost economic activity, upgrade technology and improve both quality and management techniques. Under the new rules, foreigners are allowed to invest in Cyprus provided "that the investment does not pose a national risk, has no negative environmental impact and is not a burden on the economy".

In the primary sector - agriculture, fisheries and forestry - foreigners are now allowed to hold up to 49 per cent of share capital. In clothing, footwear, furniture and the wholesale and retail trade they can hold 100 per cent.

There are, however, some qualifications: for example, if foreign participation in the wholesale and retail sectors exceeds 49 per cent, there must be a minimum investment of C£300,000. Similarly, foreigners may invest up to 100 per cent in professional, computer and consultancy operations, but there is a minimum amount - set between C£50,000 and C£100,000, depending on the size and the scale of projected operations.

Foreign ownership of dealers and agents for imported goods and services, restaurants, leisure facilities and local travel companies can be 49 per cent. The policy on tourism allows for 49 per cent of hotel and tourism businesses, and full control of ancillary tourist projects, including marinas and golf courses.

Percentage ownership of banks, finance and insurance companies, newspapers and magazines, and new airlines, will be judged on individual merits.

With the exception of the banking sector, where foreign ownership is limited to 15 per cent, foreigners may now own up to 49 per cent of Cypriot public companies.

However, some sectors are still excluded from foreign participation, including real estate, the servicing of foreign aircraft at Cypriot airports, utilities such as electricity and water, and tertiary education.

Despite this, partial privatisation of some utilities - particularly telecommunications - is currently being considered.

The new investment regime also covers Cypriots investing outside the island. Local businessmen will be able to export capital of up to C£500,000 and secure a bank guarantee of a similar sum in order to obtain foreign borrowing. However, each application will be examined to establish "that there are good prospects that there will be benefits for Cyprus from the expansion of the Cypriot investor's activities abroad".

Comprehensive information may be obtained directly from the Central Bank of Cyprus. E-mail: info@centralbank.gov.cy

National Roots, International Access



Bank of Cyprus is a leading financial institution in Cyprus, offering a wide range of banking, financial, insurance, and investment services. The bank is committed to providing high-quality service to its customers, both locally and internationally. Its extensive network of branches and agents across the island and abroad ensures that customers can access the bank's services wherever they are. The bank's reputation for reliability and expertise has made it a trusted partner for many businesses and individuals alike.

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Bank of Cyprus

A HUNDRED YEARS AHEAD

OFFSHORE ACTIVITIES

The centre may not hold

Full membership of the EU could weaken Cyprus's position as an offshore centre

Contrary to conventional financial shorthand, Cyprus is not a tax haven. It is very much a tax incentive country. Its offshore activities cover banking and financial services, limited companies, international branches and partnerships. It is also the world's fourth largest shipping register, in terms of total fleet.

The island has excellent telecommunications, regular air services - four hours from London, three from Moscow, two from Kuwait and one from Athens - low office and staff costs and a favourable tax regime. Its legal framework is based on English law and it has a low crime rate. The island's time zone is seven hours ahead of New York and seven behind Tokyo, providing an ideal trading window.

Cyprus became an offshore centre in the mid-1970s. Since then the number of companies registered in the island has grown to more than 22,000, based on permits issued by the Central Bank. About 1,200 of these companies operate from fully-fledged offices. They directly employ an estimated 6,500 people, one in three of them Cypriot nationals. Their activities are predominantly in trade, marketing and distribution.

It is substantial tax incentives that make this Mediterranean island attractive for offshore activity. Net profits are taxed at 4.25 per cent and expatriate employees are taxed at half the rates applicable to locals. Tax on dividends or interest is not withheld at source.

A further advantage - and one that differentiates Cyprus from other offshore centres - is that the island has double taxation agreements with many countries. This offers opportunities for reducing tax liabilities.

Money laundering and



The landscape of business: good infrastructure has attracted companies from all over the world

aims to ensure that "Cyprus does not get a bad name".

A range of laws guards against criminal exploitation, and the island maintains good co-operation agreements with international agencies. Mr Afentou says that the island's banking system acts unilaterally in suspicious cases. Less immediately obvious cases are referred to the Central Bank for clearance.

The Bank itself insists on banking references from all applicants for offshore permits, together with proof of beneficial ownership. While nominee status may be conceded, the Bank requires transparent evidence of the true ownership.

Despite the number of offshore permits issued since 1975, actual direct revenues accruing to the island are relatively small when compared, say, with the tourist account. Revenues from fully-fledged offices and their expatriate employees amounted to C£147m in 1995, 15 per cent higher than the previous year. Adding revenues from new registrations, local legal, accounting and other services to companies and from income and other tax contributions, the Central Bank puts total earnings at C£162m.

Including gross expenditure by ship-owning companies, total foreign exchange earnings last year are provisionally estimated at C£190m-200m.

Of no less importance are the benefits to employment and overall economic growth. The island's reputation as an international services centre reduces its

employment restrictions, indirect taxation and social insurance contributions would also become issues if full EU accession were granted.

There are already signs of difficulties over the shipping register. Mr Neil Kinnock, EU transport commissioner, has expressed concerns about its safety and quality to Mr Adamos Adamides, the island's minister responsible.

The minister insists that his government is committed "to making improvements in this sector to meet the challenges and requirements of admission to the Union". There has been some expansion of the ministry's inspection teams around the world, and more are planned. Perhaps inevitably, some owners will move their registration to countries with less demanding requirements.

Government ministers and

officials insist, however, that they will pay almost any price to obtain full EU membership.

Not everyone in the island's business community is equally committed, but the mood is generally positive. The reason may have more to do with the need to combat political isolation than economics.

dependence on tourism.

But the benefits may not last if Cyprus achieves full membership of the European Union. The discriminatory tax regime between offshore and onshore activity would be contrary to EU directives, although a time-limited derogation would be possible. Preferential tax treatment for expatriate workers will also have to be phased out.

Laws touching on the ownership of property, some

هنا من لاجل

BANKING

A mandate to bring the ceiling down

Modernisation of the financial system means the end of the interest rate cap

Foreigners have long been envious of the fact that credit cards in Cyprus are only available to non-residents with the permission of the Central Bank. For when it comes to credit, the island is one of the cheapest places in the world. The reason is simple. There is a ceiling of 9 per cent on interest rates, set by the British administration in 1944 in the face of numerous rates being charged to Cypriot farmers, then the mainstay of the island's economy.

This ceiling on rates was reaffirmed by the independent government of Cyprus in 1977. The result is that the Central Bank has had one very important hand tied

behind its back in the operation of monetary policy, albeit a predicament eased by a tight regime of foreign exchange controls.

Now the Bank, supported by the government but not necessarily by the political parties, aims to remove the ceiling as part of the drive to modernise the financial system ahead of European Union membership.

Mr Andreas Fatsalides, former governor of the Central Bank and an ex-minister of finance, noted in a recent speech in London: "The statutory ceiling on interest rates of 9 per cent has not only dampened the development of financial markets and instruments in a competitive environment, but it has, additionally, deprived the monetary authorities of the use of a more flexible and effective instrument of monetary control."

The present governor, Mr A.C. Alexiou, recently re-

appointed for a second term, shares that view. He acknowledges, however, that "selling" the enabling legislation will not be easy.

The consensus is that interest rates will rise if the present ceiling is lifted, and no one expects the government to introduce enabling legislation before the presidential elections in February of next year.

The immediate popular concern is more psychological than real, given the current relatively low interest rate regime in EU countries and the almost certain fact that legislation eliminating the 9 per cent ceiling will be accompanied by an easing - if not the final elimination - of all foreign exchange controls in Cyprus.

But the Central Bank, and the island's clearing banks, know they have a tough job on their hands. The political parties are not anxious to be seen to endorse the abolition

of a policy that has been in operation for more than 50 years and kept mortgage and other lending rates at a relatively attractive level.

The inflexibility of interest rates has obliged the Central Bank to resort to other means of affecting monetary and credit conditions. These are either less effective or cause undesirable side-effects. Banks have had to conform to reserve requirements and, until recently, liquidity requirements much more stringent than those normally applicable in developed financial systems.

Changes are now in place, or are planned. An International Monetary Fund team visited Cyprus in 1995 to provide advice and recommendations on the introduction of auctions of government securities and related monetary policy reforms. The outcome was that the Central Bank, in its new policy framework, has moved away

from the use of direct instruments for monitoring liquidity in the economy in favour of market-based tools.

The liquidity asset ratio, the main instrument of monetary policy for more than 20 years, has been abandoned. The new mechanism of liquidity management is repurchase transactions between the Central Bank

'Selling' the enabling legislation will not be easy

and money market institutions.

Minimum reserve requirements for the banking system have been reduced significantly, and a short-term Lombard-type facility has been introduced. In addition, since the beginning of last

year, government treasury bills have been issued by auction, allowing interest rates to reflect market conditions more accurately. A new banking law has also been prepared to reflect EU norms.

The commercial banking network on the island has expanded enormously since independence in 1960. Today, there are some 500 branches in the area under the control of the government, compared with no more than 40 in the whole of the island in the 1960s. These are supported by a network of financial institutions, including co-operative credit societies, long-term housing and property development institutions, such as the Housing Finance Corporation, hire purchase companies and the government-owned Cyprus Development Bank.

Indeed, there could be arguments that the island is over-banked. The largest

domestic institution, the Bank of Cyprus, has been looking abroad for expansion, especially in Britain, Greece and Canada where there are significant numbers of Greek-Cypriots. The Bank of Cyprus last year announced a capital raising programme to finance overseas expansion. It included a projected rights issue and a convertible bond listed on the Luxembourg stock exchange - the first Cypriot financial instrument to be listed on a European stock exchange.

Salomon Brothers acted as lead manager to the issue. It was oversubscribed, allowing the bank to select its new shareholders, including Deutsche Bank. On conversion of the bonds, the shareholder base of the bank will be broadened, with international investors owning about 6 per cent of total equity.

There has been dynamic

growth in offshore banking. The sheer internationalisation of the Cyprus offshore area is illustrated by an advertisement in the Financial Times a few months ago. The recruitment announcement sought "A bank analyst: Russian speaker - Cyprus-based".

The Cyprus Central Bank emphasises that its control over granting banking licences to offshore institutions is strict and designed to ensure that no illegal money laundering can take place. Officials stress that existing legislation is in line with EU policies.

The controls are there, and so is the will, but with more than 22,000 offshore trading entities now registered in Cyprus, it seems likely that there will be some attempts to bend the rules. What is not in doubt, however, is the commitment and ability of the Central Bank to enforce its mandate.

TOURISM

Economic pillar in need of support

Better amenities and facilities aim to lure back big-spending tourists

Tourism is the lifeblood of the economy of Cyprus, and right now it is haemorrhaging. The number of arrivals last year was down by more than 6 per cent. As more Cypriots are travelling abroad, the result is a sharp decline in the surplus on the national travel account.

The industry employs one in three of people in work and contributes about 20 per cent of national income. The decline in overall tourist revenues was the main contributor to the worsening balance of payments position in 1996.

That said, Cyprus continues to attract 2.5m tourists a year, the majority from European Union countries. Britain remains the most important source of visitors, accounting for 750,000 last year, down almost 18 per cent. There were also sharp drops in arrivals from Israel, Switzerland, Austria and Denmark. On the other hand, there was a 29 per cent rise in visitors from Russia - some direction signs in the coastal resort of Paphos are now in Russian - and from Greece, Egypt and Scandinavian countries.

Mr Antonios Andronikou, chairman of the Cyprus Tourism Organisation, attributes the decline in tourist

arrivals to increasing competition from new tourist destinations. He mentions specifically the Dominican Republic and Thailand.

The Central Bank, while noting the weak economic environment in many European countries, points in its last annual report to a somewhat more worrying trend.

"The (travel account) figures for Cyprus verify, in retrospect, the loss of competitiveness of the tourist sector, in very much a similar manner to the loss of competitiveness of the trade sector."

The relative weakness of sterling last year against the Cyprus pound did not help

Increased competition has led to a decline in tourist arrivals

tourist promotion in the UK. Devaluations in Portugal, Spain and Italy have made directly competing tourist markets more attractive in the value-for-money mass tourist market.

Cyprus was traditionally aimed at high and middle-income visitors, selling as a prestige destination to the exclusion, as a matter of official policy, of mass tourism. The policy collapsed after the Turkish invasion of 1974 when the island lost its pre-eminent tourist locations of

Famagusta and Kyrenia, and 70 per cent of its tourist infrastructure.

That Cyprus has since managed to assemble a massive tourist infrastructure in the south of the island, predominantly along the 285 mile coastal stretch now under the control of the government in Nicosia, has been a significant achievement.

Inevitably, mistakes were made in the dash to replace the lost facilities. High-rise hotel complexes, inadequate supporting infrastructure, a car-parking nightmare and environmental damage are apparent in places like Limassol, Agia Napa and, to a lesser extent, in Larnaca.

The authorities have now called a halt. Government grants for hotel developments have been stopped and planning procedures tightened. The emphasis today is on upgrading the tourist product and widening the appeal of the island.

Given the importance that revenues from tourism play in the economy, the government and the Cyprus Tourist Organisation will not go public on a need to reduce tourist numbers. The new emphasis is on market level and diversification of appeal.

Increasing the spend per tourist is taking over from increasing the overall numbers. With that objective goes upgraded facilities and new amenities.

There are plans for marinas to augment the existing crowded facilities at Larnaca and Limassol, for high qual-



Historic sites should soon be better exploited

Tony Stone Images

ity golf courses, for integrated tourist facilities in areas not yet exposed to tourists and for a casino. There are also plans to exploit the historic sites of the island.

In spite of its small size, the island has much to offer. Sea and sand, of course, and increasingly water sports horse-riding, hill-walking, skiing in the Troodos mountains, sailing, tennis and some interesting cooking. Part at least of the promotional blurb for the island is true. The people there are genuinely friendly and helpful towards visitors.

Close on half of all tourists visit the island in the three months July to September when it is hot. April and

October are considered to be perfect in terms of climate, while March and early November are a haven from the Northern European winter. The hotel industry generally negotiates discounts in the off-season and for shoulder months.

Nicosia, the capital, is the inland business centre, some 38 miles from the international airport at Larnaca. The main resorts are along the southern coast, and Paphos on the south-west of the island has its own airport, mainly for charter business.

North of Paphos there are several less-crowded resorts, all the way up to Kato Pafos just outside the Turkish-occupied area.

A glimpse over the Green Line

A personal view of some of the effects of demarcation on daily life

It's a fair estimate that nearly half of the population of government-controlled Cyprus has never seen the Turkish-occupied north. After all, a quarter of the inhabitants are under 14 years, and the Turkish invasion took place in 1974.

Not surprisingly, young people are curious and also a little afraid. This is in part because the north is occupied by the Turkish army. Fear is also fuelled by political propaganda, often produced by people who themselves have not been - because they cannot go - to the north of Cyprus for 23 years.

There are, of course, broadcasts from Turkish-Cypriot television, but it is assumed that these, too, are part of a propaganda process.

"What is it really like over there?" they ask of those able to travel, mostly diplomats or visiting foreign reporters. One senses that this genuine curiosity is coupled with the hope that the answer will be "Not very good".

It isn't good, when compared with the economic well-being in the government-controlled area. At a casual glance it is not

altogether bad, either.

Entering the Turkish-held territory through the Nicosia crossing, past the once very grand Ledra Palace Hotel, there is a brief and desolate no man's land. It is occupied mainly by dogs, bored United Nations personnel and, on my recent visit, joggers from the diplomatic community.

Joggers and journalists are checked meticulously by Turkish-Cypriot policemen. The diplomats have useful identity cards.

I had left my passport on the other side. To Turkish bureaucracy, this was a real problem. Fortunately an old friend, Mr Ali Dana, was awaiting me and eventually

No man's land is occupied by dogs, UN personnel and diplomats

all was well.

Mr Dana is a distinguished lawyer, and a serious entrepreneur in the north. He is also a personal friend of both President Clerides and Mr Rauf Denktaş, the Turkish-Cypriot leader. All are British-trained lawyers.

Mr Dana drove me to Kyrenia, on the highway from Nicosia. Most Greek-Cypriots have heard rumours about this road, but can't imagine how it

was financed.

He showed me the gigantic statue of Ataturk, the father of modern Turkey, high on a peak of the Kyrenia range. At night it lights the whole area.

The port of Kyrenia was once a favourite retirement home for British colonial officials who, to quote Lawrence Durrell, the island's best known expatriate observer, lived "what appeared to be a life of blameless monotony". It is more bustling today, occupied mainly by Turks who moved from the south, and by "colonists" from the Turkish mainland. It has a hydrofoil terminal.

I also saw many new tourist and private developments. On my return south I heard expressed with certainty the view that they were on land "stolen" from the Greeks. I expect it is true in some cases, but in both parts of the island, what people want to believe is more important than truth. It is not the best basis for a settlement.

Mr Dana is fortunate as he has seen something of the south since the events of 1974. He got permission - directly from the office of the president - to cross the Green Line in order to defend a case involving a Turkish-Cypriot. The fact that he did so shows that the community divide can be crossed.

DC

ENVIRONMENT

The right climate for change

Countering the effects of bad planning is difficult - but not impossible

Few dispute that building developments since the 1974 invasion by Turkish forces have harmed the Cypriot environment.

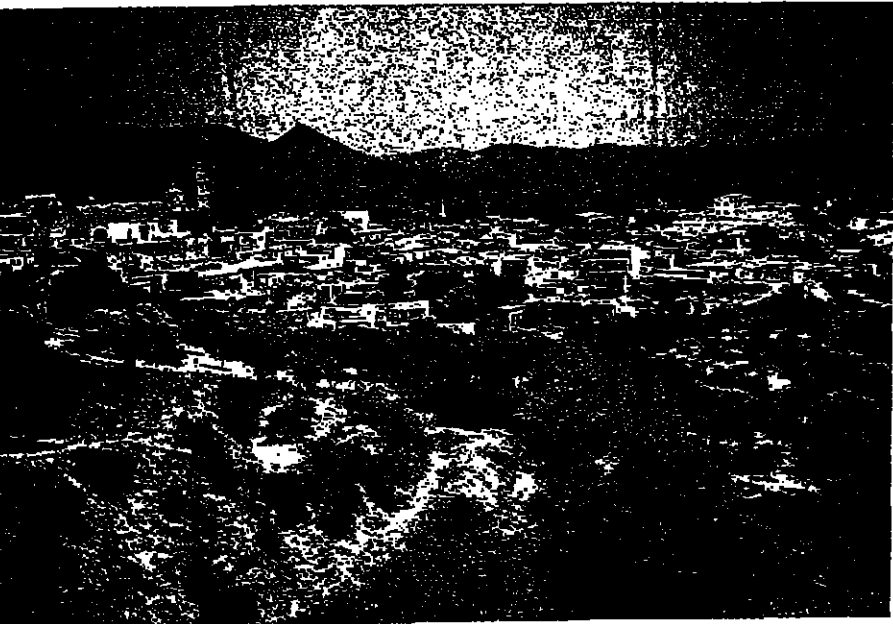
To an extent, some defacement of the landscape was inevitable. At a stroke 200,000 people - almost one to three of the population - became homeless as they fled the Turkish army and moved south. The immediate problem of rehousing them took priority over planning permissions.

The need to replace the lost tourist resorts of Famagusta and, to a lesser extent, Kyrenia in the north was equally urgent and, arguably, equally destructive. Tourism was then, and remains, the mainstay of the Cypriot economy.

Tourist developments along the whole of the southern coast were rushed through with the incentives of government grants. This was particularly so in Limassol, Larnaca and Paphos, where planning permissions were "stretched" or ignored.

The government has now called a halt. While this is partly because of a threatened over-capacity in the tourism sector, it also reflects popular concern about environmental damage.

Mr Nicos Georgiades, director of the small Environment Service, part of the Ministry of Agriculture,



A hippo village: sadly, some southern developments are less picturesque

Tony Stone Images

National Resources and Environment, will shortly see his team doubled to eight members. He is likely to need the extra staff.

"Tackling the problem is akin to giving the command to stop a giant oil tanker; it takes time to get a reaction," he says.

Mr Georgiades looks at the environmental implications of decisions by all government ministries. Once a week he faces a televised parliamentary committee to report progress, to answer challenges and to argue for new and better legislation.

The broadcasts reflect the growing emphasis the public in Cyprus puts on environmental issues. It is an emphasis the government

seems keen to promote. Mr Georgiades is at pains to define the environment as something that affects everyone. Quoting the United Nations, he says: "The environment, it's about people, it's about security, it's about employment, it's about the quality of life".

There are some 30 non-governmental agencies concerned with various aspects of the environment. Mr Georgiades and his team support their activities by taking the issue into schools and by organising regular environmental weeks.

The problems of water shortages, sewage disposal, industrial and agricultural pollution and waste disposal are acute. To counter them,

the government has started a programme of legislation incorporating the principle that "the polluter pays".

Planning permits are now granted under a much tighter regime, and hotel developments no longer qualify for grants.

The World Bank and the UN Food and Agriculture Organisation in Rome have assisted in planning reforms, and the European Union has contributed sizeable funds towards meeting the cost of consultancy programmes.

Central in the island's campaign to protect the environment are the state forests. These represent 18 per cent of the land area of the island, and almost 30 per cent of the territory under

Greek-Cypriot control.

The forests are homes to the island's famed flora and fauna, which have attracted specialist tourists for many decades. Plants growing within the state forests are protected by legislation, and it is prohibited to cut, remove, uproot or in any other way to destroy them.

The protected fauna species of Cyprus include the largest wild animal on the island, the goat-like moufflon, whose image is incorporated in the logo used by many businesses.

The animal was on the verge of extinction 60 years ago when only about 15 members of the species were thought to survive. As a result of tough legislation and strict protection of its habitat, the moufflon is no longer threatened. The animal's home at Paphos Forest is a permanent game reserve where hunting is forbidden.

The temptation for developers to move into the forest may always be there, especially near the skiing area in the Troodos mountains. But the fact that many Cypriots acknowledge the unplanned development in the 1970s and 80s went too far should help counter it.

Environment protection is very much on the Cyprus agenda, especially in urban areas. The fragmented farming community is less committed, and some moves towards more intensive farming methods and the increased use of fertilisers are not helping matters. But a protective legislative framework is gradually being enacted.

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INFORMATION TECHNOLOGY



Eagle Eye • Louise Kehoe

Nature of the beast

The emergence of 'push' technology may herald the end of the raw and untamed nature of the Internet

Is push coming to shove on the Web? Webcast programs such as PointCast and Marimba's Castanet have the potential to change the Web beyond all recognition, and possibly not for the better.

Push technology has been heralded as the solution to the World Wide Web. Instead of searching for websites and waiting for downloads, users will tune in to a Web "channel" and watch as information is "broadcast" to their personal computers.

The TV terminology is no coincidence. It is widely believed that push will bring Web content to an audience of people who would not take the time or trouble to search out information on the Web. It also creates an attractive vehicle for advertisers who can be sure that their materials will be delivered to viewers — just like a TV channel.

All well and good, but if push is adopted by thousands of Web publishers, users will be faced with a myriad of channel choices to search and we are back to square one.

There is also the often overlooked problem of disk space. If data is pumped to PCs at regular intervals and stored on individual users' hard disks, it won't be long, I suspect, before people become very selective about which channels they view — simply because they do not have space on their disk drives.

The next step, surely, must be consolidation among commercial Web publishers and the emergence of large Web media companies. In other words, new media will become mass media — and a

lot more like old media. I fear that the extraordinary democracy of the Internet, which enables almost anybody to become a global publisher, may be damaged in the process. The raw and undisciplined nature of the Internet, which is part of its appeal, may well be tamed.

Of course, pushed channels do not necessarily spell the end of surfing the Web, but I cannot help wonder how many commercial websites will remain independent of the emerging channels — and for how long.

Another sign of the maturation of the Internet: the lawyers are having a field day. The US Supreme Court is expected to rule this summer on whether it is lawful to restrict the distribution of indecent material over the Internet.

Lower courts in the US are also dealing with a rising number of cyberlaws. One of the latest involves Digital Equipment's efforts to prevent Alta Vista Technology (ATI), a small Calif.

It won't be long before people become very selective about which channels they view — simply because they do not have enough space

ornia Web software company, from mimicking the website of its popular AltaVista search service.

The ATI site, according to a Massachusetts judge, was so similar to Digital's AltaVista that "a visitor to ATI's site could easily have the impression that they were actually at Digital's AltaVista site". ATI (www.altavista.com) provides a direct link to AltaVista (www.altavista.digital.com).

When ATI began selling advertising on its lookalike website and garnering revenues on the back of the AltaVista search service, Digital filed suit and this month won a preliminary injunction.

What next? One of the best-known mimics on the Web is a take-off of the White House's site. While www.whitehouse.gov is the real thing, another site at www.whitehouse.net includes much of the same information and graphics, plus some acid humour.

Recently, for example, www.whitehouse.net informed visitors that to save taxpayers' money, the White House was considering billboards on the front lawn — and thus on its Web site. Should www.whitehouse.net find any gullible advertisers, there will no doubt be even more lawyers involved.

Here's a conundrum for those of us who believe in free speech on the Internet. Legislators in the state of Nevada are debating whether to pass a law that would ban "spam".

Spamming, in case you have managed to avoid it, is the mass distribution of

unsolicited e-mail — these annoying messages typically tout dubious get-rich-quick schemes.

Subscribers to the big online services such as America Online and CompuServe seem to be particularly prone to spamming, although anyone with an e-mail address is likely to be spammed sooner or later. Nevada is the first US state to consider such a law, but it will hardly be the last.

The proposed law states that "a person shall not send or cause to be sent unsolicited electronic mail to solicit a person to purchase real property, goods or services" unless a prior relationship exists between the parties.

While junk e-mail is a pain, restrictions set a dangerous precedent, I believe, in setting different standards for online communications. Why should e-mail be held to a higher standard than the junk mail that drops through your letterbox every day?

What we need are regulations to ensure e-mail users have the right to remove themselves from mailing lists rather than laws to prohibit spam.

But I am all in favour of an outright ban on mail bombs — programs that send hundreds of copies of unpleasant messages to your e-mail address — which are clearly an abuse of free speech designed to menace people.

Your opinions on issues raised in the Eagle Eye column are welcome. Please access the Eagle Eye discussion group at www.FT.com or contact Louise Kehoe by e-mail on louise@FT.com



All keyed up: visitors check out an over-the-counter computer model at CeBit.

CeBit Review

PCs weigh in for battle

Paul Taylor checks out the latest technology, from NetPCs to palmtop computers with detachable digital cameras

The three contenders in the battle for the future of the desktop were on display last week at CeBit, the world's largest information technology show.

European IT users had their first opportunity to compare the three at the show in Hannover, Germany.

"Fat clients", standard personal computer hardware and software, and "thin clients", network computers which are low-cost machines that work across networks downloading applications from powerful servers, have been joined by a middle-weight contender, the NetPC.

Supporters of the network computer (NC) concept argue that low-cost NCs are a better corporate option than networks of multimedia PCs which are difficult and costly. This has stung companies such as Intel, the world's largest PC microprocessor manufacturer, and Microsoft, which dominates the market for PC operating systems and has a sizeable chunk of the PC applications market, into action.

At a pre-CeBit conference two weeks ago, the two companies revealed final details — the "reference specification" — of the NetPC developed with Hewlett-Packard, Dell and Compaq. Intel and Microsoft, which launched the NetPC concept in October and claimed the support of "more than 100 of the world's top PC manufacturers" for the standard.

"The NetPC will quickly deliver what will soon be available to all business PCs: the latest cost of ownership-reducing innovations in network manageability to complement the power, flexibility and compatibility of high-performance Intel-based systems," said Pat Gelsinger, general manager of Intel's desktop products group.

At CeBit, Siemens Nixdorf, the German IT group, had

what it claimed was the first NetPC on display while Oracle was showing NCs from Sun, IBM, Alcatel and Accorn. The IBM network computer, a thin black box the size of a standard hard-back book, was also generating interest from big corporate buyers, said IBM.

Oracle also chose CeBit to show the final version of HatTrick, its server-based application software package designed to provide NC users with a standard word processor, spreadsheet and business graphics.

Despite the strident noises made by both camps, most analysts expect corporate customers to stay with PCs or NetPCs for most operations, but to supplement these with NCs. Network computers are also expected to replace old-style "dumb terminals", most of which are hooked up to mainframes or old departmental mini-computers.

NCs could prove attractive for home use, although the restricted capacity or bandwidth of existing telecommunications links may put many consumers off.

Various technologies to overcome these bandwidth limitations were also on display at CeBit. They included modems capable of downloading information at 56 thousand bits per second (Kbps), cable modems (ADSL), asymmetric digital subscriber line (DSL) devices and direct satellite services.

Astra-Net should be fully operational by autumn and will be capable of delivering 38Mbps into a mainframe, although download speeds will be limited to 6Mbps into PCs because of slow hard-disk access speeds.

The service may eventually be used to deliver Internet "push" technology services, or to download an Internet newspaper overnight ready to read over breakfast.

Unfortunately there is no internationally agreed standard yet for the 56Kbps modem, so Rockwell Semi-conductor and Lucent Technologies were showing modems based on their interoperable K56Flex and V.90 technologies, respectively, while US Robotics is going its own way with its proprietary x2 technology.

ADSL technology, which runs over ordinary copper telephone lines, will provide even more bandwidth and is seen by telephone companies as a possible response to the threat posed by cable television network operators and cable modems.

Cable modems such as the dataXcellerator from Scientific Atlanta, can provide throughput of about 1.5Mbps — about 40 times faster than today's fastest modems and 10 times faster than standard ISDN (integrated services digital network) lines.

Meanwhile, Intel chose CeBit to announce a \$15m joint venture with Société Européenne des Satellites which will compete with Hughes Olivetti Telecom's DirecPC service to deliver Web pages and other multimedia content using digital satellite broadcasting.

The new venture, European Satellite Multimedia Services, will offer a service called Astra-net, delivering data to PCs equipped with special \$200 internal cards and connected to small rooftop dishes.

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The service may eventually be used to deliver Internet "push" technology services, or to download an Internet newspaper overnight ready to read over breakfast.

Technology designed to power, support or exploit the Internet, intranets and business-to-business electronic commerce was well represented throughout CeBit's 24 display halls.

Several of the large Japanese electronics groups including Sony and Sharp were showing off large high-definition flat-screen displays while others were demonstrating the first integrated web televisions — TV sets with built-in web browser software.

But it was some of the smallest imaging, communications and computing devices that was attracting the most attention.

Digital cameras were everywhere — Sharp even showed a palmtop computer with a digital camera attachment. Prices have fallen to such a level that they could become popular consumer purchases.

Handheld PCs running Microsoft Windows CE operating system were on show in Europe for the first time after their debut at last autumn's Comdex fair in Las Vegas.

But most manufacturers said these machines would not go on general sale in Europe until the fourth quarter at the earliest.

The Com Touch COM pocket-sized smartphone was one of the most innovative devices on display.

All its features, which include electronic organiser and Internet browser as well as standard telephone functions, can be accessed from the large touch-sensitive screen developed by Alcatel and Sharp.

With one touch, users can turn the phone's LCD screen into a landscape format by using a small touch-sensitive keypad. Messages can then be written with a stylus and sent over the GSM network using the short messaging services facility.

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Face to face across borders

Although videoconferencing has caught on, the way it is used varies across Europe, finds Andrew Baxter

Europe is often seen as a single market by IT vendors, but a recent survey on the use of videoconferencing in four European countries shows that big national differences persist.

The survey by Sony Broadcast & Professional Europe also highlighted differing attitudes between users of videoconferencing, and those considering buying systems. Sony entered the market in 1994, and claims a market share of between 15 per cent and 20 per cent in Europe.

On average, videoconferencing systems are used for more than 52 hours a month, the survey of 89 users and non-users found. The survey also included companies using equipment made by rivals, notably that of PictureTel, the market leader. The most intensive use, at nearly 63 hours a system, was in the UK. Sweden was close behind (59 hours) followed by France (47) and Germany (37.3).

Travel reduction is still the main reason for using videoconferencing, although in Sweden it is seen more as a business tool. These factors are also considered quite highly in the UK, but

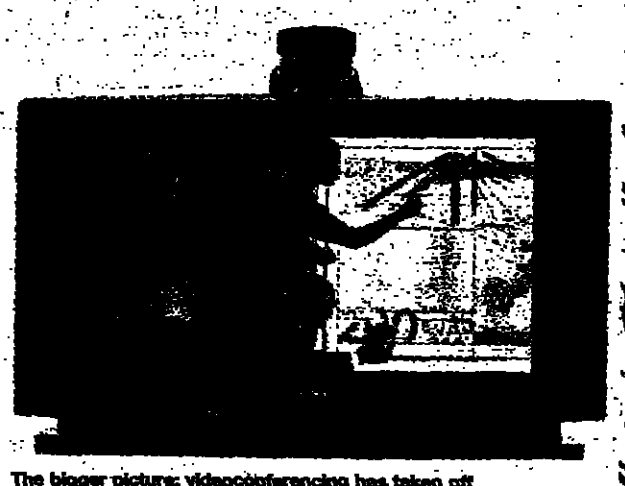
are a much lower priority in France. Sony cannot explain that, but one possible factor could be the French penchant for personal networking and business lunches.

Overall, there is a contrast between the early adopters and the present users, who have been using videoconferencing to make savings on travel, and the companies that are only now considering investing. For the latter, improved communication is seen as the most important benefit.

This is one of the survey's main findings, says Wouter Deelman, senior manager for Sony videoconferencing products in Europe. "Companies which are driven by cost and return on investment have now pretty much all invested in videoconferencing," he says.

Across Europe, there is also a wide variation in usage of the three types of systems — fixed equipment in a specially fitted-out room, group or "rollabout" systems that can be moved around offices on wheels and used anywhere, and the PC or desktop approach.

The more traditional approach, dedicated room systems that cost between



The bigger picture: videoconferencing has taken off

\$100,000, (\$62,111) and \$150,000, is losing ground, particularly in the UK and France, to cheaper, more flexible rollabout systems. The UK is the biggest user of such systems, possibly as a result of stronger US influence to adopt the most cost-effective approach. Germany remains the bastion of room-based systems, which require the broadband fibre optic communications networks such as those installed by Deutsche Telekom since the mid-1990s.

The big question is how the PC-based videoconferencing market develops. These systems attract the heavy users of videoconferencing first, so the UK and Sweden are already installing significant numbers of PC systems. Germany has not yet reached this stage, but respondents there were more confident about the future of desktop systems.

Deelman notes that the market for group systems was expected to collapse with the mass introduction of PC-based systems over the past two years, but this has not happened, partly because the quality of the audio and video is not as good as in group systems. Also, he says, a PC-based system cannot really be used as a shared resource and some companies are reluctant to put a videoconferencing board and software in all their PCs. And prices for rollabout systems have fallen sharply while functionality has increased.

"Until the market reaches enough critical mass and enters the stage of heavy inter-company usage, and the telephone companies start publishing a videoconferencing directory, enabling users to find out easily who has a unit and dial, group systems will remain a significant portion of the systems installed," says Deelman.

ARTS

German Television / Frederick Stüdemann

East German survivors

In the days when their city was still divided by a wall, west Berlin's television viewers really were spoilt for choice. As well as the numerous west German channels available on cable, viewers could also tune in to programming provided by the three allied powers, Britain, France and the US.

If that was not enough viewers could also transcend the Cold War divide and enter a parallel world by switching over to one of communist East Germany's two television channels broadcast from across town. As well as offering a decidedly alternative take on world affairs, able to sate the appetite of even the most voracious lover of agit-prop, these channels also offered a window into the daily life and popular culture of the "other Germany".

DDR Fernsehen, or DFF as it was known in its dying days between the fall of communism and the wrapping up of East Germany, has since been consigned to the vaults of television history. In the wake of German unification in 1990 the two channels were shut down.

The official explanation was that west Germany's arrangement of regionally based channels feeding into the national ARD public sector network had no place for

centrally directed stations. But politics was also undoubtedly a factor.

With the break-up of DFF, east Germany had to create a new television identity. This has been based around two channels, ORB, which serves the state of Brandenburg, and MDR which serves Saxony, Thuringia and Sachsen-Anhalt. The sparsely populated northern state of Mecklenburg-Pommern decided on cost grounds against setting up its own channel and opted instead to go under the wing of Hamburg-based NDR.

As with all of Germany's ARD affiliates, ORB and MDR run a third channel for broadcast within their region and also make programmes for the nationally transmitted first channel.

At first glance there is little to separate ORB or MDR from, say, the regional channels which serve Bavaria or Rhineland-Palatinate - lots of local news, a few magazine shows and the usual smattering of re-runs and imports.

But on closer inspection both ORB and MDR have evolved an interesting programming mix which serves to give viewers some sense of continuity and links to the "old days". This is no mean achievement, especially given the fact that under communism East Germans spent much of their television viewing time watching western programmes.

The result has been to cherry-pick the archives for old favourites, such as *Pökel Rief 110*, a cop show in which the forces of the law speed around in nifty Ladas in pursuit of social misfits who have been renegeing on the collective spirit. Old comedy shows or tv dramas also get a regular showing. With their shocking fashions and interior decor, the latter have now acquired something of a cult status.

The real schedule-fillers from the past, however, are films. Recent offerings include black-and-white classics, such as Wolfgang Staudte's adaptation of Heinrich Mann's book *Der Untertan* (The Underling), which takes

a caustic look at petty-bourgeois nationalism and vulgarity at the turn of the century. Films starring Manfred Krug, an east German screen hunk who emigrated west where he has become a household name, are also popular. Central and eastern European films appear to get a disproportionate amount of airtime on ORB and MDR as do spy films.

But beyond the stars and cinema classics the bulk of East German films now shown on television are more pedestrian dramas set within the hermetic world of a walled-in country. To western eyes these remain fascinating viewing as they give at least an impression of what life was like "back then" and "over there". An example is a film set in one of the countless new housing developments in which the majority of east Germans still live.

In plot terms the story is a

straightforward parable. Disaffected youths bursting with energy turn a bit delinquent because they feel neglected in their new surroundings. Their parents meanwhile are too wrapped up with work to care. It is left to a sympathetic janitor to show both the youths and their parents the value of working together as a community to the benefit of everyone. All ends well.

Lurking beneath all this of course is the official party line of the collective being the best place for individuals to realise their ambitions. To underscore the point there are central roles for all the little state-ordained bit-players who once wandered through daily life in the east - the janitor, the social worker, the members of the communist party youth wing.

Dealing with the deeper scars left by East Germany's ideological legacy has been more tricky for ORB and MDR. Here yesterday's propaganda is often recycled as working material for documenta-

ries dealing with subjects such as the Stasi secret police or the communist party's trampling of artistic freedom in the 1950s.

But the most significant East German programme to survive the transition runs for only eight minutes at a time, and involves stuffed animals and bucolic tales of foxes and birds in woods all brought to you by a cute little boy with straw hair and a hat.

Sandmännchen, or Sandman, was the before-bedtime children's programme in East Germany. The presentation is simple, if not slightly amateurish. The voices - sometimes provided by actors who later went on to bigger things in Hollywood, such as *Shine* Oscar nominee Armin Mueller-Stahl - are quaint and soothing. The signature tune provided by a choir of children is the aural equivalent of teddy-bear wall-paper.

Compared with contemporary children's programming, *Sandmännchen* looks hopelessly outdated. But for east German broadcasters and parents, who themselves had all grown up with the programme, there was no question of junking the show. Having seen nearly every aspect of their lives criticised, changed or repackaged in the last seven years, *Sandmännchen* represents untainted continuity.

Concert

Deeply romantic Gergiev

Valery Gergiev seems to be everybody's favourite conductor in London. Having received widespread praise for his *Lohengrin* at the Royal Opera House, he flew in for a couple of hours last week to receive a special prize at the Evening Standard Awards and on Monday flew back for just a couple of hours more to give a concert at the Barbican.

This was with his second orchestra, the Rotterdam Philharmonic. The Rotterdam musicians naturally want to remind everybody that Gergiev has a regular post beyond his very high-profile position at the Kirov Opera. He has worked in Rotterdam since 1989, was appointed principal conductor in 1995 and now even has a festival in the city named after him. This year's Gergiev Festival (18-26 September) promises "ecstasy and tranquility".

This human whirlwind will, as usual, be conducting every night. Where does he find the energy? (And where does that leave the Royal Opera, if they are considering asking him to fit in time as their music director as well?)

There may be backstage whispers that his performances sometimes skip on rehearsal, but they do not often come across like that to the audience. The Barbican concert on Monday had Gergiev's personality stamped on every phrase. The Rotterdam Philharmonic played well for him and there was every sign that their partnership is a real one, creating music as a team.

The orchestra is a regular visitor to the Amsterdam Muziektheater (it played for Rattle's *Parsifal* in January) and maybe the experience of that awful acoustic has made it work doubly hard to sound good. Even in the difficult Barbican Hall there was a warmth and richness to the textures. The string sound, in particular, is deeply romantic, which may be a Gergiev trait. He chose to start the programme, however, with Stravinsky's *Symphonies of Wind Instruments*, followed by a strong, highly dramatic account of Bartók's *Music for Strings, Percussion and Celesta*.

We have had little opportunity to hear Gergiev in any classical repertoire in London, but this performance of Beethoven's "Eroica" Symphony suggested it should be an interesting experience. Gergiev is unashamedly subjective, slowing down at will to emphasise a passage and then building up again to climaxes of passionate intensity. The performance held together, because he has a good sense of direction, but more important there was not a moment when Gergiev's complete immersion in the score faltered. Music seems to pour out of this man.

Richard Fairman

Dance

Clammy cravings

David Jays views tortured, paranoid souls

What is the collective noun for a group of dancers? A preen. Perhaps in *Bound to Please*, DVF's new show premiered at the Cambridge Arts Theatre, dance is a matter for self-censorship from the tortuous drill of the ballet class, where dancers are terrified into perfection, to paranoid narcissism in the night club, dance seems a 12-step plan to self-hatred.

DVF's charged physical theatre makes outsiders of us all, as director Lloyd Newson mines the soul's clammy cravings.

In the night-life opening of *Bound to Please*, the performers are rubber-necking club hounds, searching for the cool party, the sublime flirt just out of reach. It is easier to dance alone, blissing out to your own shadow, giving it fitness with your shoulders. Amid the puttering fingers and pelvises worn like billboards, a carer is no more than a narcotic hand flopping down your cheek.

Ian MacNeil's rotating set plays with concrete and steel, its desolation stunningly lit by Jack Thompson. He dunks the stage in nocturnal gold, saturates it with rosy banality, snarles figures in backlit doorways. Perfect for a show in which people fumble for intimacy in public, gauging a response to scrutiny.

The neediest figure is played by Wendy Houston (sic), an electric knot of nerves with a mass of tangled hair. Her chippy disruption of a dance class is fuelled by desperation to conform - "I can be the same!" she chirrups eagerly - but her body refuses to achieve ballet's impossible grace.

Newson has an unfailing eye for the recalcitrant party pooper. Whenever it looks as though Houston might get her act together a shadowy figure emerges from the darkness, embodiment of all her self-loathing, slapping down her confidence, pushing her out of line.

The most encouraging figure amid the neurotic narcissists is spy veteran Diana Payne-Myers. Living 'proof' that you can emerge from a career in dance with a smile and a personality, she plays a ravine wrinkle engaged in awkward romance with Liam Steel's maladroit young anorak. Their fumbling union, jammed in a door-

way, is far more poignant than the smooch time around them. Their heads may loll, their bottoms could do with an airbrush, but who cares?

Well, the bloke does, of course. Cruel with shame and loathing, he rejects her crumpled caress. With pragmatic melancholy, Payne-Myers scrubs away sadness in a small iron tub, as the other dancers swoop around her in empty virtuosity. Even Houston knots her mane into a tight, bright bun, fixing the audience with a sterile smile.

Though lacking the visceral concentration of *Enter Achilles*, his previous production, Newson's new show probes the yearning heart and the knobbly body with wit and unflinching fascination, plus an unexpected swipe at his sheepish audience. The movement is less physically gruelling than usual, but grace is admitted only to be trashed. *Bound to Please* is the answer to dancephobes' sneezing that the art is merely in thrall to air-head escapism.

Bound to Please tours until August, including The Swan, High Wycombe April 2-3 and the Tramway, Glasgow, April 10-12.

Jack Smethurst is best remembered for his role in the 1970s television sitcom *Love Thy Neighbour*, the racist humour of which would give nightmares to a modern-day media student. His rumbling, bewhiskered Hobson is more or less an ancestor of that character but the familiarity of seeing Smethurst in such a part is a mixed blessing when Hobson is speaking bluntly everything is comically fine and dandy but when he moves into a more

verbose, pompous vein, Smethurst seems to come adrift from the words, sounding as if he is merely reciting rather than truly vexed.

Partly for this reason, Stuart Burge's production appears to concentrate more heavily upon the other two points of the central triangle, Hobson's daughter Maggie, and her hapless, commandeered husband, Willie Mossop. Katharine Rogers makes

Maggie firm without turning her into a termagant; there is more than just play-acting to her later outward deference towards her husband. Nor, in Stefan Scerret's performance, is Willie simply the spineless creature of the woman who plucks him from Hobson's cellar workshop to set him up in his own cobbling business on the other side of Time Road's towering stage revolve; Willie may be the junior partner in the marriage but he does know his

Diana Payne-Myers, as the raving wrinkle in *Bound to Please*

Theatre

A two-dimensional Hobson

For all that it echoes *King Lear* at points, and ultimately has its heart in the right place, *Hobson's Choice* cannot but come over today as a slice of patronising escapism. The play

possessed a reassuring distance from the first, Harold Brighouse set it not in the Lancashire of the time of its composition (1914-1915) but three decades earlier - recognisably earlier yet far enough removed to be seen as no more than an entertainment.

This gap of detachment has widened until, these days, the *Salford* of Henry Horatio Hobson seems so much more real than Brighouse.

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own mind, unable though he may be to act upon it. However, Willie's final transformation - for all that it is little more than a brave front - is a shade too comprehensive; the man who stands up to Hobson is another person entirely from the one who first popped his head out of the trap door barely two hours earlier.

The rest of the production runs on rails. Hobson's two younger daughters indulge in

two-dimensional "uprightness", while their respective suitors are denied even so much opportunity: the Scottish doctor who diagnoses Henry Horatio's alcoholism gets on, does his job, and gets off again.

It all works perfectly well by its own lights but the play's enduring popularity can surely only be explained in terms of our desire to congratulate ourselves that we have never been as shallow as most of the characters.

Ian Shuttleworth

West Yorkshire Playhouse, Leeds, until April 12, tel: 0113-2442111.

NATIONAL ARTS IDE

AMSTERDAM

DANCE
Het Muziektheater Tel: 31-20-5518117
● The Dutch National Ballet perform "Diamonds" to music by Tchaikovsky, choreographed by George Balanchine, "Ruins of Time" to music by Tchaikovsky, choreographed by Wayne Eagling and "Les Présages" to music by Tchaikovsky, choreographed by Jolande Massine; from Mar 29 to Apr 9

BERLIN

CONCERT
Philharmonie Berlin - Grosser Saal & Kammermusiksaal Tel: 3-30-2514393
● Kammer Sinfonia Berlin with conductor Leon Spieler perform works by Schubert, Horvitz, Kozlov, Karijan and Romero; Mar 27
● Berlin Ensemble Tel: 3-30-2514393
● Nino Sanzov: the singer accompanied by pianist

Jens-Karsten Stoll performs works by Majakowski and Albers; Mar 27

JAZZ & BLUES
Konzerthaus Berlin Tel: 49-30-203090
● Acker Bilk performance by the British jazz clarinetist. The programme also includes performances by the Dutch Swing College Band and the Umbrella Jazzmen; Mar 29

BONN

OPERA
Oper der Stadt Bonn Tel: 49-228-7281
● Samson et Dalila: by Saint-Saëns. Conducted by Marc Soustrot, performed by the Orchester der Beethovenhalle Bonn and the Oper der Stadt Bonn. Soloists include Lucia Naviglio, Alexej Steblikov and Anoushah Ghosorlhi; Mar 29

CHICAGO

THEATRE
Steppenwolf Studio Theatre Tel: 1-312-3351888
● Time To Burn: by Mee. Directed by Tina Landau and performed by the Steppenwolf Theatre Company. The cast includes Alexandra Billings, Jeb Brown, Frankie Davis, Marco DelMuth and Mariann Mayberry; to Mar 30

COPENHAGEN

EXHIBITION
Det Danske Kunsthistoriskmuseum - The

Danish Museum of Decorative Art Tel: 45-33149452
● Celebrating American Craft - American decorative art 1975-1995: the first major exhibition of American craft held in Denmark, featuring ceramics, fibre-glass, metal, textiles and wood. The display has been loaned from the American Craft Museum and includes works by 100 artists; to May 4

DRESDEN

OPERA
Sächsische Staatsoper Dresden Tel: 49-351-49110
● Jenůfa: by Janáček. Conducted by Wolfgang Rennert, performed by the Sächsische Staatsoper Dresden. Soloists include Anny Schlemm, Roland Wagnerföhrer and Albert Bonnerma; Mar 28

LISBON

EXHIBITION
Museu Calouste Gulbenkian Tel: 351-1-7935131
● Alphonse Mucha and the Spirit of Art Nouveau: display featuring 134 works by Mucha, loaned by the Mucha Foundation in Prague. The exhibition includes photographic works, jewellery, coloured glass and a selection of the posters made by the artist for Sarah Bernhardt; to May 4

LONDON

CONCERT
Purcell Room Tel: 44-171-9604242
● Michael Collins: performance

by the clarinet-player, accompanied by pianist Thea King. The programme includes works by Firtz, Brahms and others; Mar 27

EXHIBITION
National Portrait Gallery Tel: 44-171-3060055
● Ignatius Sancho (1729-1790): exhibition examining the remarkable life of Sancho, who was born a slave yet died a respected figure in London's literary, artistic and musical circles. The exhibition also places Sancho within the context of the black presence in the late 1800s; to May 11

OPERA
Royal Opera House - Covent Garden Tel: 44-171-2129234
● Salome: by R. Strauss. Conducted by Christoph von Dohnányi, performed by the Royal Opera. Soloists include Catherine Malfitano, Anja Silja and Rubyn Philogene; Mar 29

NAPLES

EXHIBITION
Museo di Capodimonte Tel: 39-81-7441307
● Contratti: exhibition featuring a large group of 20th century artists from the collection of the Stedelijk Museum, Amsterdam. On display are works by Van Gogh, Matisse, Picasso, Chagall, Mondrian, De Kooning, Nauman and Warhol; to Apr 6

NEW YORK

EXHIBITION

Brooklyn Museum Tel: 1-718-638-5000
● From Pockets to Pouches: Three Centuries of Handbags: display of historical and period handbags, from the 17th century to the present day taken from the Museum's collection of costumes and textiles; from Mar 29 to Jun 22
● The Metropolitan Museum of Art Tel: 1-212-879-5500
● The Art of the Renaissance Woodworker: The Gubbio Studiolo Restored: exhibition focusing on the conservation treatment of the studiolo from the palace of Duke Federico da Montefeltro which dates from the middle of the 15th century; to Apr 15

JAZZ & BLUES
Blue Note Tel: 1-212-475-8592
● Paquito D'Rivera Quartet: performance by the Cuban jazz saxophonist. The programme also includes a performance by the Dave Valentin Quartet; to Mar 30

PARIS

EXHIBITION
Musée d'Art Moderne de la Ville de Paris Tel: 33-1 53 67 40 00
● Les Années 30 en Europe: exhibition examining the art of the 1930s and its reaction to international events and the looming shadow of war. Artists with work on display include Léger, Picasso, Miró, Dalí, Kandinsky, Klee, Dix and Sironi; to May 25

OPERA

L'Opéra de Paris Bastille Tel: 33-1 44 73 13 99
● Parsifal: by Wagner. Conducted by Horst Stein, performed by the Orchestre et Chœurs de l'Opéra National de Paris. Soloists include Wolfgang Schöne, Gwynne Howell, Jan-Hendrik Rootering and others; Mar 28

ROME

OPERA
Teatro dell'Opera di Roma Tel: 39-6-481601
● Don Quichote: by Massenet. Conducted by Alain Guingal, performed by the Opera di Roma. Soloists include Ruggero Raimondi, Anna Caterina Antonacci and Alain Vernhes; Mar 27

THESSALONIKI

CONCERT
Thessalonik Cultural Capital '97 Tel: 30-31-867860-6
● Virtuosi of Prague: with conductor Alexander Rahbari, soloists R. Musleno, J. Ivanovic, D. George, C. Baytot and the Prague Chamber Choir perform works by Rossini and Dvorák, at the State Theatre of Northern Greece; Mar 28

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COMMENT & ANALYSIS



Edward Mortimer

Identity crisis

Britain's general election offers a clear choice on constitutional issues of great long-term importance

This time it's not the economy, stupid. If headlines and opinion polls mean anything, British voters are about to throw out a government which has managed the economy unusually well - mainly, no doubt, because they see no convincing evidence that their wallets are more at risk from one result than from another. Election promises and accusations are confusing, as always. But the headline news is that in economic policy Labour would not change anything much.

So does it boil down to a simple choice between old and new faces. The answer is no. On two issues, the European Union and the constitution, there is a clear difference of approach between the parties.

These issues may not be the ones on which voters make up their minds, but should be. Indeed, it is an unusual luxury for voters to be offered a clear choice on two such important issues without having to be confused by short-term economic considerations.

What is more, the two issues are really one because the EU is above all a constitutional matter. Mr Robin Cook, the shadow foreign secretary, directly linked the two in his interview with the Financial Times two months ago when he said the Conservative party had "repositioned itself as the party of English nationalism, accusing us of both giving Scotland to the Scots and being soft on Brussels".

Both issues concern the distribution of authority between different levels of government; and behind that apparently technical problem lie deeper questions about identity and loyalty.

It is pleasing that the two main parties' official protagonists on Europe - Mr Cook and Mr Malcolm Rifkind, the foreign secretary - are

both Scottish MPs who have long been involved in the devolution debate.

As it happens, Mr Rifkind himself was a devolutionist long ago, while Mr Cook has in the past been seen as a Eurosceptic. But each now represents what has become his party's mainstream position on both issues.

Mr Rifkind holds that British sovereignty can be preserved only by concentrating all decision-making power in Westminster and Whitehall. Decentralisation, and the recognition of Scotland's specific institutions and culture, may be good. Co-operation among EU states is good. But power must only be exercised by Whitehall and its emissaries - be they Mr Michael Forsyth, secretary of state for Scotland, in Edinburgh, or Mr Rifkind himself at council meetings in Brussels.

Mr Cook, with the rest of his party, is firmly committed to a Scottish parliament with tax-raising powers, subject to confirmation by the Scottish people (but not the rest of the UK) in a double referendum.

On Europe - as on some other aspects of the constitution, such as regional gov-

ernment in England - things are a bit fuzzier. Mr Cook echoes Mr Rifkind in ruling out removal of border controls, as well as majority voting on foreign policy or justice and home affairs. Both parties are officially keeping their options open on the single currency, while promising a referendum if they do decide to go in.

But the difference of emphasis is clear enough. Mr Kenneth Clarke, the chancellor and leading Tory defender of the single currency, looks increasingly isolated. He will do so even more in the next parliament, when many moderate Tories will have been replaced by rightwing Eurosceptics.

On the Labour side it is the Eurosceptics, such as Mr Tony Benn and Mr Peter Shore, who are ageing and isolated, while the newcomers are likely to be disciplined supporters of Mr Tony Blair.

Mr Blair as prime minister would thus have considerable freedom to reach agreements with his European partners, and sell the result to his party as on balance good for Britain. Mr

John Major, by contrast, has virtually had to pre-negotiate every position with Eurosceptics in his own party since 1992.

So on May 1 British voters have to choose between electing a parliament that will retain power in its own hands and one that will acquiesce in some delegation of powers both "upwards" to Brussels and "downwards" to other elected authorities within the UK. Such delegation is not legally irreversible but is virtually so in practice.

It is very hard to imagine a Scottish parliament being abolished by fiat from Westminster once it comes into existence; and Britain cannot unilaterally revoke EU legislation except by leaving the Union altogether.

What is at stake, ultimately, is the very nature of national identity. The Conservatives articulate a view of Britain as a single nation to which UK citizens owe an exclusive loyalty - although they have had to make an exception for the Irish identity of the minority in Northern Ireland. Labour and the Liberal Democrats seek to give institutional recognition to other identities - including other national identities in Scotland and Wales - which they see as quite compatible with British citizenship.

By the same token they argue, at least implicitly, that British national identity is quite compatible with European citizenship. Indeed, British people have been nominally EU citizens since the Maastricht treaty came into force in 1993. But that concept means little without a sense of European identity to underpin it.

Such an identity is perhaps more readily accepted by those who are used to thinking of themselves as Scottish or Welsh as well as British, than it is by English people who call themselves English or British without even noticing the difference.



EU opponents: Robin Cook (left) and Malcolm Rifkind

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LETTERS TO THE EDITOR

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We are keen to encourage letters from readers around the world. Letters may be sent to +44 (0)20 7556 3000 (please use the "line") or by e-mail: letters.editor@ft.com. Published letters are also available on the FT web site, <http://www.ft.com>. Translation may be available for letters written in the main international languages.

UK is already largest overseas supplier to the US military

From Mr William J. Crowe Jr.

Sir, It is good news that a UK company has won an important order to supply light-towed howitzers to the US military. But Bernard Gray's statistics ("US forces set to buy British light artillery", March 17) inaccurately suggest this is an exceptional event.

In fact, Britain is the largest overseas supplier of military equipment and components to the US military. At the American embassy, we are currently monitoring and managing Department of Defense (DOD) contracts with 230 UK companies for direct defence procurements valued at \$2.7bn (almost three times the backlog cited in your article). Further, we estimate that contracts val-

ued at another \$500m-\$700m are monitored directly by DOD from the US.

Also, the article takes no account of the value flowing to the UK as a result of the UK industrial participation policy. This policy artificially forces a US company selling to the UK Ministry of Defence to provide defence-related work or technology equal to 100 per cent of the contract value, of which 50 per cent must be directly related to the procurement programme. (We impose no such requirements on UK companies selling to US forces.) The UK MoD monitors industrial participation compliance. To date, every US company on contract for a UK defence programme is meeting its participation obligation.

The US defence market remains open to competitive British exporters.

Recent US competitions in both air-to-air missiles and the light-weight artillery programmes demonstrate that major US defence procurements are open and that contracts are awarded on merit and not politics.

While contract awards are episodic, underlying the headlines is a long-standing defence trade between the US and the UK that is healthy and reasonably well balanced.

William J. Crowe Jr.,
ambassador,
Embassy of the United States of America,
London W1, UK

Proposal reveals euro is vital to France

From Mr Francis Woehring.

Sir, Professors Modigliani and Baldassarri argue that the other Europeans should go ahead with the euro without Germany (Europa column, March 14).

Unfortunately, they weaken their point by arguing that the French-led European Central Bank should conduct a more expansionary policy than the Bundesbank and back up the depreciating euro by "an accord

between trade unions and employers... to prevent the devaluation translating into an inflationary spiral".

With this condition, the authors give their proposal away: a country that was forced to lower the retirement age of its bus drivers to 50 is unable to deliver on the wage front, especially when employment is high, the "Grandeur de la France" notwithstanding. France, more than any

other country, needs the euro gradually to reshape its socio-economic order and to adjust to international competition. And there ought to be also some thoughts about the wisdom of an oligopolistic fight between the ECB and the Bundesbank.

Francis Woehring,
33 Boslaan,
3090 Overijse,
Brussels,
Belgium

Easy to find alternative view of the UK

From Mr Geoff Crocker.

Sir, Michael Frowse's celebration of a better Britain after six years in the glorious US praises change which has swung UK society

towards the American private sector model and away from its more social European roots ("Back home in a better Britain", March 15/16). He praises Britain's infrastructure, underground, roads, service ethic, schools, employment, economic strength and general privatisation, all of which is incidental to his core pleasure with the prevailing ideology.

For an alternative view, it only takes a couple of rides on the Paris RER, German

U-Bahn, or indeed Moscow metro to see London Underground's shortcomings.

The deterioration in the UK's social infrastructure since 1979 has seen income distribution shift to leave the share of the lowest 20 per cent of income earners down from 9 per cent to some 6 per cent of national income, prisons filling with women failing to pay television licences, and rising crime on our low-income housing estates.

As for the bounding economy, creation of a low-wage manufacturing outpost for Japanese, Korean, German and American capital hardly reads as a great achievement for the British economy.

BMW may well be able to run Rover. Fujitsu manage ICL, and Northern Telecom run STC better than British management. And Samsung, Toyota, Honda, LG Semiconductors, Hitachi, Siemens and ABB may be more prepared to commit to new investment in the UK than GEC. But why?

Is it that they come from a more successful model and therefore essentially transfer their success to the UK? Welcome back, Mr Frowse, but where have you been?

Geoff Crocker,
Eastwood Lodge,
Fulfield,
Wotton Under Edge,
Glos GL12 8DE, UK



Licence to lap up profits

Geoff Dyer on the successful marketing of the late Ayrton Senna's brand name

Senninha celebrated his third birthday last week with a surprise party thrown by his many friends, a large chocolate cake and a big kiss from a leggy, blonde clown.

The birthday boy, one of Brazil's most popular children's cartoon characters, is based on Ayrton Senna, the motor racing driver whose death on an Italian race track is also nearing his third anniversary.

Senninha, or little Senna, is one of the star attractions of the company that licenses the image of the three-time world champion, whose fatal accident is the subject of a court case in Italy at present. With Senninha's help, the group expects to pile up a massive \$100m of sales this year.

Basketball's Michael Jordan might have his lucrative contract with Nike and footballer Gary Lineker might make a small fortune from selling Walkers crisps. But the business empire that markets the Senna name on a range of luxury goods, many unrelated to sport, is a unique phenomenon in the marketing of a sports star.

What makes the group even more unusual is that it is owned by a charity, the Ayrton Senna Institute, which invests all the profits in projects to help disadvantaged children.

The magazine featuring Senninha, which sells 140,000 copies a month, is one of three parts to the company. Another markets conven-

tional memorabilia for racing fans, including books, videos and clothes.

The third and most unusual division is responsible for licensing the red and black Senna trademark on items such as yachts, watches and sunglasses.

The group hopes to sell 10,000 Senna pens this year, including a new design manufactured by the Italian company Montegrappa which will cost more than \$150.

A range of Senna bikes, which is already sold in Europe and Japan, is being launched on the Brazilian market this year. Some 200,000 customers carry a credit card boasting the image of the man who has become the James Dean of motor racing.

Celso Lemos, a director of the institute and the man who runs its business interests, says that the licences are strictly focused on up-market products. "If you sell lots of cheap articles you will dilute the image," he says.

Although the products sell throughout the world, there is a uniquely Brazilian quality to the canonisation of Senna. Brazilians idolise successful sports people in a way that few countries can match, and in the list of popular favourites Senna

is pipped only by Pelé.

His sister, Viviane, dates the start of the Senna phenomenon to 1986. On the same day that Zico, another of the country's greatest sporting heroes, missed a penalty kick against France that put Brazil out of the football World Cup, Senna won a grand prix against arch-rival (and Frenchman) Alain Prost.

On his lap of honour he plucked a Brazilian flag from the crowd, a symbol that at the time most Brazilians associated with the recently departed military regime. "He brought pride back to the national flag," says his sister.

Senna was not universally loved in motor racing. But few denied his dedication and professionalism, precisely the virtues Brazil appeared to lack during his period of prominence, when the country was mired in successive scandals over political corruption, deforestation and the murder of street children by police officers. For a people who had seen many false heroes, Senna seemed to be the genuine article.

"Ayrton gave a sense of value back to the country at a time when the image was very negative," says Viviane.

The place for ethics

From Mr Peter Wilkinson.

Sir, I was interested to read your editorial "Tobacco ethics" (March 24) which seems to go further than your financial columns do on such matters. It raises an interesting question as to what degree financial journalists should comment from an ethical standpoint in their financial reviews of tobacco companies or other companies which are involved in such areas of questionable business.

I may be wrong but I believe that the most recent review of BAT results by FT commented favourably on the company's performance and its prospects in Asian markets. There was no mention of any ethical implications about the effects of tobacco on the populations of the Far East.

Peter Wilkinson,
1 Vernon Road,
East Sheen,
London SW14 8NH, UK

Beautiful Budongo

From Dr Tim Davenport.

Sir, Eleven years since stabilising influence of Yoweri Museveni's National Resistance Movement took power in Uganda (and almost 16 years since Idi Amin's "departure"), it is commendable that much-needed international tourism is finally being promoted in one of Africa's most beautiful countries.

However, it is regrettable that Michael J. Woods ("T Pearl Of Africa", March 15/16) did not notice the nam of the forest reserve he so glowingly described. At almost 300 sq km, Budongo is the largest remaining area of natural rainforest in East Africa and is of inestimable value to local people, conservation and commercial forestry. For stunning plant and animal life, I would strongly recommend a visit. Anyone hoping to see Budongo, however, may be disappointed.

Tim Davenport,
386 York Way,
London N7 9LW, UK

Toyota car to run on petrol or batteries

By Michio Nakamoto in Tokyo and John Griffiths in London

Toyota yesterday said it plans to become the first global carmaker to mass-produce a 'hybrid' passenger vehicle with both a petrol engine and an electrical power supply provided by an electric motor, generator and batteries.

The technology, which would help reduce urban pollution because the car could run almost exclusively on battery power in cities, has been developed in various forms by virtually every big carmaker.

But the extra cost of installing two drive systems and the higher prices that would have to be passed on to consumers have dissuaded manufacturers from commercial production.

If Toyota has been able to narrow the costs gap to make commercial production viable, it would pose a serious competitive threat to European and US carmakers.

Toyota would not comment on its planned volume of production, or the likely asking prices for the hybrid. However, it said the decision to market the vehicles was strategic and that prices would not be 'significantly' above that of cars carrying a conventional engine.

Mr Takaki Nakanishi, industry analyst at Merrill Lynch in Tokyo, said pricing and volume were the keys to the success of the new system.

Toyota's hybrid will incorporate a 1,500cc petrol engine. This will propel the car at normal highway speeds, simultaneously charging the batteries via the generator. In cities, the batteries can be used in isolation to provide pollution-free power.

Should the batteries run low, the petrol engine can top them up - thus avoiding the problems of restricted range and long recharging periods associated with all-electric cars.

Toyota said its system would

reduce carbon dioxide emissions by half and other emissions including nitrogen oxide by one-tenth of average levels in conventional vehicles.

The system is also substantially more efficient in terms of overall petrol consumption.

Production is due to start within a year.

Analysts welcomed Toyota's move as a positive step in the quest to develop more ecologically sound vehicles.

"In terms of fuel efficiency and environmental friendliness, this is a significant step in moving towards non-emission vehicles," said Mr Nakanishi.

A feature of Toyota's system, like many other prototype hybrids, is that it raises fuel efficiency by recovering energy lost in vehicles with conventional engines. It does this by storing in the batteries, via the generator, the energy normally lost in braking.

Editorial Comment, Page 21

Nomura's HQ raided in probe of suspected gang links

By William Davies in Tokyo

Prosecutors yesterday searched the Tokyo headquarters of Nomura Securities, Japan's largest stockbroker, after suspicions that the group had been channeling cash to a property company connected with gangsters.

Soon after the stock market closed 180 public prosecutors and officials of the Securities and Exchange Surveillance Commission, the stock market watchdog, trooped into the group's offices.

The raid is of ritual rather than crime-busting significance as it was aired in the Japanese media well in advance and Nomura's share price dropped by ¥20 to ¥1,440 (\$11.70) in anticipation.

But government officials fear that the latest evidence of wrongdoing at Nomura could have wider repercussions deepening the public's already wide mistrust of Japanese stockbrokers.

This comes just as the government is preparing legislation to boost the Tokyo capital markets' efficiency and restore investors' confidence back to Japanese equities.

Yesterday's raid could presage a wider inquiry in an attempt to persuade the markets that the government is serious about fighting financial corruption.

Police also raided the Tokyo homes of two senior Nomura executives and a known corporate extortionist or *sokaiya* - a racketeer who demands payment from companies in return for keeping things quiet at shareholders' meetings.

Nomura admitted three weeks ago to making 'apparently irregular' payments to a client. The two managing directors responsible were fired, and the president, Mr Hideo Sakamaki, resigned along with two other board members.

Nomura, which is running an internal inquiry, said it would co-operate with the SESC investigation.

The scandal, the second of its type at Nomura in the past six years, is a reminder of the failure of attempts to purge Japanese business life of the corruption that was endemic in the boom years of the 1980s.

It has also driven away some of Nomura's institutional investor clients, as a result of which Standard and Poor's, the US credit rating agency, earlier this week downgraded the company's credit outlook from stable to negative.

If the SESC inquiry yields evidence that Nomura has contravened a commercial code banning payments to *sokaiya* the company could face legal penalties, including a temporary ban on doing business.

THE LEX COLUMN

Greenfingers

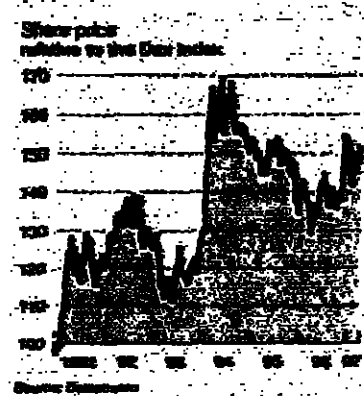
The US Federal Reserve has a reputation for doublespeak, but investors cannot claim that they were not warned of yesterday's interest rate rise. The subordinated bond and equity market reaction to the 25 basis point rate increase demonstrates the gap between yesterday's well-flagged statement and the shock move in February 1994.

Investors have concluded that yesterday's pre-emptive rise does not signal further increases, but they would be wise to bank on it. The 'goldilocks' economy - neither too hot nor too cold - has lasted thus far because faster economic growth has been offset by the strong dollar, subdued consumer demand due to job insecurity, and a highly competitive retail environment. But wage pressure is demonstrably increasing. And while there have been plenty of premature predictions of the death of inflation, there are no precedents for one small rate rise subduing the tail end of an economic upswing.

That said, real interest rates are already around 2.75 per cent, whereas in February 1994 they were zero. This pre-emptive move is taking place after a long period of fiscal restraint, so huge increases should not be necessary. Bond investors should therefore be reassured. Equity investors, however, are in for a rougher ride. Bond/equity yield ratios look stretched, while forecasts for earnings growth look aggressive. Moreover, when the Fed warned of 'irrational exuberance' last December, the Dow Jones Industrial Average was considerably lower.

FTSE Eurotrack 200:

2155.4 (+20.4)



with a successor to the 3-series at the end of this year. Meanwhile, the red ink at Rover and BMW-Rolls Royce aero-engines is starting to diminish. Just bringing those two divisions up to break-even would have doubled 1996 profits.

Even that understates BMW's real profitability. Given Germany's strict tax code, it is in the group's interest to minimise profits through conservative accounting. Strip that away and margins are probably making double figures against the 3 per cent it declares. That would make it Europe's most profitable car manufacturer, to Daimler's chagrin. On that basis, a multiple of 4½ times enterprise value to 1997 earnings before interest, tax and depreciation - against six times for its arch-rival - does not look dear.

Pilkington

BMW

BMW's share price has been accelerating more rapidly than its cars of late. Over the past 18 months it has almost doubled, comfortably outdistancing a buoyant German stock market. Among Europe's big six car makers, only Volkswagen and Daimler-Benz have managed to keep pace and both of those have been recovering from heavy losses.

BMW, by contrast, has never lost money. Its growth, underpinned by a 21 per cent increase in profits to DM658m last year, has been driven by smart product development. Successes such as the new 5-series and the Z3 roadster pushed car sales up 9 per cent last year, when the global market grew by 3 per cent. And the group is planning to launch at least two new models a year, starting

Last summer Pilkington was expected to produce profits of £250m in its current financial year. Now the glassmaker will make barely half that. Investors, who have seen the shares underperform the stock market by 40 per cent since a £300m rights issue in October 1995, must be wondering what shares they will step on next.

Trading conditions, to be fair, have been horrible. European glass prices have dropped a quarter in 18 months as rivals have brought new production onstream while Pilkington, sensibly, has mothballed capacity. Attempted price increases have failed and sterling's strength is not helping either. As a result, annual cost savings of £70m have been swallowed up by price deflation of £100m and more. But Pilkington's management has made two mis-

takes. The first is to sell itself to the City as a value-added manufacturer when, quite patently, it remains a commodity business with little control over its own destiny. Second, it has not cut deep enough, fast enough. Despite four years of apparently vigorous rationalisation under Mr Roger Leverton, chief executive, Pilkington remains less efficient than rivals like St Gobain. The nub of the problem is Germany, a quarter of turnover, where some old, overmanned plants are running at just 30 per cent of capacity. Until Pilkington really gets to grips with its German cost base, by closing factories and shifting production to cheaper locations, any recovery hopes will remain just that.

P&O

It is time for Lord Sterling, P&O's chairman, gracefully to bow out? This may seem an odd notion; after all, yesterday's results, if flat, were a touch ahead of analysts' expectations. And more importantly, Lord Sterling has recently pulled off some distinctly shareholder-friendly joint ventures. This was essential emergency surgery for which he deserves credit and for which his contacts and experience made him ideally equipped. Yet a good surgeon is not always the right man to nurse a patient back to health. The biggest question-mark rests over Lord Sterling's view of P&O's long-term future.

Though hits are having to be cast out like sandbags from a balloon, the basic aim seems to be to preserve the empire broadly intact. This covers a pretty eclectic list - an excellent cruise business, part-holdings in big ferry and container joint ventures, a miscellany of smaller operations and a hefty chunk of property. That vision raises two problems. For one, such a group is always likely to attract an investment-trust style discount. For another, it is difficult to believe many investors really share Lord Sterling's enthusiasm for coupling a transport business with a big bank of investment property.

Such debates, once shareholders get over short-term relief at last year's deals, are bound to resurface. Lord Sterling may just plan to weather them. Yet would it not be better, by establishing a clear succession plan now, to arrange an exit while he is still ahead?

See additional Lex comment on Pru/ScotAm, Page 28

Emu delay suggested

Continued from Page 1

negotiation of the Maastricht treaty.

Mr Dini insisted that Italy would be among the core countries able to meet the Maastricht targets for entering Emu, but left open the idea of a delay: "I have not asked for one more year, but Italy will not seek this. But one more year would have been useful for all countries."

The centre-left Italian government, struggling to agree an additional budget to correct its 1997 deficit, fears being left out of a northern-dominated zone of monetary union.

However Mr Hans van Mierlo, the Dutch foreign minister who holds the rotating EU presidency, remarked: "Emu without the lira is inconceivable."

Taiwan pig slaughter

Continued from Page 1

persistent trade deficit with Japan, which amounted to US\$1.9bn last year.

The government was criticised for being slow to act after reports that cases had been detected late last year. Agriculture officials blamed illegal imports from China for the outbreak. By yesterday, 389,171 hogs had been destroyed.

The industry may find it difficult to recover because Taiwan's expected entry into the World Trade Organisation will spell the end of high tariff barriers.

Eurotunnel rules out redesigning freight wagons

By Virginia Matthews and Charles Batchelor

Eurotunnel, the Channel tunnel operator, will announce next month that it has ruled out redesigning the semi-open wagon system used for freight traffic on its trains, despite fire brigade claims that the design increased the ferocity of a serious blaze in November.

In an internal report which Eurotunnel will make public soon after Easter, the company will recommend "common sense changes" to safety systems and a series of equipment enhancements.

But it is understood to give a "largely clean bill of health" to the tunnel's safety procedures.

Eurotunnel's findings will be followed by a report from the Anglo-French Channel Tunnel Safety Authority, CTSA, which has the power to force Eurotunnel to make changes before it allows it to re-start its freight shuttle service.

It is understood that Eurotunnel is "not expecting" any recommendations to enclose the wagons from the CTSA, although it is likely that both fire detection systems and evacuation procedures will come under intense scrutiny.

The use of semi-open wagons has been controversial since well before the Channel Tunnel opened for business in January 1995.

However, the Eurotunnel report is understood to quote

"sound engineering reasons" for choosing the so-called lattice-work system instead of full enclosure. The bodywork of the freight shuttles has an open lattice-style structure - unlike the fully-enclosed passenger shuttles.

The semi-open design was chosen to reduce the weight of the wagons and allow fully-laden lorries to be carried, although it also allows the draught created by the speed of the train to fan the flames of a fire.

But the Kent Fire Brigade, which helped tackle the blaze, said that "the reservations expressed by ourselves and others over the semi-open system were largely overturned because of commercial considerations."

Mr Robert Malpas, co-chairman of Eurotunnel, said the November fire had cast an unfairly harsh spotlight on the company's safety record.

"It must be looked at in perspective. No-one was seriously injured and no-one died."

The report is expected to go into detail about how the fire started, but is not thought to recommend any significant expansion of the list of goods banned from transportation.

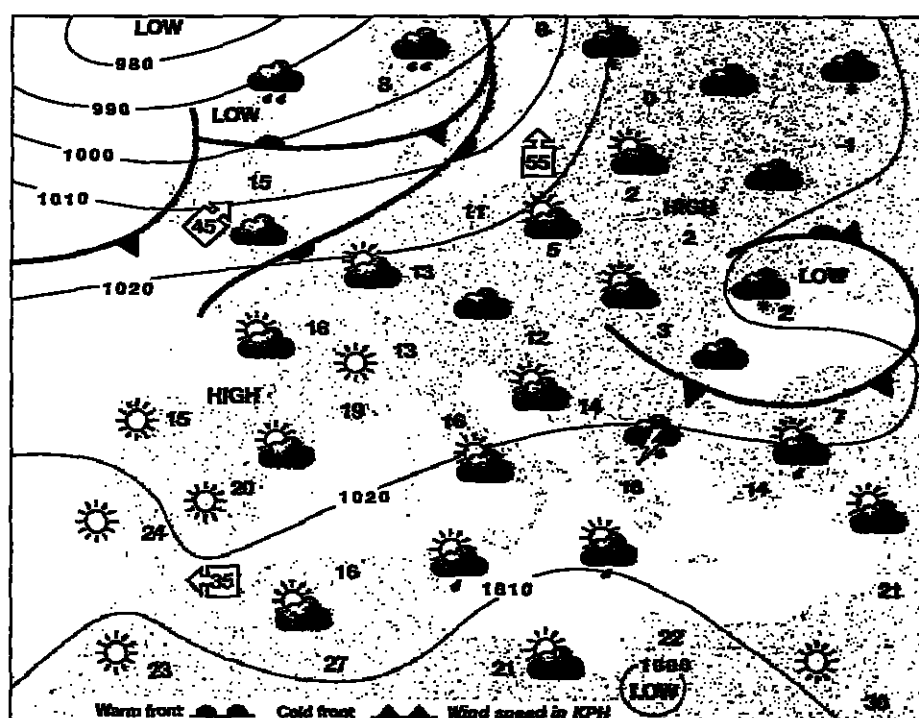
The inquiries into the fire have been investigating possible causes including arson, a spontaneous truck engine fire or a fire in a flammable cargo. Security staff reported that a truck was ablaze before the shuttle entered the tunnel.

FT WEATHER GUIDE

Europe today

North-west regions will have wind, cloud and rain. Scandinavia will be cloudy with plenty of rain. The Norwegian fjords will have a number of showers. There will be near gale force winds in the Baltic Sea. Southern Europe will have several showers and thunderstorms. The Greek islands will have the most rain. Most parts of central Europe will have plenty of sunshine.

Five-day forecast
 North-west Europe will stay unsettled with strong westerly winds, cloud and showers. By the end of the week, a high will build over the British Isles. This will push cold air into the continent. Egypt will have severe thunderstorms.



Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

TODAY'S TEMPERATURES

Abu Dhabi	cloudy 26	Belgrade	cloudy 11	Caracas	fair 29	Faro	cloudy 11	Madrid	sun 22	Rangoon	sun 36
Accra	cloudy 30	Bombay	cloudy 12	Casablanca	cloudy 17	Frankfurt	cloudy 13	Majaca	sun 18	Riyadh	sun 28
Algiers	cloudy 15	Buenos Aires	cloudy 22	Cebu	sun 32	Glasgow	rain 13	Manila	sun 24	S. Francisco	sun 22
Amsterdam	cloudy 14	Doha	sun 38	Colombo	sun 32	Hamburg	rain 13	Melbourne	sun 24	Singapore	sun 33
Athens	cloudy 18	Dubai	sun 38	Dallas	sun 29	Helsinki	sun 13	Mexico City	sun 24	Stockholm	rain 6
Atlanta	cloudy 14	Dubrovnik	sun 23	Doha	sun 38	Hong Kong	cloudy 21	Montreal	sun 24	Taipei	sun 18
B. Aires	sun 25	Edinburgh	rain 12	Dubai	sun 38	Honolulu	cloudy 27	Moscow	sun 24	Tokyo	sun 16
Bham	cloudy 13	Geneva	sun 23	Dubrovnik	sun 23	Island	cloudy 11	Nairobi	sun 24	Toronto	cloudy 4
Bangkok	sun 32	Guangzhou	sun 28	Edinburgh	rain 12	Jakarta	cloudy 15	Naples	sun 24	Vancouver	rain 10
Barcelona	sun 20	Hanoi	sun 28	London	sun 16	Kuala Lumpur	sun 27	Nassau	sun 24	Vienna	sun 15
		Harbin	sun 20	Luxembourg	sun 16	Las Vegas	sun 27	New York	sun 18	Warsaw	sun 11
		Lima	sun 20	Madrid	sun 18	Lisbon	sun 22	Nice	sun 18	Wellington	sun 16
		London	sun 16	London	sun 16	Lyon	sun 16	Niagara	sun 18	Winnipeg	sun 11
		London	sun 16	London	sun 16	Madrid	sun 18	Osaka	sun 18	Zurich	sun 13
		London	sun 16	London	sun 16	Madrid	sun 18	Osaka	sun 18		

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Invitation to shareholders to attend the

125th Annual General Meeting of Shareholders

 on Tuesday, 13 May 1997, at 3.00 p.m.
 in the St. Jakobshalle Basel, Brühlengasse, Basel, Switzerland

- Agenda**
1. Adoption of the Annual Report, the Annual Financial Statements and the Group Accounts
 2. Ratification of the acts of the Board of Directors
 3. Nominal capital repayment
 4. Amendments to the Articles of Association concerning shareholders' preemptive rights and other changes
 5. Election to the Board of Directors

Holders of registered shares (as of 21 March 1997) will have their invitation sent to them personally. Between 21 March 1997 and 13 May 1997, no new entries empowering holders to exercise voting rights at the General Meeting will be made in the Share Register.

We can arrange for the representation of shares of those shareholders who do not intend to be present at the General Meeting personally. If no instructions are received concerning the casting of votes, they will be cast in favour of the proposals of the Board of Directors. In accordance with the stipulations of Art. 689d of the Swiss Code of Obligations, the Société Financière Suisse-Coopers & Lybrand Ltd., P.O. Box 4152, 4002 Basel, Switzerland, has been designated as the independent proxy; if no instructions are received by the independent proxy concerning the casting of votes, it will cast the votes concerned in favour of the proposals of the Board of Directors.

The Annual Report for the year ended 31 December 1996, containing the Auditors' report as well as the consolidated financial statements and the report of the Group Auditors, is available to shareholders at the bank's Swiss branches as of 10 April 1997. Any shareholder can request that a copy of these documents be sent to him or her.

Proxy holders of deposited shares (in accordance with Art. 689d of the Swiss Code of Obligations) are requested to notify the company in good time of the number, type, par value and class of shares represented by them, at the latest by 12.00 noon on 12 May 1997. Institutions subject to the Federal Law on Banks and Savings Banks of 8 November 1934, as well as professional asset managers, qualify as proxy holders of deposited shares.

Basel, Switzerland, 11 March 1997

 For the Board of Directors
 Georges Blum
 Chairman

 Contact address: Swiss Bank Corporation
 Share Register Dept.
 P.O. Box, 4002 Basel
 Switzerland

Poland

Elections this autumn may reopen historical divisions in Polish society, but proposed membership of Nato and the EU offers a more secure future. Anthony Robinson and Christopher Bobinski report

A year of historic choices and hurdles

Central Europe's most populous and strategically placed country faces a year of historic choices and significant hurdles. Ahead, Nato is preparing to include Poland in the first round of enlargement to the east. At home, voters are gearing up for general elections in early autumn.

For most Poles the arguments in favour of the closest possible integration into western economic and defence institutions are overwhelming, and at this stage more strategic than economic. It could hardly be otherwise for a nation which was excluded from the map of Europe in the 19th century and regained its sovereignty only after the first world war only to be violently re-partitioned 20 years later between Nazi Germany and the Soviet Union.

Now, and for the foreseeable future, Poland is secure within the borders established at Yalta and Potsdam. But people who live in this region know that Russia will not stay weak for ever. They want to integrate into

Europe before Moscow is strong enough to prevent it - while doing what is possible to show that this is neither an unfriendly nor provocative act.

For the past four years, Poland has been governed by a coalition of former communists in the Democratic Left Alliance (SLD) and the peasants party (PSL). Many speak Russian, some were partly educated in the former Soviet Union and understand the attitudes of their former Soviet contemporaries.

Unfortunately this tends to confirm the suspicions of many anti-communist Poles that it is impossible to have been a communist and still be a patriotic Pole.

The autumn elections are likely to reopen historical divisions which run through society, even though a government led by former communists has continued the macro-economic and other reform policies begun by the anti-communist Solidarity alliance government in 1990 and has presided over four years of solid economic

growth and rising real incomes. Despite an estimated 70 per cent rise in average incomes in dollar terms over the past three years - a result of 5-7 per cent annual growth, rising productivity and foreign investment and revaluation of the zloty - the outcome of the elections is more than usually uncertain.

This is mainly because in 1993 nearly 30 per cent of the total vote which went to small right-wing parties was wasted. Extra parliamentary seats were redistributed to left-wing parties because the right-wing groups failed to gain the 5 per cent of votes needed to enter parliament. This is unlikely to be repeated.

Opinion polls indicate that both the SLD and its main rival the Solidarity Electoral Alliance (AWS), a coalition of anti-communist parties, enjoy the support of roughly 25 per cent of the electorate. The feel-good factor, reinforced by a doubling of consumer credit (from a low base) and falling unemployment - and symbolised by a 39 per cent rise in new car sales last year - will probably help to confirm the SLD as the main party of the centre-left. But whether it retains its position as the party of government depends largely on what happens on the anti-communist "right" of the spectrum.

Two main "anti-communist" groups have emerged, both with their roots in the old anti-communist Solidarity coalition of workers, intellectuals and Roman Catholic church which fragmented in 1990. They are the AWS, led by Mr Marian Krzaklewski, and the Movement for the Reconstruction of Poland (ROP), led by Mr Jan Olszewski, the prime minister of a short-lived Solidarity government in 1992.

The ROP attracts varying hues of nationalists, including an anti-semitic fringe, while support for the AWS, which is the heir to the

worker-orientated traditions of the pre-1989 Solidarity coalition, is concentrated among the unionised workers of the still state-owned enterprises and public sector employees.

The main "anti-communist" parties tend to varying degrees of xenophobia and are less than enthusiastic believers in privatisation and the kind of market-orientated reforms needed to make Poland eligible for European Union membership. But this can also be said of the PSL, the junior member of the present coalition government. It shares a communist past with the SLD but is closer in policies and attitude to the "right-wing" anti-communist parties seeking to push the SLD back into opposition.

The PSL's bedrock support among Poland's millions of small farmers makes it uneasy about freer trade, especially in agricultural products. It is concerned that EU membership would leave much of Poland, particularly those areas which were part of Germany before the war, vulnerable to purchase by foreigners.

Many of its supporters would feel more at home in a future governing coalition with the "right-wing" parties than with the SLD, particularly if switching allies



Mr Włodzisław Cimoszewicz plays an important role behind the scenes, advising the current government led by Mr Włodzisław Cimoszewicz

would ensure continuing access to power and patronage.

Ironically, the economic policies of the former communists of the ruling SLD are closer to the pro-market approach of the Freedom Union (UW), another offshoot of Solidarity, than to that of their current coalition partners. The old "left-right" labels make little sense any more as the political parties seek to build their new identities.

The UW is led by Mr Leszek Balcerowicz, the "father" of Poland's shock therapy reforms of 1990. He

hopes the party will emerge as the king-maker and will insist on the speeding up and deepening of market-based reforms as the price of its support.

Mr Balcerowicz admits that the SLD's economic policies and goals as expressed by Mr Marek Belka, the new finance minister, are virtually indistinguishable from those of the UW, and certainly closer than to any of the parties who define themselves as "right-wing" in terms of their historical anti-communism. But he criticises the governing coalition for having wasted time and for not pressing ahead fast enough with privatisation, and reform of the social security and pension system and for being intimidated by powerful trade unions in the coalmining and other state-owned industries.

The main obstacle to Mr Balcerowicz being able to form a new "centre-left" reform block with the SLD after the elections, however, is the fact that most UW voters would not stand for such an alliance with former communists, no matter how social democratic the SLD has tried to become since 1990.

Meanwhile, President Alexander Kwasniewski is one of the biggest supporters of a "historic compromise".

Economic summary		1996 (est)	1997 (forecast)
Total GDP (\$ bn)		134.5	148.4
Real GDP growth (annual % change)		5.5	6.3
GDP per head (\$)		3,479	3,860
Inflation (annual % change in CPI)		21.2	17.8
Industrial output (annual % change)		8.5	9.0
Unemployment rate (%)		14.0	13.0
Money supply, M2 (annual % change)		34.7	30.8
Foreign exchange reserves (\$bn)		18.2	18.0
Total external debt (as a % to GDP)		33.0	31.8
Current account balance (\$bn)		-6.7	-9.4
Merchandise exports (\$bn)		25.0	27.7
Merchandise imports (\$bn)		32.7	37.3
Trade balance (\$bn)		-7.7	-9.6
Main trading partners (Share of total trade to world, 1994)			
Exports			
Germany	35.7%		27.5%
USSR	5.4%		8.4%
Czech Rep.	4.9%		5.3%
UK	4.5%		
Italy		5.8%	
Imports			

IN THIS SURVEY

● The economy: Soaring investment and rising consumption have replaced exports as the main motor of economic growth Page 2

● Foreign affairs: Poland hopes to be among the first central European nations invited to join Nato Page 3

● The central bank hopes to steer clear of any political turbulence during the run-up to the elections Page 4

● The vehicle industry: Manufacturers have moved into the fast lane; a world-class motor industry is emerging Page 5

● Confectionery is among the most profitable and competitive sectors of the economy Page 6

● The steel industry: Much remains to be done as the sector progresses with privatisation Page 7

● Consumer trends: Rapid growth and conspicuous spending Page 8

● PROFILES: Leszek Balcerowicz Page 4
Pol-Mot Praszka Page 5
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31.03.-03.04. INTERHERBA International Herbal Fair
31.03.-03.04. INTERMASZ International Trade Fair of Textile, Clothing and Shoemaking Machines
21-24.04. INFOSYSTEM International Fair of Electronics, Telecommunication and Computer Engineering
21-24.04. POLIGRAFIA International Exhibition of Printing Machines, Materials and Services
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04-08.05. MEBLE Fair of Furniture and Furnishing
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2 POLAND

THE ECONOMY • by Anthony Robinson

Foreign investment spurs growth

But rising consumer spending threatens efforts to cut inflation

Soaring investment and rising consumption have replaced exports as the main motor of economic growth causing big changes in the Polish economy.

The shift was partly a consequence of slow growth in Germany and other European Union markets last year, but it was also brought about by a revaluation of the zloty in real terms. This reduced export competitiveness while sharply rising foreign and domestic investment and falling interest rates through much of 1996 stimulated both imports and consumption.

A \$7.8bn surge in imports to \$36.9bn, compared to a \$1.45bn rise in exports, pushed the trade deficit up to a record \$12.5bn, although unrecorded cross-border trade worth as much as \$7bn reduced the deficit on a payments basis.

The combination of lower interest rates and a doubling of foreign capital inflows to about \$4.5bn last year helped spur a rise in investment spending of more than 20 per cent. Higher investment is now seen as the main factor behind continuing 5 to 7 per cent annual growth until the end of the decade and beyond.

But last year also saw the first significant rise in consumer confidence and spending after three years of real appreciation of the zloty and several years of pay rises well below the growth in productivity. Higher real incomes last year helped generate strong demand for



Belchatow brown coalmining: a strike interrupted electricity generation and showed the potential for disruption. Picture: Culture Press

a wide range of consumer items from chocolate and confectionery through to durables such as appliances and cars.

This was good news for both the multinational consumer corporations, which were the earliest foreign investors in Poland, and smaller local producers struggling to build niche markets. It also confirmed the long-term optimism of the three big vehicle manufacturers - Fiat, GM and Daewoo - and the foreign supermarket chains attracted by the potential of a 38m-strong market.

But the retail revolution now under way is a two-edged weapon. The big new stores - with others such as UK-based Marks and Spencer in the wings - pose a competitive challenge to the small family-owned stores which mushroomed after the "shock therapy" reforms and small-scale privatisations of 1990. An influx of international oil companies into the petrol station business is similarly pushing small entrepreneurs out of the sector.

With elections looming in the autumn the main questions now are whether

uncertainty will make investment falter or whether consumption will be allowed to get out of control and rekindle inflationary pressures. The latter risk will rise if, as expected, export demand also recovers in both western and former Comecon markets this year.

The temptation in an election year will be to concede political demands for higher spending or demands for higher wages. This would promote the "feel-good" factor in the electorate but hinder the struggle to reduce inflation to single digits.

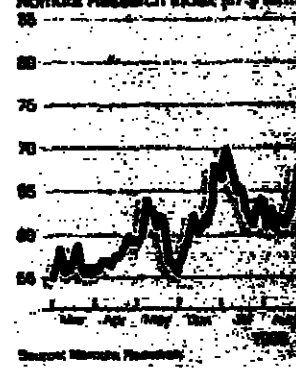
At this stage the signs are that such temptations will be resisted. Mr Marek Belka, who replaced Mr Grzegorz Kolodko, the author of two long-term growth plans, as finance minister in February, has pledged to speed up privatisation and structural reforms.

He insists the impending elections will not deflect him from an inherited 1997 budget designed to combine continuing growth with steadily falling inflation. Next year's budget, now in an early stage of preparation, will aim to bring inflation below 10 per cent.

The provisions of the 1997

Market performance

Monetary Research Index (in %)



budget (which targets 5.5 per cent growth, a 2.5 per cent budget deficit and a cut in inflation from 19 to 13 per cent) will be meticulously carried out. There will be no diversion for any reason, political or otherwise, from what has been written into the budget," Mr Belka said.

The words are not quite as tough as they seem because last year's budget deficit was lower than expected. It came in at a little over 2 per cent of GDP due to unexpectedly high tax receipts, thanks to revenue from higher imports and higher personal consumption spending than projected.

The windfall will doubtless provide a cushion to finance some electorally attractive spending this year. But the biggest inflationary danger might come from a different direction - renewed labour militancy.

A strike by brown coal miners supplying the state-owned Belchatow power station complex in February, which briefly interrupted a quarter of the country's electricity generating capacity, showed the potential for disruption from trade unions concentrated in the public sector.

long-delayed pension reform. Unlike Hungary, which two years ago decided on the quickest cash-for-equity privatisation of some of the biggest enterprises, banks and utilities to fill the treasury and head off a looming internal and foreign debt trap, Poland has yet to privatised any of the "flagship" state-owned companies.

This is about to change with the partial sale to domestic and foreign investors of substantial stakes in Bank Handlowy, the country's biggest bank, the telecom monopoly, the profitable copper mines and refineries, and a long list of smaller or less strategic companies.

Privatisation and pension reform are now linked. A new law due to be presented to parliament in March aims to strengthen the capital base of the proposed pension funds with privatisation receipts.

The law will authorise the issue of convertible bonds which will be sold to fill the budgetary gap expected to emerge as a consequence of pension reform.

The bonds will be exchangeable for stock in a list of state-owned companies earmarked for privatisation.

Some of the shares of the privatised companies will end up in the portfolio of the new pension funds, laying the foundations for the gradual switch from an unfunded pay-as-you-go to a funded pensions system.

The hope is that the development of pension funds will create the institutionalised channel through which higher domestic savings will be funnelled to help finance future growth and the big infrastructure developments now in the pipeline.

POLITICS AND PRIVATISATION • by Anthony Robinson

The family silver gets a polishing

Privatisation is high on the agenda in the run-up to the autumn elections

Seven years after starting the economic reform process in central Europe, Poland still boasts the only post-Communist economy whose output exceeds levels reported under the old regime. But this only tells half the story. The improved quality of output and services, the reduction of pollution and the upward revaluation of the zloty in recent years means the real increase in wealth and well-being for millions of Poles is far higher than indicated by output alone.

If growth continues at 5-7 per cent until the end of the decade, Poland's overall gross domestic product will end the century at \$200bn (\$12.4bn), or roughly half the GDP predicted for Russia which has four times the population and infinitely greater resources.

But even that is not good enough for the increasing number of Poles who compare their achievements with the still yawning gap between Poland's economic performance and per capita income and the standards needed to fulfil entry requirements for European Union membership. However, to realise that ambition, whichever party controls the government after the autumn elections will have to shift into higher gear the economic reform programme which started with the "shock therapy" reforms of January 1990.

Mr Andrzej Olechowski, a former finance minister who now represents the UK-based Central European Trust in Warsaw, says: "The biggest problem lies in the slow pace of privatisation to date. This means that foreign investors, who are attracted by the 38m strong market and want to take part in Poland's rapid economic growth, have not been able to find the projects to fully invest in."

In the months before the elections, privatisation is about to speed up. After much soul-searching among old-style statisticians in the ruling coalition, the argument for faster privatisation has been won, at least inside the Democratic Left Alliance (SLD). The appointment of Mr Marek Belka as finance minister in early February brought a supporter of faster privatisation to the fore.

The emergence of former Communists - who lead the SLD - as the most consistent supporters of market-oriented reforms is confusing to those who think in terms of the old distinctions which associated the left with state-run industry and the right with free markets.

In practice, many former Communists have emerged as the most pragmatic supporters of free markets not least because many of the SLD's most powerful, and politically most controversial, supporters are former nomenklatura managers who now run profitable and fast-growing former state-owned foreign trade monopolies. Companies such as Elektrim and Rolimpex, for example, have recreated themselves as private industrial or farming conglomerates and become star performers on the Warsaw stock exchange.



A real increase in wealth: Krakow fashion shop. Picture: Pegasus White

Over the next few months, a series of flagship state companies such as Bank Handlowy, Polish Telecoms and the Polska Miedz copper and precious metals miner and refiner are scheduled for partial privatisation, alongside a slew of smaller companies. They will be followed by the power and energy sector and other utilities.

This speed is largely a consequence of previous delays which have pushed a programme aimed largely at foreign investors into an election year, with all the attendant political risks.

Ironically, the most vocal opposition to "selling the family silver to foreigners" comes from the "right" of

by M. Jean-Marie Le Pen.

The public sector trade unions who form the electoral bedrock of the Solidarity Electoral Alliance (AWS) are also ambivalent about privatisation. The AWS is headed by Mr Marian Krzaklewski, a younger generation Solidarity union leader. His oratorical style has earned him the nickname of "Mussolini", but his private utterances have given him a reputation for pragmatism and a willingness to do whatever is necessary to become prime minister.

Under the Polish model, privatisation reduces labour's control over state enterprises by abolishing the powerful workers' councils which keep state companies and mines tied to union requirements over pay and employment. The need to buy off union opposition is the main reason why the privatisation of highly unionised state companies provides for 15 per cent of the stock of the newly privatised company to be distributed free to the workers.

The most effective opposition to privatisation over the last few years has probably come from the peasant party (PSL) which is the junior partner of the SLD-PSL coalition government. The PSL, the least ideological and most opportunist of parties, wants increased tariff and other protection for farmers and is suspicious of Brussels. It will insist on driving as hard a bargain as possible during negotiations for Polish membership of the EU. The party's leadership is already preparing to shift political allegiance, if that is the price of staying in power and ensuring continuing

access to patronage. Politically, the most problematic electoral result for the future of privatisation would be an alliance between the ROP and the ASW, both former Solidarity-based parties, and the peasant party (PSL), although once in power the need for revenue from privatisation to balance the budget and fund pensions could well overcome reservations expressed during the election campaign.

Much may depend on the electoral performance of the avowedly pro-market anti-privatisation Freedom Union (UW) led by Mr Leszek Balcerowicz. The economist turned politician could face the toughest choice of his political career: if the elections leave the UW as the swing factor in Polish politics, this could leave the avowedly anti-Communist party with the choice of rebuffing SLD overtures, or risk a slowdown of reform and privatisation, or of swerving its historic enmity towards the former Communists and entering into a Hungarian-style coalition of convenience.

The record shows the nine months after the reformed Communists of the Hungarian socialist party forged their unlikely coalition with the anti-Communist Free Democrats in 1994 the Hungarian government began a policy of rapid privatisation. This poured \$5.4bn into the Hungarian treasury. In two years, put ownership of the former state telecom monopoly and the power utilities largely in foreign hands and transformed the international competitiveness of Hungarian exporters.

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FOREIGN AFFAIRS • by Christopher Bobinski

Nato membership will ensure future security

Poland's armed forces are primarily seeking to improve communications with Nato allies on the ground and in the air.

Poland hopes to be among the first aspirant members from central Europe invited to join Nato at a summit of the 16-nation western alliance in Madrid in July.

Its bid to join the Euro-Atlantic defence community finds the country more secure in its borders than for well over 200 years, with no outstanding conflicts to cloud relations with its neighbours. But Poles still remember the damage wrought by invading armies marching across their flat northern European plain.

By an overwhelming majority, they see full Nato membership as the best way to ensure their future security.

Nato membership is seen as an unparalleled opportunity to close a period during which Poland was partitioned and wiped from the face of the map, culminating in two world wars.

Both were fought across its territory, and the capital, Warsaw, was razed in 1944.

As recently as 1980, Poles faced the very real prospect of an invasion by the now defunct Warsaw Pact's armies across each of the country's land frontiers.

Mr Jan Olszewski, who as prime minister in 1992 started efforts to secure Nato membership for Poland, told a recent public meeting that



1989: Soviet troops and tanks began pulling out of Poland. Picture: Name News

"Poland has always suffered at the hands of the Germans and the Russians. Our membership of a US-led Nato means we get guarantees that Germany, as part of the alliance, will remain a friendly state, while Russia, thanks to the alliance, can be kept at arms' length".

The fact that Poland's present strategic situation is so good means that the financial costs of Nato entry do not have to be too high.

For Warsaw, the potential threat is assumed to be Russia. But no one doubts that Russia will need 20 years to restore its strength before it could even contemplate re-establishing its dominant position in central Europe.

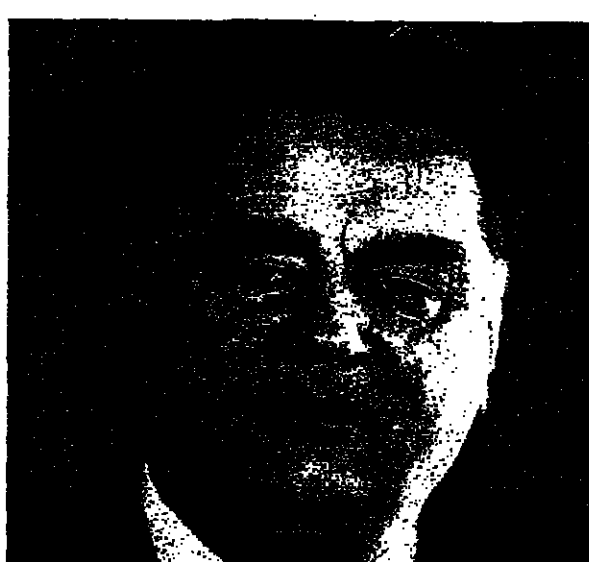
"That gives us a breathing space in which to prepare for a possible threat," says a strategist.

This explains why Poles are ready to accept that once

their country joins the alliance it will initially prepare for what Nato analysts call the "self-defence option". This assumes that, in the unlikely event of a Russian threat, Poland's eight divisions would move to defend the country, with the backing of air and ground Nato units based in western Europe.

Looking at the map, Mr Andrzej Karkoszka, a deputy defence minister, says: "As long as the Ukraine and the Baltic states are independent, the Russians would have to come in from Belarus and from Kaliningrad - and that is a relatively narrow stretch of common frontier".

With no real threat in sight for the moment, however, Poland's armed forces are primarily seeking to improve communications with Nato allies on the



Olszewski: In 1992 he started efforts to have Poland join Nato. Picture: Name News

ground and in the air.

A programme to make maps compatible, to enable western allies to find their way, is almost complete.

The recent signing of a 140m zloty contract for the joint production of portable radio sets by Radmor, a Polish company, and Thomson of France will also allow troops on the ground to talk to each other.

Another 18 months should see the installation of a Nato-linked air traffic control system over the whole of central Europe which would enable the alliance to monitor the region's skies.

Language courses are under way to teach English to officers.

The outlays needed to modernise the army's equipment with new fighters, missiles, and armoured personnel carriers can be synchronised with the state

budget's ability to pick up the bills. Mr Janusz Onyszkiewicz, a former defence minister, argues that the cost of modernising the armed forces should not be counted as a Nato membership outlay because it would have to be spent anyway.

The government will also insist in negotiations with foreign suppliers that local companies be granted contracts in offset arrangements.

A pro-Nato "think-tank" headed by Mr Onyszkiewicz recently argued that the basic costs to Poland of Nato membership, including the replacement of air communications systems, would run to a mere \$1.3bn over 15 years.

Last year, the defence budget ran to \$3.1bn, which was only half the mid-1980s level. The defence ministry, however, estimates that



The way things were: 1982 manoeuvres between Polish, Soviet and East German forces. Picture: Name News

modernisation will cost more than \$8bn over the next 15 years.

Some infrastructure costs will be covered by the civilian budget as well as private finance. This would include the construction of toll motorways with strategic significance. The highways, as well as pipelines and storage facilities, would enable reinforcements and supplies from the west to be transported into Poland.

A big training exercise by the British army's 7th armoured brigade in north-western Poland last autumn showed that access by road is already relatively easy.

The UK's 1st armoured division which forms part of Nato's quick reaction forces is due in Poland for exercises this month.

Meanwhile, Poland's largely conscript army, while not questioning the

advantages of Nato membership, is being forced to change its ways.

The armed forces' strength has been cut from around 430,000 men to 230,000 over the last seven years. Military budgets have been cut and morale among officers facing the sack is understandably low.

General Tadeusz Wilecki, the military chief of staff who won the support of President Lech Walesa in his efforts to limit the cuts, was sacked earlier this month.

General Wilecki's position had already been weakened markedly when Mr Walesa lost the presidential election in the autumn of 1995.

The civilians recently won a decisive victory to create a separate land forces command. This is commanded by General Zbigniew Zaleski, but he reports directly to Mr Stanislaw

Dobrzanski, the minister of defence.

This move restricted General Wilecki's domain to Poland's small navy and the air force.

Turf wars continue to rage between the military general staff and the civilians in the defence ministry. Emotions are fuelled by the cuts the reorganisation is bringing.

General Wilecki also had a point when he said that Poland lacked civilians who understood military issues.

Mr Karkoszka, who has taken the brunt of the conflicts remains calm, however. "The command of the chemical forces come in, for example, and say it's absolutely essential to the country's security they stay as a separate entity rather than be integrated into the land command. That's natural. After all, jobs are at stake," he says.

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4 POLAND

PROFILE Leszek Balcerowicz

Socialism of left and right

Seven years ago, on the first day of this decade, a wiry, nervous-looking economist wearing an ill-fitting suit and a harassed expression launched Poland on a hitherto untested "shock therapy" economic stabilisation and reform programme.

It worked. But the political benefit accrued neither to Leszek Balcerowicz, the author and main executor of the plan, nor the anti-communist Solidarity movement which made it possible. The harvest was reaped instead by Poland's former communists.

They changed their name to social democrats, adopted the "Balcerowicz programme" as their own and won the September 1993 general elections by promising to reduce the social costs of the reforms. They then proceeded to maintain the budgetary restraint and the macro-economic stability which has underpinned economic growth and pushed slowly ahead with privatisation and other reforms.

The resulting higher living standards for millions of Poles gives the ruling parties, the Democratic Left Alliance (SLD) and the peasants party (PSL), their best hope for re-election in this autumn's general elections.

The irony is not lost on Mr Balcerowicz who for the past two years has largely forsaken his first love, economics, and embarked, somewhat reluctantly on a new career as a politician. Much of his rather shaky first year was spent managing the unsuccessful presidential election campaign of Jacek Kuron, the former dissident and leading Solidarity activist, and building up the organisational structure of Unia Wolności (UW or Freedom Union).

The UW is the fruit of a post-1993 election merger between the modernist wing of the defunct Solidarity alliance and the pro-business Congress of Liberal Democrats (KLD) which failed to win the five



Balcerowicz: embarked on a new career as a politician

per cent vote needed to cross the threshold of parliament. The UW is trying to position itself as a modern conservative party representing the aspirations of the rising middle class.

Mr Balcerowicz, now exuding energy and confidence, is gearing up to lead his party into a general election campaign which will seek to establish the UW as the party for those who want to complete the reform process began in 1990 and turn Poland into a modern, fully European democracy. "What is at stake is very important. The range of problems to be tackled is still much greater than in the west," the former finance minister says. "In normal times I would never have entered politics. But Tadeusz Mazowiecki (the first Solidarity prime minister who was unfamiliar with economics) said he was looking for Ludwig Erhard (father of the post-war German recovery). I really just wanted to be an adviser but I got the job."

Having set the Polish economic recovery in train Mr Balcerowicz now worries that without the completion of reform in key areas economic growth will slow down and reform projects will remain on paper. "We need faster progress in privatisation, social security reform, deregulation, the devolution of power to local authorities and educational reform," he says.

Poland no longer faces the danger of a catastrophe

blighting the economy. But Mr Balcerowicz believes there is still a risk that without faster reform, and the political and economic institutions to match, annual growth will slow from the seven per cent of GDP which is within grasp to around four per cent.

"That would be simply not enough for Poland to catch up and to create the productive jobs needed to create wealth, build up a middle class and find jobs for the millions of young Poles coming onto the labour market," he worries.

He points out that Poland, with its high post-war birth rate, is an exception among the former communist countries. "Whoever impedes economic growth by increasing unemployment and emigration will be responsible for the failure of an entire generation," he wrote in a recent essay entitled "social security through economic growth."

"Only through politics is it possible to complete reforms and get the growth we need," he says, seated in his modern office on Warsaw's Jerusalem Street. He shows a map of Poland dotted with clusters of blue-headed pins. They mark the dozens of towns and villages he has visited over the past two years, building up the grass-roots organisation essential for a national party.

Thus far the tangible results are meagre. Opinion polls and the estimates of political rivals give the UW between 4-10 per cent of potential votes. Although

this may be enough to become a possible junior coalition partner, it is not enough to play a dominant role.

Much will depend on the forthcoming electoral campaign. Mr Balcerowicz sees a rich potential vein of support in the large number of voters who profess no party allegiance and who refuse to define themselves in terms of left or right.

"The whole left-right mindset is misleading and inappropriate in countries like Poland," he says. "The Solidarity electoral alliance (AWS) for example is supported largely by trade unions."

"They are strong defenders of workers rights in less making or subsidised state-owned companies and are weak in the private sector. Yet they see themselves as right wing because of Solidarity's anti-communist past. This makes no sense."

He compares the Polish with the British situation. "In the UK, the trade unions support the Labour Party. But Labour is traditionally a left wing party. There is no contradiction."

"In practice all the main political parties in Poland except UW have a left-wing mind-set and policies. Even the so-called right wing parties such as the Movement for the Rebuilding of Poland (RBP) are only right wing in the sense of being ultra-nationalistic, xenophobic and anti-semitic but not in terms of their programme which is leftist in thinking," he says.

"In Poland we have two kinds of socialism, of the left and of the right. The difference between them can be seen only in their respective attitudes to the Catholic Church and to Russia," he says provocatively. "When it comes to economic issues the UW is the most liberal. Only the UW programme offers voters a true alternative." Whether they bite the bait remains to be seen.

Anthony Robinson

PRIVATISATION • by Christopher Bobinski

EU entry provides spur

Brussels sees a commitment to disposal as a test of suitability for membership

Facing the challenges posed by future membership of the European Union and by commitments made to the OECD to liberalise capital flows fully by 2000 is putting new urgency behind Poland's privatisation drive.

"Privatisation used to be a transformation issue," says one financial observer, referring to the early days of Poland's market reforms when selling state assets was regarded with missionary zeal by the Solidarity-based government as a way of breaking with the Soviet past. "Now privatisation is an EU accession issue."

The ideological approach disappeared in 1993, when the present coalition government came to power. The administration, drawn from the former communist Left Democratic Alliance (SLD) and the Peasant Party (PSL), took a more cautious approach. Privatisation slowed as Mr Wiesław Kaczmarek, the minister, pushed on with sales but took care to maximise revenue.

At the same time he faced a constant barrage of criticism from the government's coalition partner, the PSL, which has traditionally been wary of foreign influence and whose instincts tell it that key sectors of the economy such as energy should be kept under state control.

Nevertheless, sales of sectors such as tobacco were accomplished, and individual companies continued to be privatised, producing a revenue flow of more than \$600m a year, and matching the results achieved by former administrations. The present administration also put in place the mass privatisation programme under which more than 500 state-sector companies are owned and run by soon to be listed private funds.

Unlike Hungary, where the government has sold large stakes in the state telecommunications company and other utilities, key sectors of the Polish economy, including refineries, coal and telecommunications, have been left untouched, and re-



Warsaw Stock Exchange: sales of minority stakes in Plock and Gdansk could be accomplished early in 1998

resent a big potential source of government revenue.

Brussels is now looking for progress on the privatisation of these sectors. Sir Leon Brittan, the EU's trade commissioner, said on a recent visit to Warsaw that plans for disposals of state property were particularly welcome as an indication of the country's capacity for membership.

Mr Konrad Jaskola, the managing director of the state-owned Plock refinery, is even more convinced of the need not only to privatise but also to bring in strategic investors. "I must have a big western oil company alongside me to defend this market when tariff barriers come down in 2000," he stresses.

Mr Jaskola has already spent \$1bn on modernising the plant, which has the annual capacity to refine 10.3m tonnes of oil. Another \$900m still has to be spent by the end of 1999 to bring Plock's costs down to those of competitors in western Europe. Only then will the industry no longer need to be protected by tariffs, he says. The small Gdansk refinery on the Baltic coast is also hurrying to modernise in a \$450m programme to meet the end of century deadline.

Information memoranda on the sale of shares in the refineries, which are currently controlled by Polska Nafta, an umbrella organisation, are going out, and sales of minority stakes in Plock and Gdansk could be accomplished early in 1998, Mr Jaskola says.

Next year should also see

stated that pharmaceutical plants and the country's distilleries should be privatised soon. He will also be overseeing the sale of shares in Polska Miedz, the copper conglomerate, which is to be floated both at home and through GDRs on foreign stock exchanges.

The sell-off of state-owned banks also continues under the aegis of the finance ministry. The budget revenue target of 500m zlotys should be met easily from the sales of residual state-owned shares in listed banks such as the Bank Gdanski (BG) and the Wielkopolski Bank Kredytowy (WKB). The first half of the year should also see the sale of the Powstanczy Bank Kredytowy (PBK) where HSBG, the government's adviser, has a healthy raft of potential clients who are showing interest.

This year will also bring stock in the Bank Handlowy, Poland's former foreign trade bank, to the market. Mr Belka wants the Bank Handlowy to head the list of state-sector companies, the sale of which will help finance the \$1bn or so budgetary gap which is expected to appear each year as a result of planned pension reforms.

The reforms envisage a gradual switch from an unfunded pay-as-you-go system to a funded system which will initially bring a fall in budgetary revenues but eventually create a growing flow of savings for investment. Under the reform proposals, the government will issue convertible bonds which will be exchangeable for shares in Bank Handlowy and other flagship state companies shortly to be sold. The bonds are to be made available to both foreign and local investors as well as the privately managed funds themselves.

In this way, pension reform, which could start as early as next year, will accelerate privatisation as the government will be forced to sell assets to finance the programme. Mr Belka notes this will make it easier to defend sales of state property against critics of privatisation. "We will, for the first time, be able to say that the revenues from privatisation are going to finance a worthy social aim from which everyone benefits," he says.

THE CENTRAL BANK • by Christopher Bobinski

Sidestepping turbulence

The past year has seen a new spirit of co-operation with the presidential office

Poland's central bank, the National Bank of Poland (NBP), hopes to steer clear of the political turbulence expected to accompany the build up to this autumn's general elections. This is largely because Ms Hanna Gronkiewicz-Waltz, president of the NBP since 1992, enjoys good relations with Mr Marek Belka, the new finance minister, President Aleksander Kwasniewski and the right wing, Solidarity-linked opposition.

The calm contrasts with the recent past when the NBP president often feuded with the abrasive Mr Grzegorz Kolodko, the former finance minister, while memories of her ill-fated foray into politics in the 1995 presidential elections alienated both Mr Lech Walesa, her one-time patron, and Mr Kwasniewski, the victor.

The last year has seen a new spirit of co-operation between the NBP and the presidential office. This followed agreement that the new constitution should remove direct responsibility for formulating monetary policy from the NBP and transfer it to a proposed Council of Monetary Policy (CMP). The central bank

would become the executive arm of the new Council which would be answerable to parliament.

"This solution on French lines is a good one," Ms Waltz says. Placing responsibility for monetary policy with an independent council, appointed by parliament and the president, is the price the NBP had to pay to free itself from reporting directly on monetary issues to parliament as a whole, she adds.

Earlier government plans to take away the NBP's supervisory functions and to limit the central bank's independence by creating a supervisory council to oversee the NBP appear to have been quietly shelved. Both proposals were fiercely

resisted by Ms Waltz.

Ms Waltz agrees with Mr Belka on the need to press ahead with tightening up Poland's banking laws. They have known each other since Mr Belka, the former economic and financial adviser to President Kwasniewski, was a member of the NBP's academic advisory group. They also agree on the instruments needed to combat inflation and accept that the NBP may have to control inflows of foreign capital more tightly if the central bank raises interest rates to slow down the growth of consumer lending by banks, which doubled during the past year.

The proposed banking law draft, which has languished



National Bank of Poland: the past year has seen a new spirit of co-operation

in parliament for months, will give the NBP greater powers over bank management. It will also raise the lending limit to any one client from the present 15 per

cent of capital to 25 per cent, in line with EU directives. The new atmosphere of co-operation partly reflects growing confidence in the health of the commercial

banking system. Ms Waltz, whose term ends in 1998, says that locally owned banks are beginning to compete better with foreign banks which now control

just under 30 per cent of the banking system's total \$1.6bn capital.

New foreign banks applying for licences are expected to bolster ailing local banks with capital injections or long term loans as the price of entry.

Last year overall bank income rose by 16.2 per cent while costs grew by only 11.3 per cent compared to 1995. At the same time net profits reported by the banking system grew to 4.4bn zlotys, 55.1 per cent up on 1995. The share of bad loans meanwhile dropped from 25.1 per cent to 15.5 per cent over the same period while 74 of the country's 81 banks had an end-year capital adequacy ratio higher than the 8 per cent level recommended by the Bank for International Settlements (BIS).

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THE VEHICLE INDUSTRY • by Stefan Wagstyl

Manufacturers have moved into the fast lane

A world-class motor industry is developing faster than seemed possible

In Tychy, in Silesia, in south-western Poland, Fiat Cinquecento cars slide along a computer-controlled production line with monotonous precision. If a fault occurs, details are flashed on electronic signboards warning workers to take extra care.

Mr Umberto Agnelli, chief executive of FIAT, the family company which controls the Italian carmaker, says the quality at Tychy is as high as in Fiat plants in western Europe.

"It has to be, the cars are all sold as Fiats."

Faster than most car companies' thought possible, even three years ago, Poland is developing a world-class motor industry.

Inspired by a rapidly-growing domestic market and the prospect of building low-cost export bases, international

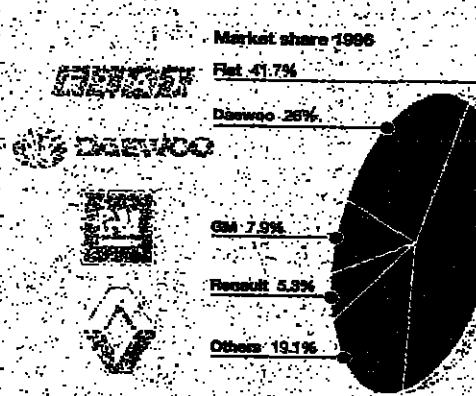
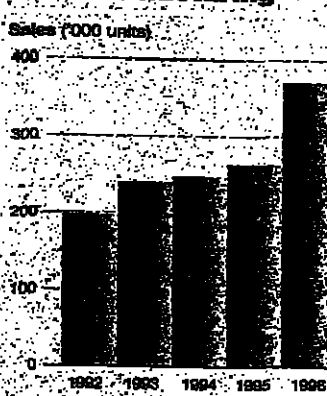
motor companies are planning to invest about \$5bn by 2002.

Car sales in Poland jumped 41 per cent last year to 373,542 units, the biggest increase in Europe, according to Samar, a market research company. The statistics include 106,000 official imports, but exclude second-hand cars imported in whole or in pieces from western Europe - estimated at up to 100,000 a year.

Mr Tadeusz Soroka, director of the government's Technology Transfer Agency, forecasts 500,000 cars a year could be sold in Poland by the early 2000s. Exports, which last year totalled about 200,000, including 170,000 Fiat Cinquecentos, could rise to 300,000-500,000 a year, says Mr Soroka.

These ambitious hopes may not be realised, given the swings to which emerging economies are prone and the prospect of increasing competition from imports as duties on EU-made cars fall from 30 per cent in 1996 to zero in 2002, in line with

Car manufacturing



agreements with Brussels.

But the industry's international impact has already been big enough to generate arguments with Brussels, most recently over the expansion plans of Daewoo, the South Korean group which in 1995 acquired FSO, Poland's second largest car plant.

Three companies - Fiat, General Motors of the US and Daewoo - have committed themselves to building

world-scale manufacturing businesses in Poland, complete with networks of component suppliers.

Fiat, which has deep-rooted commercial ties with Poland, was first off the mark in 1992, buying FSM, its long-standing Polish partner.

Fiat has ploughed \$1.2bn into FSM, mainly at Tychy, and plans to invest a further \$600m by 2002, including the launch this year of two new

models, the Palio and the Siena. General Motors is investing \$650m (\$300m) in a greenfield site in Gliwice, about 50km from Tychy, for a plant which will start making 70,000 small family cars a year from September 1998.

GM is also considering investing a further \$250m-DM400m in producing a second car for export to western Europe.

Delphi, GM's components subsidiary, is developing

parts factories and Isuzu, GM's Japanese affiliate, is planning a DM380m diesel engine plant.

Daewoo has promised to invest \$1.1bn in FSO and its 12 affiliates, including a second assembly plant in Lublin in eastern Poland. Daewoo has undertaken the daunting challenge of modernising the sprawling loss-making combine without mass redundancies among the 25,000 workers.

It intends to raise output from 80,000 locally-made cars last year to 220,000 by 2001 by introducing new models and after that, if market conditions permit, to 450,000-500,000 cars a year.

Car makers with more modest ambitions for Poland include Germany's Volkswagen which is assembling cars from Germany and from Skoda, its Czech affiliate, in a plant near Poznan, in western Poland. Ford Motor of the US has plans to assemble up to 100,000 cars at Pionsk near Warsaw.

Toyota Motor of Japan has looked at Poland as a potential site for a possible second

European factory, after its UK plant.

Mr Soroka says Poland can support a fully-developed motor industry producing 1m units a year. However some industry executives are worried about the scale of the proposed investments. Mr Sun Joo-Lee, a director of Daewoo-FSO, Daewoo's Polish subsidiary, says: "In Poland we already have so many car makers."

French makers are conspicuous by their absence. Peugeot has abandoned a small assembly line it set up in Lublin and Renault has not disclosed any plans for Polish production. However both intend to expand exports to Poland as import duties fall.

Meanwhile, Brussels, prompted by western European car makers, has challenged the support Poland has given Daewoo. The most contentious element is a rule Poland introduced in 1992 at the request of EU makers to allow the duty-free import of components into Poland to encourage local manufacture.

Fiat, VW, and others took advantage of the rules to import cars in as few as ten pieces. But there were few complaints about unfair competition until Daewoo last year began exploiting the same rule, shipping cars whole from Korea, removing a handful of parts in Slovenia and re-assembling in Warsaw.

EU makers protested, complaining Daewoo was circumventing a 35 per cent tariff on non-EU imports. Under pressure from Brussels, the Polish government has made import rules slightly more complex by insisting importers bring parts in separate shipments.

The issue is significant for the whole EU. By establishing a Polish plant, Daewoo will have tariff-free access to EU markets, even if Poland does not join the EU. But Korea's own tariffs remain prohibitively high. So western European companies argue it is unfair to allow Korean companies into the EU through the back door unless the Korean market is itself opened.

PROFILE Pol-Mot Praszka

Car parts company becomes a capitalist success

A motor parts company, established to help bring specialism to the Polish countryside, is rapidly becoming one of the country's most successful rural capitalist enterprises.

In its Communist heyday, Pol-Mot Praszka employed 4,000 people in the small town of Praszka in central Poland, supplying about 90 per cent of its output to the Soviet truck industry.

When the Soviet market collapsed in 1991, the state-owned company was driven to the verge of bankruptcy. But the managers persuaded the banks to finance a comprehensive restructuring in which the workforce was cut to 1,300. Pol-Mot managed to

replace some of the lost Soviet business with orders from domestic motor companies, notably the biggest producer, Fiat Auto Poland, the Fiat subsidiary.

It also won customers in western markets, including Daimler-Benz and BMW, the German motor groups. Exports to the west now account for over 15 per cent of sales.

To widen its customer base, Pol-Mot also diversified. Brakes, which once accounted for 95 per cent of output, have fallen to about half as the company has launched new lines in engine components, suspension springs and aluminium castings.

Progress was so fast that in 1995 the company was

privatised, with a controlling stake sold to a group of private investors. New workers have been recruited taking the total to 1,600. Sales, which rose last year to about US\$30m (£18m), are still far from their 1990 peak of \$140m, but are enough to keep the company in modest (undisclosed) profits.

The target is to double turnover by 2005. Fiat helped the company in its transformation, providing technical and managerial advice. But the bulk of the work was done by Pol-Mot managers and staff.

Mrs Lucyna Falis, the managing director, says the company has put a big emphasis on training. "Pol-Mot had to change from thinking only about production volumes, to thinking about product quality and markets."

Mrs Falis, a former financial manager who has worked at Praszka since 1977, says the restructuring was organised mainly by existing Pol-Mot executives.

She bristles at the suggestion that working so long in a state-owned company had made it difficult for her to prepare the plant for a free market economy. "People don't forget how to think whatever system they're in," she says. "I always knew what had to be done. Even if I couldn't speak out, I kept things in my head."



Pol-Mot workers on the suspension springs production line

Mrs Falis says the company must keep increasing sales, improving

training and investing in new equipment. The aim is to raise productivity further

following a threefold increase in value added per employee since 1992. "The

cost of labour rises all the time. So we must get more out of people by using better methods and better machines."

Mrs Falis says Polish companies must realise that they have to fight for business. "Marketing is the most important function. It was quite different in the old days. We just sat here and waited for orders from the Soviet Union."

She argues that Poland has a limited amount of time to build a modern economy because it has to compete with other countries in central and eastern Europe engaged in the same task. "We mustn't waste time."

Stefan Wagstyl

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6 POLAND

CONFECTIONERY • by Robert Anderson

Some tasty profit margins

Foreign groups are building on a long chocolate-making tradition

Confectionery is among the most profitable and competitive sectors of the Polish economy because chocolate and sweets are among the first things people buy when their incomes rise.

Poles have long had the highest per capita chocolate consumption in central and eastern Europe and investment bank MC Concordia estimates that consumption has risen five-fold over the past seven years to about 2kg of chocolate and 3kg of sweets a year. But this is still well below western European averages of more than 5kg in chocolate alone. In the early 1990s, sales rose despite the stringencies of the Balcerowicz austerity plan which left consumers barely able to afford chocolate's comforting properties. Confectionery sales soared by 10 per cent a year in the early 1990s but growth dipped to about 8 per cent last year and will slow to about 5 per cent a year until 2001, according to MC Concordia. Even so the market is currently worth about \$800m and offers profit margins of about 3 per cent compared with the food industry average of 1 per cent.

At the premium end of the market, big foreign companies are fighting the first round in a bruising contest for the growing disposable income of the citizens of central and eastern Europe. At the cheaper end of the market, Polish companies are expanding as fast as they can to avoid being devoured by their local and multinational competitors as the market consolidates.

Before economic reforms began, the industry was fragmented into around 150 confectionery producers. Many cities boasted several companies producing a vast array of products for every possible taste. But by 1993 the sector had been partly consolidated and wholly privatised and was ready for western investment.

Western companies were attracted by the large Polish market. But they also saw the long chocolate-making tradition as a good platform for exports throughout central and eastern Europe. PepsiCo started the rush in 1992 by buying Wedel, the Warsaw-based chocolate market leader. Nestlé bought the second-ranked company, Gopiana. Kraft Jacobs Suchard bought Olza and the Finnish company Karl Fazer bought Bałtyk.

"Foreign companies paid a lot for chocolate factories but they got a brand and a market," says Mr Andrzej Mierzwa, head of MC Concordia. "To buy a Polish company they used to pay 40 per cent of the value of its sales in 1992. Now it is more like 80 per cent."

Foreign companies were able to build on the standing of the Polish companies and their distribution networks to establish their own premium products. They also invested heavily in new pro-

duction lines such as wafer-making machinery to improve the quality of the existing brands which had bounced back after initial fascination with all things foreign had begun to ebb.

Often foreign and Polish products complemented each other. Mr Janusz Rutkowski, managing director of Gopiana in Poznań, western Poland, says producing Gopiana's mid-range products alongside Nestlé's premium brands of milkier Swiss-style chocolate increases the company's sales potential and makes distribution more efficient.

However, foreign investors also had to cope with outdated plants, often scattered arbitrarily around a single city or region, and with bloated workforces which they were often obliged to retain for a period as part of the privatisation agreement. Buyers also had to alter a production-centred mentality which took no account of which of the companies' products was actually desired by consumers. When Nestlé took over Gopiana in 1994 it had to slim down the company's products from 300 to 90.

Shifting from production to market-orientated methods meant that sales and marketing departments had to be built up from scratch and finance teams revamped. New owners had to clear away a thicket of middlemen between the plants and the retailers and establish a simple distribution system.

Some companies decided that rather than turn round

an existing Polish producer they would start from scratch by investing in greenfield plants. Cadbury opened the first such plant in Wrocław in south-western Poland in 1995 and Masterfoods (makers of Mars bars and Snickers) and the German company Stollwerck soon followed. "It was faster and easier to build greenfield," says Marek Grzegorzewicz, the Cadbury managing director.

These companies took aim at the premium segment of the market, particularly chocolate tablets and confectionery (small bars) with their higher margins. Distribution is concentrated on the big retail chains and they rely on expensive television advertising campaigns to appeal to the growing middle class and carve out a share in a still very fluid market.

"Now is the moment to build brand loyalty," says Mr Grzegorzewicz. "Later it will be very, very expensive." Greenfield investors believe exports will help to justify their huge investments at the beginning and, in contrast to cheaper Polish producers, are looking forward to the further lowering of tariffs among neighbouring states in the Central European Free Trade Area (CEFTA) and eventual Polish membership of the European Union. Mr Grzegorzewicz says: "Three years ago CEFTA was not developed. Now the tariffs are reduced, we plan to export more to these neighbouring markets."

Away from this battle of the giants in which 12 com-

panies produce 80 per cent of turnover in the sector, smaller Polish producers are keeping their heads down, exploiting their niche in cheaper segments of the market such as sweets, and taking advantage of their strong distribution networks.

The two main Polish companies in this segment are Jutrzenka, which is listed on the Warsaw bourse parallel market but retains majority employee ownership, and Wawel. The latter is also employee-owned and hopes to follow Jutrzenka on to the stock market later this year. Jutrzenka has used the proceeds of its stock market flotation to modernise its plant and has increased exports to former Soviet countries where the cheaper end of the confectionery market is growing strongly.

These minnows are now eyeing their even tinier competitors and are hoping that through takeovers and perhaps the injection of some foreign capital, they too will become Polish confectionery behemoths.

But the companies in the happiest position are probably the hybrid foreign-Polish companies such as Gopiana and Wedel which straddle both the premium and the cheaper segments of the market (and in Wedel's case have also diversified into salty snacks). They can both compete with the fully foreign companies in the profitable premium brand sector and enjoy the big volume sales needed to compete with the cheaper Polish producers.

PROFILE Jutrzenka

Foreign investors beat path to door

When Grzegorz Dolkowski became managing director of Jutrzenka in 1992 the state-owned company ran four unconnected confectionery factories in the depressed industrial city of Bydgoszcz, in north west Poland. In less than five years he has floated the company, increased employment by half and in recent weeks has had two or three foreign investors a week beating a path to his door.

Mr Dolkowski, 45, believes that Jutrzenka can prosper in the highly competitive confectionery market without losing control of its own destiny.

"In spite of attractive proposals we have decided not to give away control," he says. "We looked at our competitors who took on such investors and found that things don't look too rosy either for the investors, or the management or the workers."

Mr Dolkowski came to Jutrzenka after working as managing director of the huge Romet bicycle works just down the road where he had started as an engineering apprentice. Soon after taking over he decided that his new company had to be privatised.

"The workers were very afraid. But they trusted me

with the powers of a one-man board", he says apologetically. He led them into an employee buy-out in 1993, but in the absence of a foreign investor the company had "pretty weak founding capital".

Instead he opted to seek a listing for the company on the Warsaw stock exchange parallel market in May 1995 which raised \$10m to invest in a new plant at Osowa Góra outside Bydgoszcz to add to the company's four old leased factories in the city. Control remained with the company's 1,000 employees because holders of the founding shares enjoyed three votes compared to only one for the new issue.

He used the new funds to build on the company's strength in the cheaper sugar confectionery, biscuit and chocolate covered products segments where foreign competition is not so fierce. The company also invested \$15m at its new plant. This now makes a quarter of total production with just 100 workers but is only using 20 per cent of its available space.

Mr Dolkowski has consolidated Jutrzenka's 3.5% share of the growing confectionery market by direct sales promotion rather than media advertising, and by forging close ties with selected

wholesalers, who have taken up many of the issued shares.

He also chose to target exports (up to 28m zlotys from only 1.7m zlotys in 1993), especially to countries of the former Soviet Union. The company has just set up a representative's office in Moscow, and insists on payment in advance.

In 1996 net profits rose from 9m zlotys to 11m zlotys on higher sales of 128m zlotys, up from 86m zlotys in 1995. The share price rose 135 per cent last year and the company is currently valued on the parallel market at 188m zlotys and paid out a dividend of 1 zloty per share in 1996.

Jutrzenka, now in its 75th year, is about to raise 260m zlotys for further investment at its Osowa Góra plant through a new issue directed at large institutional investors and eventually hopes to be listed on the main bourse.

"The pace has been so quick it has created new problems," Mr Dolkowski says. "Maybe it would have been easier to slow down. But attack is the best means of defence - the competition is getting stronger and stronger every year."

Robert Anderson

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APMIS

THE STEEL INDUSTRY • by Stefan Wagstyl

Much remains to be done

The sector is moving steadily along the road to modernity and privatisation

"It's a difficult business," says Mr Jerzy Pierzunek, a foreman at the Sendzimir steelworks in Krakow, "It's a question of changing people's thinking. Some are ready and some are not."

Mr Pierzunek, aged 50, is playing a key role in the modernisation of out-dated plant. He is helping bring on stream Sendzimir's latest investment - a \$50m (£31m) continuous casting machine, which will increase quality, cut waste and reduce pollution.

Hot metal pours through it non-stop like a gigantic spaghetti machine. The new equipment requires fewer people, but needs them to work harder and concentrate more. As Mr Pierzunek says: "It's a different world."

Polish steel is moving steadily along the road from inefficiency, pollution and state control to modernity and privatisation.

Since the country embarked on reform in 1990, 11 out of 25 state-owned mills have been sold and a further four have been turned into commercial companies in preparation for privatisation. The industry has invested over \$1bn in modernisation, chiefly in continuous casting, raising its production from just 8 per cent of output to 50 per cent. This is planned to reach 90 per cent by 2000.

Overall production has fallen about 80 per cent as old, dirty, loss-making furnaces and mills have closed. But so far the industry has been able to break even and has financed investment from its own resources, with little government support.

Employment within the industry has fallen from 140,000 in 1990 to 91,000 today, with virtually no compulsory redundancies. Jobs have gone mainly through early retirements and through spinning off much of the tangled web of sup-



Huta Katowice steel complex: talks about a joint \$550m investment with Sidmar, an affiliate of Arbed, collapsed

Picture: Piotr Mieloch

port services which surrounded big Communist enterprises.

However, much remains to be done. A report prepared for the government in 1990 by Canadian consultants recommended total plant investments of \$3.6bn, some \$2.6bn more than already spent. It estimated a further \$900m would have to be spent on financial restructuring and social security payments for laid off workers.

The authors recommended that the industry employ only 43,000 workers by 2002. Government officials say a more realistic target is 75,000. But even this figure will take time to reach as mass redundancies are ruled out on grounds of cost and the risk of public disorder.

The government sees foreign investment as essential to the industry's modernisation and is seeking capital, technology and management skills from abroad.

Mr Wiktor Leszczynski, deputy director of the industrial policy division at the economics ministry, says: "We are looking for strategic foreign investors."

The need for foreign investment is greatest at the two largest steel complexes

- Huta Katowice, in the heavily-polluted Silesian region, and Sendzimir. Together they account for about 80 per cent of output and employ about 50,000, including workers in affiliated companies.

The state-owned plants are creations of central planning, built on sprawling sites, covered with grey dust and littered with rusting metalwork.

Of the two, Huta Katowice is the worse. The complex, built in the 1970s, has vast capacity for crude steel production but limited plant for fabricating finished goods, forcing it to sell about half its output as low-margin, semi-finished steel. This did not matter under the Communist regime, when prices were set artificially, but today it is a crippling disadvantage.

Huta Katowice's problems are compounded by the fact that it was designed mainly for making long products - such as construction beams - and the industry's recent growth has mostly been in sheet metal.

Although the mill has installed one continuous caster and is fitting a second this year, at a combined cost of \$170m, downstream

investments have yet to be made.

It spent much of last year in negotiations with Sidmar, an affiliate of Arbed, the Belgian steel group, about a joint \$550m investment for a third continuous caster and a rolling mill, but the talks collapsed over disagreements about government support and market size. Mr Jerzy Smedzik, a Huta Katowice director, says he is now talking to other western groups.

The Sendzimir plant dates back to the 1950s, but has the advantage of more in-house processing plant, including sheet-rolling mills. Its recent investments of \$400m have concentrated on continuous casting and on building Poland's only mill producing zinc-plated steel.

It is now seeking foreign partners with \$500m-\$600m to help switch the whole plant to continuous casting and expand downstream milling. Preliminary documents were sent to about six groups last month. Mr Tomasz Pyrc, corporate strategy director, says he hopes a deal will be agreed this year or next.

The industry is not planning significant expansion in output from 10m-12m tonnes

AGRICULTURE • by Christopher Bobinski

Long difficult road to modernisation

Brussels holds the key to the somewhat clouded future of Polish farming

Farming will be the most contentious issue in Poland's membership negotiations with the European Union. But accession to the EU will also leave the country's farmers facing the greatest challenge to their way of life since they successfully resisted the communist land collectivisation drive in the 1950s.

Polish agriculture is big but technically backward. It employs 26 per cent of the population but produces only 6 per cent of GDP. Furthermore, the 38 per cent of Poles who live in the countryside provide the Polish Peasant Party (PSL), the farmers' party, with a powerful political base from which to lobby for farm interests. Mr Waldemar Pawlak, the PSL leader, has signalled he is in favour of EU membership but will fight hard to get the best deal for his farmers, whose numbers total more than the population of many medium-sized EU members.

Poland emerged from communism with 80 per cent of its land in private hands and over 2m small holdings, averaging 6.3 hectares in size. The post-1990 slump, when free market reforms slashed subsidies and demand for food fell, signalled that change was inevitable. But in the short term the shock brought only a small improvement in structure. About 130,000 farms have disappeared since 1990, but the average size has only risen to 7 hectares. Many small farmers have also lost their second jobs in towns. More than 1m of the 4.4m workers on private farms are part-time and must supplement their incomes.

Farm output grew marginally last year although the 15.6 per cent rise in farm

prices failed to match either the 18.5 per cent rise in consumer good prices or the higher cost of farm equipment and other inputs. The grain harvest fell 3.5 per cent to 24.7m tonnes and 2m tonnes were imported to keep prices down.

Sales of EU farm products rose 15 per cent in the first nine months of 1996 to \$1.2bn while Polish food sales to the EU fell 5 per cent to \$83m in the same period. Poland's global food trade deficit reached \$772m in this period and farmers were saved only by sales to the former Soviet Union of \$802m last year.

With an eye on gaining high quotas Warsaw has told Brussels that it estimates only 6 per cent of the country's farm output will continue to grow strongly over the rest of the decade with grain output up 16 per cent to 28m tonnes by the turn of the century and milk output 40 per cent higher at 16m litres. Meat deliveries are forecast to grow by almost 80 per cent. But whatever deal Poland wrings out of Brussels, the country's overpopulated, largely unsubsidised family farms, which produce cheap food by natural methods for want of cash for fertilisers and pesticides, are no longer in control of their future. Their fate is being shaped by the disciplines of the free market as a largely private food processing sector demands improvements in quality and higher productivity from its suppliers.

This impulse for change would be there even if EU membership were not looming. The big foreign mega-store food retailers now coming to Poland will put additional pressure on processors to improve quality and cut costs, says Mr Subhendu Chatterji, of Britain's Know How Fund, who is helping to unravel bad debts at the Farm Economy Bank (BGZ).

Such pressures are welcome says Mr Marian Brzoska, an agricultural expert from the govern-

ment's European Integration Committee, who stresses that the key to farming's future lies with the processors. Polish farms add too little value to farm products, which explains the deficit in food trade with the EU and the inability of Polish farmers to compete effectively in foreign markets, apart from the former Soviet Union.

Only the processors have the financial clout to provide the capital the farmers need to buy machinery and improve quality. Mr Brzoska cites Danone, the French dairy goods processor, which controls much of the Warsaw market and has been working with farmers in Ostroleka, north-east of the Polish capital. "Danone signs contracts with the farmers, who get a reliable flow of cash, so they can raise money to buy equipment. A Dutch government aid programme has advised them what to do and they are now producing world-class quality milk," he says.

Mr Brzoska insists Poland must have pre-accession funds from Brussels to finance the creation of new jobs in the countryside to soak up excess labour. "There is simply too little capital in the rural areas for farm modernisation. Let alone to start up new companies," he says.

Nevertheless, the outline of a more modern farming structure able to compete on cost and quality is beginning to emerge from the mass of small farms. Almost one-third of arable land in the former private farm sector is in the hands of more than 160,000 farmers owning farms of 15 hectares or more. Some 43 per cent of these farmers are less than 40 years old. These mainly young, progressive farmers are the only ones able to raise bank loans and modernise equipment.

Meanwhile, almost 80 per cent of the 4.5m hectares once held by the state are now in private hands, mostly under leasing arrangements.

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8 POLAND

GRADUATE JOBS MARKET • by Stefan Wagstyl

Professionals' new world

The new middle class are gaining from fast but painful social changes

"I like to read Lee Iacocca," says 28-year-old Piotr Wielgomas. "It's all about achieving success."

Mr Wielgomas, the founder and general manager of Bigram, a fast-growing recruitment agency, is one of tens of thousands of young Poles who are rapidly creating a new professional middle class. Aged between 22 and 35, they work for Polish and foreign companies alike and are often keen to establish their own businesses. They compete fiercely for the best jobs in a country where opportunities for good careers are still scarce. "It's a rat race," says Mr Wielgomas. "When people tell me they've sent off one or two CVs, I tell them that's nothing. They must send 100."

With countless companies starting life every year, and many folding within a few months of opening, markets move very fast for young professionals. Mr Piotr Bato-golowski, managing director of Hager Poland, an affiliate of Hager, an Austrian advertising agency, has changed jobs five times in the last five years. A 33-year-old law graduate, his first job was in journalism but his newspaper collapsed. He found a job in a US advertising agency, then with a German one before joining Hager just three years ago. Today, he runs the group's Polish business, with a 24 per cent equity stake of his own. He plans to stay with Hager, but is considering launching other businesses. "A travel agency, perhaps because I like travelling," he says.

At the recruitment agency, Mr Wielgomas says: "In Poland your career can change as much in four or five years as in 10 in the west." But stability is creeping into the market. For example, Ernst & Young, the international accountancy firm which already employs



Polish magazine advertisements reward those prepared to join the 'rat race'. Poles are enjoying sharply rising disposable incomes

about 300 staff in Poland, is putting long-term career structures into place. Rival firms are doing the same.

Of course, these jobs are not open to all. Graduate unemployment is high in Poland, as is unemployment as a whole. The fortunate few are likely to be graduates of elite institutions such as Szkoła Główna Handlowa, the top commercial university. They will almost certainly know English and have spent some time working abroad, perhaps in a bar in London or fruit-picking in Italy. Mr Wielgomas says that evidence of drive and initiative is very important. He himself paid his own way through five years of study doing holiday jobs.

By western standards, starting salaries are not high - 1,500-3,000 zlotys a month for top graduate jobs in central Warsaw. But they rise rapidly for people with a few years experience, to 10,000 zlotys and beyond. For key managers, international companies will pay Poles the same salaries as expatriates, knowing that they will still be cheaper because they will not have to pay expatriate allowances.

However, Mr Wielgomas says salaries are not the most important issue for the new professionals. What they want most is a good career. Finding companies

which offer training and promotion prospects is a top priority. Ambitious people also spend their own time and money on further education - doing evening classes in languages, computing and management studies, for example.

But life is not all work, says Mr Wielgomas, who has just returned from two weeks skiing in Austria and plans a two week summer holiday. Travel, reading, tennis, swimming and spending time with his wife, a lawyer, are also important. Mr Bato-golowski agrees. "Whatever I do, I think of my wife and child," he says. "And I consider my friends and help them when I can." These informal networks are important when life is changing so fast. "Also, the experience of martial law in the 1980s brought people of my generation together. I don't know how it will be for younger people. Perhaps they are more selfish."

There is a sense of urgency about business life in Warsaw. Young professionals recognise they are living lives quite different from their parents'. They say they are lucky to be free of the burden of Communism which placed such restrictions on previous post-war generations. They also recognise that they have a rare opportunity to achieve more

in a short time than their predecessors - and possibly their successors. As Mr Wielgomas says: "Over the next few years things will move very fast. After that life will become more settled. More normal."

This excitement is not spread evenly through Poland. It is concentrated in Warsaw, where the population is growing rapidly as young people come from elsewhere seeking work. It is also present in a few other big cities - Odessa, Poznań, Wrocław and Katowice. But large swathes of rural and small town Poland have still to sense the opportunities that economic freedom is creating. Even in Warsaw, the new professionals are sometimes thin on the ground. While city centre restaurants boast that they stay open till the last guest is ready to go, they begin to look empty after 10 o'clock in the evening. Few people have time for concerts or the theatre.

Some professionals are also disturbed by the growing economic inequality. Even though they are mostly beneficiaries of economic change, they do not like to see the pain it has inflicted on others. It is not just a matter of the beggars on the streets of Warsaw. In almost every family, there are people who have not had the luck, skill or determination to secure good jobs. Mired in low-pay posts in state organisations or in low-level pensions, they look enviously at those relatives who have made the jump into a different world. As Mr Andrzej Sienkiewicz, 35-year-old editor of *Machina*, an arts magazine, says: "This inequality is very demoralising. Particularly when you see people who have made money unfairly, through their contacts in the government or whatever."

Mr Wielgomas says that after 50 years of Communism it will take time to put society to rights. But he is convinced that he and his generation have the opportunity to do it. "We have a chance to change this country,"

CONSUMER TRENDS • by Robert Anderson

Rapid growth in spending

Rising wealth and credit cards are funding a boom in conspicuous consumption

Poles are enjoying sharply rising disposable incomes and are beginning to spend their new wealth on expensive consumer durables such as cars, furniture and washing machines. The consumer boom, which started with basic items such as western toothpaste and soft toilet paper, has moved on.

In the early stages of transition to a market system consumption dropped and local production of consumer durables fell as the market opened to western competition. But last year household income rose about 7 per cent above inflation and in the first three quarters of the year monthly household

spending increased by 27.5 per cent on the same period of 1996.

According to GUS, the state statistics agency, spending in supermarkets and the larger stores rose 7.5 per cent overall last year, but spending on cars increased 81 per cent, furniture sales grew 30 per cent, and spending on televisions, radio and white goods was up 12 per cent.

For the first time, much of the increased spending was on credit, helped by low interest rates. Personal loans doubled in the year to October 1996, from a very low base. Until now inflation, uncertainty and the weakness of the financial sector had prevented credit growth. But the banks have become so eager to approve loans that the central bank is getting worried. In another indication of rising credit use, the number of credit cards,

though still not widespread, tripled in 1996.

The boom has been fuelled by the desire for conspicuous consumption that impresses the neighbours and family. Poles have the highest proportion of "aspirers" among all the countries surveyed in a recent study of European consumer trends by advertising agency Young and Rubicam, and twice the rate in neighbouring Hungary, the UK and Germany. Aspirers, according to the agency's Cross Cultural Consumer Characteristics study, are those who are obsessed by status, image, labels, and material things and are demonstrative about their wealth.

Polish consumers started buying heavily advertised imported premium brands of affordable goods such as confectionery and toiletries. Western companies primed the consumer goods sectors

through advertising and by investing to produce better quality products, says Mr Andrzej Mierzwia, manager of MC Concordia investment bank. Poles quickly developed very high brand awareness.

Polish companies soon woke up to the potential of the sectors that had been promoted in this way and have since benefited from a shift back to Polish brands as the original infatuation with everything foreign waned. "Newness is not so important now. Price is becoming extremely important," says Mr Frederick Winkler, Warsaw manager of J.Walter Thompson. His advertising agency is now less involved in promoting western premium brands and spends much more time turning Polish generic products into brands and working with international clients on mid-range products.

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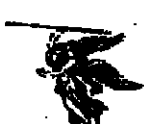
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COMPANIES AND FINANCE: EUROPE

Hochtief and Holzmann to co-operate

By Sarah Althaus
in Frankfurt

Hochtief and Philipp Holzmann, Germany's leading construction groups, yesterday buried the hatchet after a two-and-a-half year dispute by announcing a joint foreign strategy to take on international competition.

The tussle ended on Monday when Hochtief and Deutsche Bank announced they were pooling their interests in Frankfurt-based Holzmann to give them effective control with just under 50 per cent.

The plans involve co-operation in foreign activities and the possible establishment of a common investment policy. The two sides said they would also investigate closer links in Germany.

The decision to form closer links follows a long-running battle by Hochtief for control of Holzmann, its larger rival.

The move, which is subject to approval by competition authorities, was seen as a way of side-stepping objections by the German Cartel Office that a wider link-up between Holzmann and Hochtief

would create a dominant force in the domestic industry.

Detailing the pooling agreement, all parties stressed there were no plans for a merger. Mr Carl-Ludwig von Boehm-Bezing, a member of Deutsche Bank's board, said the bank would pool a 25.1 per cent stake with Hochtief's 24.9 per cent stake in a frozen account for at least 10 years and that the two would vote jointly at Holzmann's shareholder meetings.

He added that Deutsche Bank would sell its remaining 0.7 per cent on the open market. Holz-

mann's other main shareholder is Commerzbank, with 10 per cent.

"While both companies are in the international [construction] league, neither has a leading position... in order to meet this challenge and particularly to achieve an equal chance of participating in international consortia, it is necessary to establish a global alliance," Mr von Boehm-Bezing said.

He added there were few overlaps in the two groups' foreign activities, with Hochtief's operations based mainly in the Netherlands, Australia and South

Africa, and Holzmann's in the US and Asia.

Mr von Boehm-Bezing said he saw a "fair chance" that European competition authorities would approve the deal in the next six months.

However, the German Cartel Office yesterday reacted angrily to the agreement, saying it had "serious reservations about [its] competitive implications" for the domestic market and that the case should be investigated by the German and not the European authorities.

EUROPEAN NEWS DIGEST

Bezeq lifted by cellular growth

Bezeq, Israel's state-owned telecommunications network which is preparing for deregulation later this year, yesterday reported a 5.3 per cent rise in profits from Shk28.3m in 1995 to Shk35.7m (\$196.6m) last year. It attributed the improvement to growth in cellular services. Earnings per share were above market expectations, reaching Shk0.90 in 1996 against Shk0.87 in 1995. Full-year revenues climbed from Shk7.9bn to Shk8.3bn.

The monopoly held by Bezeq in international telephone services will be broken this summer when two international and one Israeli consortia enter the market. It is still unclear when and how the government, which still holds a 75 per cent stake in Bezeq, will call off a further 25 per cent. It said yesterday it would consider dividing the franchise between a domestic and international listing, largely because the Israeli market is too small to absorb the full offering. The offer could be made as early as June.

Judy Dempsey, Jerusalem

'Difficult' year for BHF-Bank

Germany's BHF-Bank, which has been the subject of takeover speculation, yesterday announced a 5 per cent drop in operating profits to DM366m (\$212m). Mr Ernst Michel Kruse, the new chairman, said 1996 was "an extremely difficult year". To enable the payment of an unchanged dividend of DM1.45 a share, the bank has drawn on reserves.

The bank's problems arose mainly from its stake of just under 50 per cent in Agiv, the industrial holding company, which failed to pay a dividend last year. The proposed sale of the Agiv stake to Metallgesellschaft for an estimated DM600m fell through in February. Mr Kruse said the dividend omission and write-downs caused by the fall in Agiv's share price knocked DM100m off BHF's profits. Also pulling down profits was a 73 per cent rise in risk provisions to DM188m, with increased funds set aside for potential loan losses more than offsetting profits on securities in the liquidity portfolio.

Andrew Fisher, Frankfurt

Ericsson in outsourcing deal

Ericsson, the Swedish telecommunications group, is to outsource the assembly of printed boards - a key component of telephone switching equipment - to SCI Systems and Soletron, two large US-based contract electronics suppliers. It said memoranda of understanding had been signed which would result in the bulk of Ericsson's printed board circuit production being transferred within two years.

The move follows a similar deal between Ericsson's Infocom Systems division and Flextronics, also of the US. It mirrors a shift among information technology companies to subcontract component production to specialist manufacturers. Ericsson said the decision would result in 700 job losses at its plants in Norrköping, near Stockholm.

Craig McIvor, Stockholm

E. Merck advances 36%

E. Merck, the German pharmaceuticals and specialty chemicals group, yesterday said it expected further earnings growth this year - possibly in double-digit percentage points - after registering a 36 per cent rise in net profits to DM502m (\$297m) in 1996. Revenues increased 10.9 per cent to DM6.96bn last year, fuelled by strong gains in its core pharmaceuticals business. The results beat market expectations and the shares rose 3.8 per cent to DM68.20.

Reuter, Frankfurt

Italy's San Paolo ahead

Istituto Bancario San Paolo di Torino, Italy's largest banking group set to be privatised this year, yesterday reported a 36.4 per cent increase in consolidated net profits, from L442bn in 1995 to L603bn (\$366.7m) last year. The bank said its return on equity had risen from 4.6 per cent to more than 6 per cent. It attributed the improvement to its bank's three-year strategic plan designed to boost profitability.

Brokerage income rose 9.4 per cent to L6,970bn, while interest income fell 1.9 per cent to L4,695bn. Net commission income rose 12 per cent to L1,245bn. The bank is increasing its dividend from L240 to L280.

Paul Betts, Milan

Four vie for hospitals group

Four candidates are left in the running to take over Générale de Santé, the private hospitals group being sold by Générale des Eaux, the French utility. They are understood to be Mayne Nickless, of Australia; Columbia, of the US; Cinzia, of the UK; and BC Partner, an Anglo-French entity. Mr Jean-Marie Messier, Générale des Eaux president, said earlier this year he hoped to complete the sale by June.

David Owen, Lisbon

Belgium seeks to protect Tractebel

By Andrew Jack and David Owen
in Paris and Neil Buckley in Brussels

The Belgian government is studying proposals to safeguard the utility company Tractebel in the event of a merger between the French Lyonnaise des Eaux and Suez, its largest shareholder.

The government said yesterday it was considering a number of ideas which arose from two recent top-level meetings between Mr Jean-Luc Dehaene, the prime minister, Mr Gérard Mesral, chairman of Suez, and Mr Etienne Davignon, chairman of La Générale, Krupp Hoesch's intermediary holding company.

Mr Dehaene discussed the proposals with his deputies at the weekend. The latest development indicates the sensitivity about French corporate activities in the country, in view of the importance of Tractebel and the controversy caused by Renault's recent decision to close its Belgian factory.

It could also throw into jeopardy any plans for a fundamental restructuring of the utilities assets of Suez, including Tractebel, after a merger with Lyonnaise des Eaux, rendering the deal less attractive to shareholders.

However, sources close to Lyonnaise des Eaux indicated yesterday that they did not believe cost-cutting or a combination with Tractebel would be part of any merger plans. They are focused instead on co-operating with the Belgian utilities in foreign markets for multiple-utilities contracts including water - Lyonnaise's speciality - and electricity generation - Tractebel's principal activity.

Meanwhile, the merger proposals - which could be unveiled next week when Lyonnaise and Suez publish their 1996 results - continued to generate opposition. Générale des Eaux, the rival utilities group and a shareholder in Suez, is determined to prevent the merger threatening its dominance in the French market.

Cir tightens grip on media activities

By Paul Betts in Milan

Mr Carlo De Benedetti's Cir holding company yesterday strengthened its control over its media activities through a merger of its various newspaper and magazine titles.

The move will see Editoriale L'Espresso, which publishes the Italian weekly news magazine L'Espresso, absorb La Repubblica, one of the country's leading newspapers, as well as the Editoriale L'Espresso group.

The merger will leave Cir with a 52.5 per cent controlling stake in the new Editoriale L'Espresso company. It now controls about 60 per cent of L'Espresso, through which it controls directly and indirectly 78.1 per cent of La Repubblica.

Mr Carlo Caracciolo, chairman of Editoriale L'Espresso, will become the second biggest shareholder with 8.9 per cent of the new company.

Editoriale L'Espresso already has full control of Editoriale Periodici Culturali and will absorb La Repubblica through a share exchange of 47 L'Espresso shares for every 100 La Repubblica shares.

The announcement coincided with the release of figures showing a strong improvement in the Espresso group's performance last year. Gruppo Espresso reported consolidated net profits of L29.4bn (\$17.39m) on sales of L1,254.5bn in 1996, compared with L12.5bn net profits and L1,119.2bn sales in 1995.

Net profits of the Editoriale L'Espresso parent company rose from L700m in 1995 to L18.6bn last year, while La Repubblica reported net profits of L25.2bn for 1996 after losing L2.3bn in 1995.

RCS Editori also reported a significant turnaround yesterday. The company, which publishes the Milan daily Corriere della Sera and owns the Rizzoli publishing activities, said it made a consolidated net profit of L1.5bn in 1996 reversing a huge loss of L728.6bn in 1995.

RCS Editori is owned by the HPI holding company which is being absorbed with the Marzotto clothing and textile group.

The emotions aroused by Krupp Hoesch's abandoned attempt to take control of rival Thyssen spilled over into Germany's financial capital yesterday as more than 20,000 angry steelworkers invaded Frankfurt to protest (right) against the role of the banks, writes Andrew Fisher in Frankfurt.

They were addressed in front of Deutsche Bank, Germany's biggest bank, by Mr Klaus Zwickel, head of the powerful IG Metall trade union, who railed against what he called "casino capitalism". The fact that Krupp had dropped its controversial bid for Thyssen made no difference, he added.

The idea of a bid, secure in the knowledge that it would achieve 70 per cent of the synergies that it sought through a hostile takeover. This is plausible if it is assumed Krupp was desperate to be rid of its loss-making steel interests. But Thyssen, which is expected to have more than 60 per cent of the future joint company, will call the shots in the new venture and can be expected to negotiate financial terms that reflect the losses being incurred by Krupp's operation in Dortmund.

For Thyssen's Mr Vogel, problems could begin once agreement on the joint steel venture has been reached. A big part of his defence was his ability to mobilise his workforce. He fought the battle in close alliance with the workers' councils, which in turn were allied with the threatened steel workers of Krupp Hoesch.

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Picture: Reuters

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info@hobart.co.uk

World wide web:
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CAN WE PIN YOU DOWN?

We need to find many more Macmillan Nurses to help the one million people living with cancer. Please help. Just pin on your cheque.

THE Macmillan APPEAL

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Address _____

Postcode _____

Cheque to "CRMF (P) L" _____

Credit card issued by _____

Card No. _____

Expiry date _____

Signature _____

The Cancer Relief Macmillan Fund
FREEPOST, LONDON SW3 3BR

Convo Royal Macmillan Fund notes to support people with cancer and their families.
Regd. Charity No. 261017

Annual General Meeting

The Annual Report 1996 of Preussag AG will be available on request.

March 26, 1997 10.30 a.m. G.M.T.

<http://www.preussag.de>

PREUSSAG

Invitation to the Annual General Meeting

Notice is hereby given that the Annual General Meeting will be held at 10 a.m. on Tuesday, 6 May 1997, at the Jahrhunderthalle Hoechst, Frankfurt am Main.

Agenda

1. Presentation of the approved annual financial statements, the Group financial statements as well as the combined management report of Hoechst Aktiengesellschaft and the Hoechst Group for fiscal 1996, together with the report of the Supervisory Board

2. Resolution on the appropriation of retained earnings

It is proposed to pay a dividend of DM 1.40 per share of DM 5 nominal value.

3. Ratification of the acts of the Board of Management

4. Ratification of the acts of the Supervisory Board

5. Elections to the Supervisory Board

6. Approval of the transformation of Hoechst AG into a strategic management holding company by spinning off its operating businesses

7. Approval of the merger of the Specialty Chemicals Division with Clariant AG

8. Approval of the amendment of the Articles of Incorporation of Hoechst AG

9. Election of the auditors for fiscal 1997

The full agenda, including the proposed resolutions, is contained in the Bundesanzeiger no. 59 of 26 March 1997.

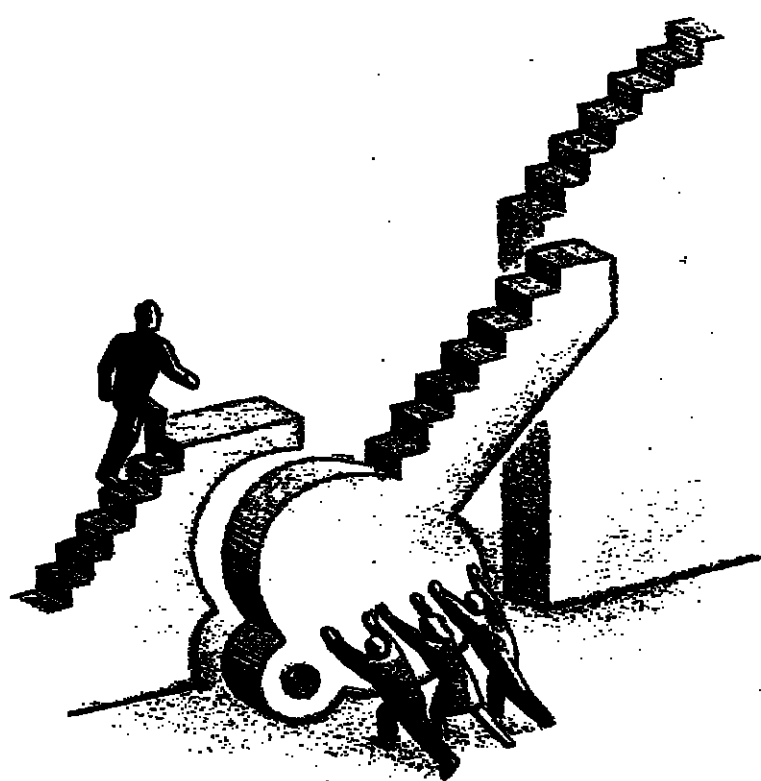
Shareholders wishing to be present and to vote at the meeting must comply with Article 14 of the Articles of Incorporation and deposit their share certificates during usual business hours by Tuesday, 29 April 1997, at the latest until after the Meeting, at one of the depositories listed in the Bundesanzeiger no. 59 of 26 March 1997, or in the United Kingdom, at the offices of

S. G. Warburg & Co. Ltd.
2 Finsbury Avenue
London EC2M 2PP

Hoechst Aktiengesellschaft
Frankfurt am Main
March 1997

Morgan means more than the obvious solution

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The obvious solution may not always be the one that takes you furthest. Who can you trust to help you evaluate all your options? J.P. Morgan. We provide you with more.

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No wonder that in 1996, more firms than ever turned to J.P. Morgan, making us the number one advisor in Latin America, number two in Europe, and number five worldwide, with \$122 billion of completed transactions. Among these were some of the year's largest, most complex – and most well received – deals for clients like Aetna, Ciba-Geigy, and Gillette.

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COMPANIES AND FINANCE: EUROPE

CIC urges regional banks to sell stakes

By Andrew Jack in Paris

The new chairman of CIC, the French state-owned bank, yesterday called for outside investors to take stakes in the regional banks in its network, alongside a process of partial privatisation of the holding company.

Mr Philippe Pontet, whose predecessor, Mr Bernard Yoncourt, was sacked by the government late last year in a dispute over the sell-off, said opening the capital of the 11 regional banks in the

CIC network would be "desirable".

However, he argued that there was no contradiction between this approach and his continued commitment - shared by the government - to proceed with the privatisation along the lines adopted last year.

He stressed that the sell-off was "interrupted" but "not suspended" by the government last November, after the privatisation commission ruled unacceptable the offer of Société Générale.

The only other candidate

was Banque Nationale de Paris.

Mr Pontet said his board had drawn lessons from the experience, but believed the terms on which the sell-off was proposed remained the right ones: finding one majority shareholder, and maintaining its parent, GAN, the state-owned insurance group, with the second-largest stake.

He insisted it would make no sense to sell off separately subsidiaries or regional banks within the network, and argued that the joint accord with GAN

for the sale of life and non-life insurance contracts should be preserved by the purchaser.

He said an investor in CIC should respect its regional structure, provide a real financial support, suggesting the need for a recapitalisation.

However, the government has no intention of providing such a recapitalisation before the sell-off.

Mr Pontet's comments came as he unveiled net income for 1996 up 36 per cent to FF747m (\$148.7m)

after a 3 per cent rise in banking revenues to FF717.1bn and an 11 per cent drop in new provisions to FF2.3bn.

He said CIC was in good shape for a sell-off, and outlined new objectives. These included a plan to increase the number of individual clients by 16 per cent by 1999, accelerate back-office and computerisation programmes, increase non-life insurance sales and launch revolving credit card and phone banking services.

Mr Pontet criticised proposals which had been

previously discussed by some of the 11 regional banks to buy CIC's shares and create a mutual bank, which he said was "seductive" as an idea but would only serve to absorb the network's capital and reduce its competitiveness.

CIC has in the past faced internal difficulties caused by the high degree of autonomy of the regional banks in its network and their chairman, but he said yesterday that all of them were in agreement with the current privatisation strategy.

Ford suffers 'drastic setback' in Germany

By Ralph Atkins in Cologne

Ford-Werke, the German arm of the Ford Motor Company, yesterday announced fresh cost-cutting plans, including trimming workers' benefits, after unveiling a DM509.9m (\$302m) pre-tax loss last year - compared with a DM510.5m profit in 1995.

Mr William Boddie, chief executive since last August, described the latest results as "a drastic setback". He blamed losses largely on a shift in sales away from profitable larger models towards smaller vehicles with lower margins.

Ford-Werke said it had failed to secure sufficient efficiency improvements to

offset a DM400m increase in product costs and wage and salary expenditure. It was also hit by one-off costs, including compensation for early retirement.

The headline after-tax figure fell from a profit of DM270.5m in 1995 to a DM510.5m loss last year.

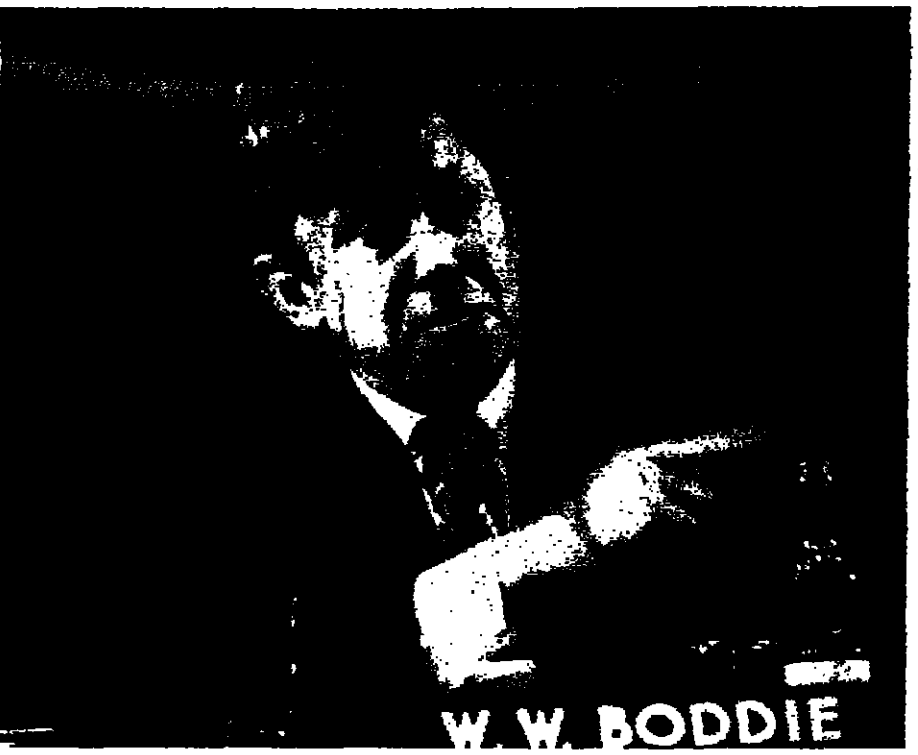
Mr Boddie pledged to return Ford-Werke to profit as soon as possible, setting a target for cost reductions this year equivalent to 3 per cent of turnover. Ford-Werke management has begun talks with workers on a new agreement "to safeguard investment", with the goal of preserving international competitiveness.

Mr Boddie said Ford-Werke still offered special

benefit concessions above union rates "that we made, like other enterprises, in years of strong economic growth - and to which we should now bid farewell".

Turnover last year rose 6 per cent to DM26.4bn, of which two-thirds was from exports. Orders dropped in the last three months of 1996 but had developed "positively" more recently. At present it had an order book of 40,000 vehicles and the trend was rising, Ford-Werke said.

Ford-Werke said slow growth across Europe and rising unemployment had affected decisively consumers' buying behaviour. The group's plans assume flat turnover this year.



William Boddie: in talks with workers on agreement "to safeguard investments"

Seat profit 'closes cycle in company's history'

By David White in Madrid

Seat, the Volkswagen group's Spanish carmaker, yesterday declared its crisis over, announcing a net profit of Ptas3.4bn (\$37.2m) for 1996 after four consecutive years in the red.

The result, helped by financial support from the German parent and aid from the Spanish government and regional authorities, was higher than the company had forecast, and compared with a loss of Ptas11.29bn

suffered the previous year. Turnover rose by a third from Ptas456.52bn to Ptas607.31bn.

Mr Pierre-Alain De Smedt, who was moved at the end of last year from Volkswagen do Brasil to take over as chairman of the Spanish subsidiary, said the return to profit "closed a cycle in the company's history".

Losses at the Barcelona-based company, which soared to Ptas15bn in 1995, raised doubts about its future as a separate brand

within the Volkswagen group, which bought it from the Spanish government 11 years ago.

Its recovery followed a long wrangle with the European Commission over government support for the group, which ended with authorisation for a Ptas46bn "one time, last time" restructuring package 18 months ago.

Mr De Smedt confirmed plans by the company to invest Ptas200bn in new models by 2000 and emphasised

that its future would be based on "the identity and specific character" of the Seat marque.

Operating results showed a reduced loss of Ptas13.8bn compared with Ptas17.9bn in 1995, and the company aimed to improve this figure this year by increasing sales revenues, curbing costs and reducing debts.

Output, including production of Volkswagen models by the Spanish company, rose 21 per cent to 416,000 units, the highest level since

1993, with a target of 480,000 set for this year.

Mr De Smedt said this represented a 50 per cent productivity improvement since 1993.

Sales of Seat vehicles to customers rose 6 per cent to 344,000, of which 68 per cent were exports.

New Seat registrations in Spain rose by more than 13 per cent to 106,000, well above the overall growth rate for the sector. With its Ibiza car ranking as the country's top-selling model,

the company increased its market share from 10.5 to 10.9 per cent.

The first two months of this year showed an acceleration in the sales trend, with an 11.3 per cent increase over the same period last year. In Spain, sales rose by almost 21 per cent and in western European export markets by almost 12 per cent.

Seat's workforce, almost halved since 1992, stabilised last year with a 2.5 per cent increase to 12,900.

EUROPEAN NEWS DIGEST

Khazanah rescue of Fokker closer

Khazanah Holdings, Malaysia's powerful state investment arm, is moving closer to a deal to help rescue Fokker, the bankrupt Dutch aircraft maker, Khazanah executives were due to arrive in the Netherlands today, where they will make a final study of the company before deciding whether to take a stake. They plan to examine Fokker's audit books to gauge its prospective cash flow and costs, now that deep cuts have been made in the company's workforce.

Khazanah plans to take a 50 per cent stake but this could increase to 40 per cent if it takes up the 10 per cent which is tentatively earmarked for Mr Andre Delays, a Belgian businessman who was instrumental in arranging the rescue package.

However, Spork, the main shareholder with the Dutch government, yesterday indicated it had little to gain from the rescue of Fokker. Spork took over four of the more viable Fokker subsidiaries last year and would have to hand back the largest, Fokker Services, to the new venture.

"It wasn't Spork's idea to include Fokker Services in the rescue plan," said Mr Kees Houtendijk, spokesman for Spork. "But we have a contractual obligation to be constructive in rescue negotiations."

James Kyng, Kuala Lumpur, Sander Thomas, Amsterdam

AEX shares priced at FI 3,100

Amsterdam Exchanges said yesterday its shares would sell for FI 3,100 each, FI 10m (US\$5.5m) below the indicative price range set by the offer co-ordinator, ABN Amro Rothchild. An offering in the 50,000 B shares, which have a nominal value of FI 1,000 each and represent half the exchange's equity, was three times oversubscribed.

Former members of the equities and options exchanges, which merged ahead of the share sale, will receive the other half, called A shares. AEX now owns the 35-share index of the same name and operates the Dutch trading floors for equities, bonds, options and futures. Amsterdam is only the second bourse to list its own stock, after Stockholm. Australia is preparing for a similar move and a UK parliamentary committee on treasury measures has urged the London Stock Exchange to follow suit.

Sander Thomas

Bank IG share issue approved

Shareholders at Bank IG, the Polish bank, yesterday approved one of Poland's largest new share issues, to finance the bank's recent purchase of the Bank Gdansk. The new issue, with a market value of between 94bn zlotys and 106bn zlotys (\$10bn), is to be placed locally as well as abroad through Global Depositary Receipts (GDRs).

The purchase of 68 per cent of Bank Gdansk from the state treasury over the past 15 months has cost Bank IG group 43bn zlotys, and given it a 5 per cent share in Poland's total banking sector assets. The purchase also meant that Bank IG's net profit dropped 0.3 per cent to 55m zlotys last year.

Christopher Bobinski, Warsaw

FLS advances 68 per cent

FLS Industries, the leading international supplier of cement mills and machinery, increased pre-tax profits by 68 per cent from DKR566m in 1995 to DKR916m (US\$148.6m) last year as sales at the Danish group advanced 7 per cent from DKR18,022m to DKR19,450m.

Ellary Barnes, Copenhagen



ROBECO N.V.
(investment company with a variable capital)
ANNUAL GENERAL MEETING OF SHAREHOLDERS
to be held on Friday, 25th April, 1997, at Concert and Congress building "de Doelen", entrance Kruisplein 30, Rotterdam, at 9.30 hours.
AGENDA
1. Opening
2. To receive and adopt the Report of the Management Board for the financial year 1996
3. To receive and adopt the Annual Accounts for the financial year 1996
4. To determine the appropriation of the profit
5. To determine the remuneration of Supervisory Directors
6. To compose the Supervisory Board
7. Any other business

Copies of the full agenda and of the Annual Reports for 1996 can be obtained from National Westminster Bank PLC, NatWest Investment Centres, c/o NatWest Markets, 1st Floor, 135 Bishopsgate, London EC2M 3UR or Robeco U.K. Limited, 4 Carlos Plaza, Mayfair, London W1Y 5AE. Telephone: 0171-409 1507.

Holders of Bearer Share Certificates desirous of attending or being represented at the Meeting, should lodge their Certificates by hand (postal deliveries will not be accepted for voting purposes) with the National Westminster Bank PLC, NatWest Investment Centres, c/o NatWest Markets, 1st Floor, 135 Bishopsgate, London EC2M 3UR (between the hours of 10 a.m. and 2 p.m.) in exchange for a receipt, not later than Friday, 18th April, 1997.

Beneficial owners whose Bearer Share Certificates are presently deposited with a Bank must obtain a Certificate of Deposit signed by the Bank as evidence that such Bank is holding the Share Certificates. The Certificate of Deposit must be lodged against receipt, by that Bank, with the National Westminster Bank PLC, in accordance with the requirements stated above.

The receipt for Bearer Share Certificates or Certificate of Deposit will constitute evidence of a shareholder's entitlement to attend and vote at the Meeting and should be presented at the door of the Meeting Hall. If a holder desires to appoint a proxy, who need not be a member of the Company, to attend and vote in his stead, a form of proxy may be obtained from the National Westminster Bank PLC as above and this form of proxy must be presented at the door of the Meeting Hall together with the receipt for the Bearer Share Certificates or Certificate of Deposit.

Beneficial owners of Sub-share Certificates registered in the name of National Provincial Bank (Nominees) Limited desirous of attending or being represented at the Meeting must obtain a receipt or Certificate of Deposit in the same way as holders of Bearer Share Certificates. If they desire to attend the Meeting in person or to be represented they must obtain a form of proxy signed by National Provincial Bank (Nominees) Limited, which form must be presented at the door of the Meeting Hall together with the receipt exchanged for the Sub-share Certificates or Certificate of Deposit.

Beneficial owners of Sub-shares registered in any name other than that of National Provincial Bank (Nominees) Limited, holders of Registered Full Shares and Shareholders who maintain a Shareholder's Account with the Company wishing to attend and vote at the Meeting or to appoint a proxy to attend and vote in their stead, must signify their intention in writing to the Secretary of Robeco N.V. or Robeco U.K. Limited, whichever is applicable, Coolingfield 120, NL-3011 AG Rotterdam, Netherlands to arrive not later than Friday, 18th April, 1997.

Service contracts are not entered into with the Directors, who hold office in accordance with the Articles of Association.

BY ORDER OF THE MANAGEMENT
ROTTERDAM
Dated this 26th day of March, 1997.

ROLINCO N.V.
(investment company with a variable capital)
ANNUAL GENERAL MEETING OF SHAREHOLDERS
to be held on Friday, 25th April, 1997, at Concert and Congress building "de Doelen", entrance Kruisplein 30, Rotterdam, at 11.45 hours.
AGENDA
1. Opening
2. To receive and adopt the Report of the Management Board for the financial year 1996
3. To receive and adopt the Annual Accounts for the financial year 1996
4. To determine the appropriation of the profit
5. To determine the remuneration of Supervisory Directors
6. To compose the Supervisory Board
7. Any other business

Copies of the full agenda and of the Annual Reports for 1996 can be obtained from National Westminster Bank PLC, NatWest Investment Centres, c/o NatWest Markets, 1st Floor, 135 Bishopsgate, London EC2M 3UR or Robeco U.K. Limited, 4 Carlos Plaza, Mayfair, London W1Y 5AE. Telephone: 0171-409 1507.

Holders of Bearer Share Certificates desirous of attending or being represented at the above stated Meetings, should lodge their Share Certificates by hand (postal deliveries will not be accepted) with the National Westminster Bank PLC, NatWest Investment Centres, c/o NatWest Markets, 1st Floor, 135 Bishopsgate, London EC2M 3UR (between the hours of 10 a.m. and 2 p.m.) as follows: **INFORMATIVE MEETING - NOT LATER THAN FRIDAY, 18TH APRIL, 1997. ANNUAL GENERAL MEETING - NOT LATER THAN MONDAY, 21ST APRIL, 1997, IN EXCHANGE FOR A RECEIPT.**

Beneficial owners whose Bearer Share Certificates are presently deposited with a Bank must obtain a Certificate of Deposit signed by the Bank as evidence that such Bank is holding the Share Certificates. This Certificate must be lodged against receipt, by that Bank, with the National Westminster Bank PLC, in accordance with the requirements stated above.

The receipt for the Share Certificates or Certificate of Deposit will constitute evidence of a shareholder's entitlement to attend and vote at the Meeting and should be presented at the door of the Meeting Hall. If a holder desires to appoint a proxy, who need not be a member of the Company, to attend and vote in his stead, a form of proxy may be obtained from the National Westminster Bank PLC as above and this form of proxy must be presented at the door of the Meeting Hall together with the receipt for the Share Certificates or Certificate of Deposit.

Shareholders who maintain a Shareholder's Account with the Company, wishing to attend and vote at the Meeting or to appoint a proxy in their stead, must signify their intention in writing to the Secretary, Rolinco N.V. c/o Aviremo B.V., Coolingfield 120, NL-3011 AG Rotterdam, Netherlands to arrive not later than the dates indicated above.

Although proxies may attend, votes will not be cast at the Informative Meeting.

Copies of the full agenda and of the Annual Report for 1996 can be obtained from National Westminster Bank PLC at the address shown above or Robeco U.K. Limited, 4 Carlos Plaza, Mayfair, London W1Y 5AE. Tel: 0171-409 1507.

Service contracts are not entered into with the Directors, who hold office in accordance with the Articles of Association.

BY ORDER OF THE MANAGEMENT
PHILIPSBURG
Dated this 26th day of March, 1997.

THE EMERGING MARKETS STRATEGIC FUND

Registered Office: 69, route d'Esch
L-1470 LUXEMBOURG
R.C. Luxembourg: B-28252

Notice is hereby given to the shareholders that the Annual General Meeting

of shareholders of THE EMERGING MARKETS STRATEGIC FUND will be held at the head office of Banque Internationale à Luxembourg S.A., 69, route d'Esch, Luxembourg, on 3rd April 1997 at 11.00 a.m. with the following agenda:

1. Submission of the Report of the Board of Directors and of the Auditor;
2. Approval of the Statement of Assets and Liabilities and of the Statement of Operations as at December 31, 1996; Appropriation of the results;
3. Discharge of the Directors;
4. Statutory appointments;
5. Miscellaneous.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the Meeting.

In order to attend the meeting the owners of bearer shares will have to deposit their shares five clear days before the meeting at Banque Internationale à Luxembourg, 69 route d'Esch, Luxembourg.

The Board of Directors

ARTAL GROUP S.A.
39, Boulevard Royal, L-2449 Luxembourg R.C. Luxembourg B 44.470
An Extraordinary General Meeting of Shareholders of ARTAL GROUP S.A. will be held at the offices of the company, on Thursday April 3rd, 1997 at 10.00 hrs. in order to discuss the following matters:

AGENDA
Amendment of article 19 of the articles of incorporation of which the first sentence will read:

"The Annual General Meeting is to be held at the offices of the company, or at any other place in the municipality mentioned on the convocation, on the Saturday falling either between April 24 and 26 or between May 4 and 7, at 14.00 hrs."

The Board of Directors

LLOYDS INTERNATIONAL PORTFOLIO SICAV
1, rue Schiller
L-2519 Luxembourg
R.C. Luxembourg No. B 29613

Notice is hereby given that the Annual General Meeting of Shareholders of LLOYDS INTERNATIONAL PORTFOLIO SICAV will be held at the registered office in Luxembourg, 1 rue Schiller, on 15 April 1997 at 11.30 am with the following agenda:

1. Submission of the reports of the Board of Directors and of the Authorised Independent Auditor;
2. Approval of the annual accounts as at 31 October 1996 and allocation of the net results;
3. Discharge to the Authorised Independent Auditor for the financial period ended 31 October 1996;
4. Election of the Authorised Independent Auditor for the new financial year;
5. Acknowledgement of the resignation of Mr J B Gellish from the Board of Directors;
6. Acknowledgement of the nomination of Mr Nigel Simpson as the new Chairman of the Board of Directors;
7. Election of Mr George Lo, Mr Marc De Loye and Mr René Keller as new Directors.

The resolutions on the agenda of the Annual General Meeting will require no quorum and will be passed by the majority of the votes expressed by the Shareholders present or represented at the Meeting.

Shareholders are hereby advised that effective from 1st January 1997 Lloyds International Portfolio SICAV (L.I.P.) will benefit from a reduced rate in the "Taxe d'abonnement" of only 0.02% p.a. instead of the previous rate of 0.06% p.a. It is to be expected that this tax will further be reduced to 0.01% p.a. as of 1 January 1998.

The new 1997 Prospectus reflects the investment policy of L.I.P. of which the beneficial tax status mentioned above has been confirmed. Further modifications pertaining to the definition of "business days" which now exclude the Friday before Easter (Good Friday) and the 24th of December will be provided upon request to the Manager of the Company.

LLOYDS INTERNATIONAL LIQUIDITY SICAV

1, rue Schiller
L-2519 Luxembourg
R.C. Luxembourg No. B 29613

Notice is hereby given that the Annual General Meeting of Shareholders of LLOYDS INTERNATIONAL LIQUIDITY SICAV will be held at the registered office in Luxembourg, 1 rue Schiller, on 15 April 1997 at 10.00 am with the following agenda:

1. Submission of the reports of the Board of Directors and of the Authorised Independent Auditor;
2. Approval of the annual accounts as at 31 October 1996 and allocation of the net results;
3. Discharge to the Authorised Independent Auditor for the financial period ended 31 October 1996;
4. Election of the Authorised Independent Auditor for the new financial year;
5. Acknowledgement of the resignation of Mr J B Gellish from the Board of Directors;
6. Acknowledgement of the nomination of Mr Nigel Simpson as the new Chairman of the Board of Directors;
7. Election of Mr George Lo, Mr Marc De Loye and Mr René Keller as new Directors.

The resolutions on the agenda of the Annual General Meeting will require no quorum and will be passed by the majority of the votes expressed by the Shareholders present or represented at the Meeting.

Shareholders are hereby advised that effective from 1st January 1997 Lloyds International Liquidity SICAV (L.I.L.) will benefit from a reduced rate in the "Taxe d'abonnement" of only 0.02% p.a. instead of the previous rate of 0.06% p.a. It is to be expected that this tax will further be reduced to 0.01% p.a. as of 1 January 1998.

The new 1997 Prospectus reflects the investment policy of L.I.L. of which the beneficial tax status mentioned above has been confirmed. Further modifications pertaining to the definition of "business days" which now exclude the Friday before Easter (Good Friday) and the 24th of December will be provided upon request to the Manager of the Company.

COMPANIES AND FINANCE: ASIA-PACIFIC

New World Development climbs 29%

By Louise Lucas in Hong Kong

New World Development, the Hong Kong-based property conglomerate, yesterday reported a 29.2 per cent rise in net profits for the first half to December 1996, from HK\$1.7bn to HK\$2.2bn (US\$284m).

The previous year's figure was boosted by a HK\$1.1bn exceptional gain from the spin-off of the group's infrastructure activities.

At the operating level before exceptional gains, profits rose 77 per cent from HK\$1.1bn to HK\$1.96bn. In contrast to the previous year,

the bulk of operating profit came from property development, which contributed HK\$796.6m, more than three times its contribution in the first half of 1995-96.

Property investment accounted for 30.9 per cent of operating profits, compared with 44.4 per cent a year earlier. The division was helped by virtually full occupancies in its principal commercial properties.

The new hotel development on Hong Kong island enjoyed occupancy rates of 78 per cent, while buildings yet to be completed are

already showing pre-leasing levels of 75-80 per cent.

Investments in China also started to pay off in the period. New World is one of the biggest foreign operators on the mainland, with investments of more than US\$1bn.

In Hong Kong, New World Development has an agricultural land bank of some 15.7m sq ft across the New Territories - the more remote part of the Kowloon peninsula on which an increasing number of "new towns" are sprouting, masterminded by developers such as New

World and Henderson Land.

On the hotels side, which contributed 29.3 per cent of operating profits, average occupancies were also high, although lower than a number of neighbouring hotels in the territory.

Healthiest occupancy rates were recorded by the New World Hotel, with 92.8 per cent, while the luxury Regent and Grand Hyatt, in which New World has stakes of 48 per cent and 64 per cent, respectively, saw occupancies of less than 80 per cent.

Earnings per share, on a fully

diluted basis, rose 24.2 per cent in the period, from HK\$0.99 to HK\$1.23. The interim dividend is to be lifted from HK\$0.30 to HK\$0.32.

New World Infrastructure, the hived-off infrastructure arm, saw net profits rise 28 per cent in the six months, from HK\$213.47m to HK\$273.42m. Earnings per share at the division rose 9 per cent, from HK\$0.33 to HK\$0.36. As in the previous year, no interim dividend will be paid. The company now has a total of 23 projects, predominantly in the roads, bridges and cargo sectors.

ASIA-PACIFIC NEWS DIGEST

Talks over Optus dispute collapse

Lawyers for Seven Network, the Australian TV network, told a Sydney court yesterday that negotiations between Seven and other shareholders in the Optus Vision cable consortium over a possible out-of-court settlement to their legal dispute had "broken down".

The dispute is over a deal which gave Mr Kerry Packer's Publishing and Broadcasting group options to increase its stake in Optus Vision - a transaction which Seven maintains breached the Optus Vision shareholders' agreement.

Although the dispute appears highly legalistic, it has prompted Optus Communications, the Australian telecommunications group and the biggest shareholder in Optus Vision, to postpone an estimated A\$1bn (US\$1.14bn) stock market float. The fourth shareholder in Optus Vision is US West, the US telecoms group.

News Limited, the Australian arm of Mr Rupert Murdoch's News Corporation, and the John Fairfax newspaper group, yesterday agreed to become main sponsors of the Sydney Olympic Games in the year 2000.

As "team millennium Olympic partners", they become part of a select band of high-level sponsors, which includes the likes of BHP, Telstra, Westpac and Ansett. Each is required to provide at least A\$25m in cash of product value. In return, News will have sole marketing rights to the Torch Relay programme, and Fairfax, to the Olympic Arts Festival. *Nikki Tait, Sydney*

Tokyu expects Y27.7bn loss

Tokyu, the Japanese railway operator and real estate developer, said it expected to post an extraordinary loss of Y27.7bn (US\$255.5m) in the current financial year, arising from shareholdings in Mauna Lani Resort, a US subsidiary which develops real estate and operates hotels in Hawaii.

The company has been in financial difficulties since the Hawaiian property market collapsed in the late 1980s.

Tokyu plans to offset the loss with extraordinary gains from selling shares and property, in order to maintain its forecast parent company net profit at Y6.3bn for the year ending March 31.

Tokyu also revised downwards its sales estimate for the year, from Y99bn to Y92bn, but improved its forecast pre-tax profit from Y22bn to Y30bn. *Bethan Hutton, Tokyo*

AOL to launch in Japan

America Online, the US-based information provider, is to launch its service in Japan from mid-April. Interest in the Internet has surged in Japan over the last two years, and some of AOL's competitors, such as Global Online, are already established in the market.

AOL's service, set up in partnership with Mitsui, the trading company, and Nihon Keizai Shimbun, the financial publishing group, will have a Japanese-language interface and Japanese-language content, including news from the Nikkei.

AOL will not be offering Japanese customers the fixed-price unlimited-access accounts which caused it embarrassing difficulties in the US last year. The Japanese service will cost Y980 (US\$8) a month for up to three hours, and Y480 for additional hours, making it considerably more expensive for heavy Internet users than some of the existing access providers in Japan, which charge around Y25,000 a year for unlimited access. *Bethan Hutton*

Comments and press releases about international companies coverage can be sent by e-mail to international.companies@ft.com

Taiwanese acquire taste for OTC

When Mr Chao Hsiao-feng took over at the helm of Taiwan's moribund over-the-counter securities exchange in late 1995, it had 11 listed companies and trading volume of only a few hundred thousand US dollars a day.

New the rejuvenated exchange boasts 80 listed companies (10 others recently switched to the Taiwan Stock Exchange) and daily trade averaged US\$430m during the first two months of this year.

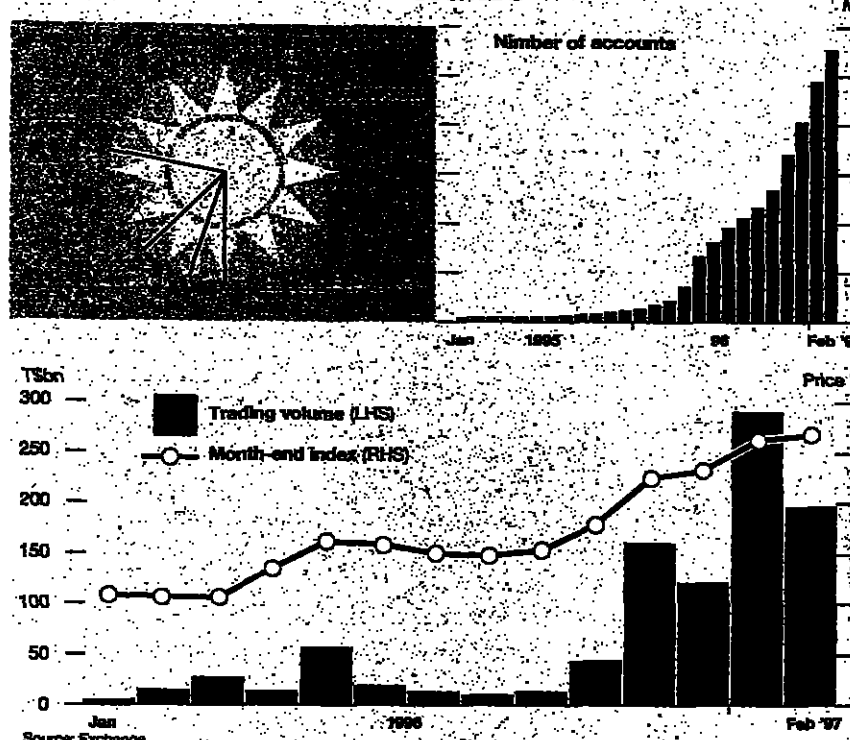
Some 230 other companies have expressed interest in listing, and Mr Chao expects both listings and trading volume to double before 1998. "The potential for this market is huge," he says. "Not only are we attracting investment from seasoned share players, we are bringing first-time investors into the market."

Since Mr Chao's arrival, the number of trading accounts has rocketed from 80,000 to 1.1m in late February, and he expects that figure will surpass 1.5m by the end of this year.

It is too early to say whether Taiwan's OTC market will follow the pattern set by Nasdaq in the US and edge the main board, but it is certain that the fledgling market will in time prove a fierce competitor.

With a total market capitalisation of nearly US\$39bn, the OTC is still dwarfed by the Taiwan Stock Exchange's US\$332bn. But securities analysts say Taiwan is one of the few countries in the Asia-Pacific where a secondary exchange can thrive. The key ingredients are present: many small and medium-sized compa-

Over-the-counter in overdrive



nies; a high savings rate; high liquidity levels; and the entrepreneurial nature of the Taiwanese.

The small and medium-sized companies the OTC wants to attract form the backbone of Taiwan's economy, accounting for 94 per cent of the country's enterprises. With its relatively relaxed listing requirements, the OTC provides a new avenue for them to raise capital cheaply. Taiwan's smaller companies have limited access to bank loans and are sometimes forced to turn to the underground lending market to finance day-to-day

operations, at high rates of interest.

Mr Vaughn Chang, a Hong Kong-based fund manager for Jupiter Asset Management, says the immaturity of the OTC market offers rewards as well as risks. "It is not well-covered by securities analysts, so you have to make company visits, see the factory, see the products, get to know the management. There are opportunities for investors to find undervalued companies."

The market is currently overheated and consolidation is likely. Most sectors trade at a premium to the

main board, except banks, which are at a discount. "We expect a correction in the next few months, which will be a good opportunity for fund managers to get back into the market," says Mr David Yu, vice-president at International Investment Trust, a Taiwanese investment concern.

IT manages the Lucky Dragon Fund, a domestic open-end fund targeting the OTC. Launched in May 1996, the fund rose 61 per cent by the end of last year.

The term "over-the-counter" is actually a misnomer. Like the main board,

the OTC trading system is fully computerised, and many of the rules such as the daily 1 per cent upper and lower limits are the same. The chief difference in regulation is that margin trading is not yet permitted on the OTC.

The OTC's index comprises all 80 stocks, just as the TSE index includes all 370 shares listed. Most of the companies listed - 40 per cent - are newly-established domestic banks and securities companies; another 30 per cent are high-technology companies. In coming years, there will be listings in new sectors, but competition for shares makes it difficult to buy into initial public offerings.

Some companies have 70 per cent of their shares locked in, leaving very little free float for retail investors. On the TSE, the free float is 50 per cent, double that of the OTC.

Through the efforts of Mr Chao, the OTC is seen as more friendly and less bureaucratic than the TSE. Not only are the listing requirements less demanding, but the application process is more straightforward. Nevertheless, the TSE is generally regarded as more prestigious, and many companies view an OTC listing as merely a stepping-stone to listing on the main board.

"At this stage, people still consider the TSE the better market, but I think it's just a matter of time before many companies prefer to list on the OTC," says Ms Sunny Chen, managing director of W.I. Carr's Taiwan branch.

Laura Tyson

SM Prime posts 27% advance

By Justin Marozzi in Manila

SM Prime, the Philippines' leading shopping mall operator, yesterday reported a 27 per cent rise in 1996 net profits to 1.91bn pesos (\$72.5m).

The group, whose shares closed unchanged at 7.7 pesos yesterday, said it had benefited from increased purchasing power resulting from economic growth in the country. Earnings per share rose 27 per cent to 0.19 pesos.

Unlike its competitors, which usually rent mall outlets on a fixed fee per square metre, SM Prime is tied, in 80 per cent of cases, into a percentage of its tenants' gross revenues. Group sales grew 22 per cent to 3.8bn pesos.

The company plans to open two malls a year for the next five years, bringing the total by the end of this year to seven. It opens the Mall of Asia, which will be the world's largest, in 1999.

Analysts, who predict growth in profits of about 27 per cent for 1997, said there was some concern about oversupply in the sector.

"We think there is an overvalued situation in the Philippines and that a lot of new malls coming onstream will not be fully occupied," said Mr Tien Doe, of Deutsche Morgan Grenfell.

"SM Prime will continue to have high occupancy rates, however, due to management's expertise in structuring tenant mix and the accessibility of its malls."

ANNUAL GENERAL MEETING

INVESTOR AB

Shareholders in Investor AB (publ) are hereby notified of the Annual General Meeting to be held on Monday, April 14, 1997, at 6.00 P.M. at the Kungliga Tennishallen (The Royal Tennis Hall), Lidingövägen 75, Stockholm, Sweden. Doors will be opened and registration for the Meeting will commence at 4.30 P.M.

PARTICIPATION

Shareholders wishing to participate in the Meeting must:

- be recorded in the register of shareholders of the Värdepapperscentralen VPC AB (VPC), the Swedish Securities Register Center, at the latest Friday, April 4, 1997, and
- notify the Company of their intention to participate at the very latest by 1.00 P.M. Wednesday, April 9, 1997, at the following address: Investor AB, S-103 32 Stockholm, Sweden, or by phone +46-8-611 29 10. The notification must list name and address.

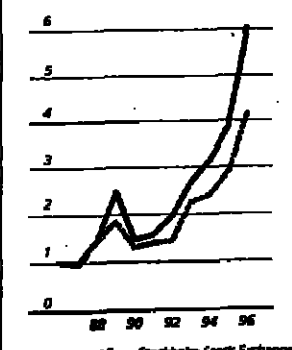
Investor's shareholders have their shares registered either as beneficial owners by VPC or as nominees through a trust department of a bank or similar institution. Shareholders having shares registered as nominee must, in order to have the right of participation at the Meeting, request that they be temporarily recorded in the VPC share register. Shareholders must inform the nominee of doing so in good time before Friday, April 4, 1997.

Investor AB is based in Stockholm, with offices in Hong Kong, London and New York.

Investor AB is the largest Swedish industrial holding company. It generates value through long-term active ownership and active investment operations. Over the past 25 years the average total annual return to shareholders has exceeded 20 percent.

Investor AB owns Saab, 50 percent of Saab Automobile and a portfolio of major holdings in a number of Sweden's largest, most internationally active industrial companies. These include Astra, Incovent (and through it ABB), Scania, Ericsson, STORA, Atlas Copco, SKF and Electrolux. It also has major holdings in S-E-Bank, SAS, Volvo, OM Gruppen and TV4. Investor AB is listed in Stockholm and London. Its largest shareholders are the Wallenberg family foundations and a number of mutual and pension funds.

Investor AB is based in Stockholm, with offices in Hong Kong, London and New York.



One Swedish krona increased in Investor 10 years ago has now grown to 6. If it had been invested in an average listed company, it would have grown to 4.

www.investor.se

The Export-Import Bank of Korea

US\$100,000,000

Floating Rate Notes Due 1997

In accordance with the provisions of the Floating Rate Notes, notice is hereby given as follows:

Interest Period : March 25, 1997 to September 25, 1997 (184 days)

Rate of Interest : 6% per annum

Coupon Amount : US\$3,056.67 (per note of US\$100,000)
US\$7,666.67 (per note of US\$250,000)

Agent

LTCB Asia Limited

FORMOSA FUND

Information: Depositary Receipts First, Second and Third tranches Evidencing Beneficial Certificates representing 100 units

CASH DISTRIBUTION 1997

Knowing This Securities Investment and Trust Co. Ltd., the manager of The Formosa Fund, announces a cash distribution of US\$181,376.2 per IDR (equivalent of 100 units) for the unitholders. The cash distribution represents a net of 20 percent withholding tax and expense.

Payments for coupon no.5 of the Formosa Fund International Depositary Receipt will be made after deduction of the Depositary's fees in an amount of US\$0.4534 per coupon, on or after March 28, 1997 at one of the following offices of Morgan Guaranty Trust Company of New York:

• Brussels : 35 Avenue des Arts
• New York : 60 Wall Street
• London : 60 Victoria Embankment
• Frankfurt : 2-4 Boerentour

In compliance with the terms and conditions of the Deposit Agreement, the cash distribution will be made by the Depositary or the aforementioned agents, against presentation of the appropriate coupon and the certificate of nationality and residence duly completed.

Holders of IDRs forming part of a Global Depositary Receipt will receive payment through Euroclear or Cede.

Depositary: Morgan Guaranty Trust Company of New York, 35 Avenue des Arts, 1040 Brussels

JP Morgan

Notice of Early Redemption

U.S. \$30,000,000

Sanwa Australia Finance Limited

Guaranteed Floating Rate Notes Due 2004

Notice is hereby given in accordance with Condition 3(c) of the Terms and Conditions of the Notes, that all outstanding Notes will be redeemed at their principal amount on April 14, 1997 when interest on the Notes will cease to accrue. Payment of Principal together with payment of interest due on April 14, 1997 will be made in accordance with the Terms and Conditions of the Notes, at the offices of the Paying Agent.

By: The Chase Manhattan Bank, London, New York, Principal Paying and Redemption Agent and Agent Bank
March 26, 1997

CHASE

CANAL+

DOUBLE DIGIT GROWTH IN 1996
REVENUES AND NET INCOME

■ CANAL+, Europe's leading pay-television group, announced that its Board of Directors, chaired by Pierre Lescure, had closed the consolidated accounts for the year ended December 31, 1996. Consolidated revenues and net income rose more than 10% to FF 11.6 billion and FF 741 million, respectively.

Highlights of the accounts were as follows:

(FF millions)	1996	1995	% change
Revenues	11,628	10,157	+ 14.5%
Operating income	1,480	1,472	+ 0.5%
Net financial income (expense)	135	112	+ 20.5%
Income from continuing operations, after tax	1,045	1,000	+ 4.5%
Equity in losses of associated companies	(267)	(251)	+ 6.4%
Exceptional items, net of tax	(66)	(86)	- 23.3%
Net income after minority interests	741	666	+ 11.3%
Earnings per share (in French francs)	32.6	30.7	+ 6.2%

■ Consolidated revenues showed very satisfactory growth of 14.5% in 1996 thanks to an excellent marketing performance in France by CANAL+ and CANALSATELITE and growing business at the television content subsidiaries, Ellipse Programme and CANAL+ DA. At comparable scope of consolidation (in particular, excluding UGC DA, which was consolidated for the first time in 1996) revenues increased 9.9%.

■ Despite higher operating losses from CANALSATELITE related to the launch of the digital television service, consolidated operating income was virtually stable from 1995 to 1996. This is attributable, in particular, to the French channel's active strategy of efficiently managing its operating expenses. The film production subsidiary, Le Studio CANAL+, also significantly reduced its operating loss after refocusing its business on France and the rest of Europe.

■ The positive trend in operating income and financial income partially offset a slight decline in the aggregate contribution from companies accounted for by the equity method. The decrease stemmed from new development projects, with the full-year consolidation of CANAL+ Poland, start-up losses on CANALSATELITE in Spain and exceptional expenses at CGV.

■ The FF 66 million exceptional expense was caused by contingency reserves set aside to cover risks on certain investments. These reserves were partially offset by capital gains on financial asset disposals. In all, consolidated net income increased 11.3% to FF 741 million.

■ The Group's balance sheet was significantly modified in 1996 due to substantial investments, notably for the formation of a base of digital terminals and the acquisitions of UGC DA and the Corolco film library. Net fixed assets rose by FF 3.6 billion and cash net of bank overdraft amounted to FF 1.6 billion at December 31, 1996. Shareholders' equity increased significantly from year-end 1995 to FF 9.5 billion as new shares were issued in exchange for UGC DA shares and in connection with CANAL+ dividend reinvestment program.

■ The Board of Directors will ask shareholders at the Annual Meeting on June 27 to approve the payment of a dividend of FF 20 per share (FF 30 including tax credit) for the year. This maintains the total payout at more than 60%. Shareholders may elect to reinvest their dividend in new shares.

■ The year 1997 will be shaped by the consolidation of NetHold for a period of nine months beginning April 1. This expansion should weigh significantly on CANAL+'s results, as NetHold's activities are in a growth phase that requires substantial investments. Nevertheless, the French channel's sound financial health and the anticipated improvement in the aggregate contribution from existing foreign channels, as well as restructuring underway at NetHold, should enable the CANAL+ Group to end the year with net income before exceptional items around breakeven, as announced last September. Shareholders have been convened in Extraordinary Meeting on March 28 to approve the acquisition of the NetHold shares. The prospectus, filed with the COB on March 11, 1997, under the number E97-040, is available on demand at no cost from the Company.



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THE ROYAL BANK OF CANADA
U.S. \$360,000,000 Floating Rate
Debentures due 2005

In accordance with the Terms and Conditions of the Debentures, the interest rate for the period 27th March, 1997 to 30th April, 1997 has been fixed at 5.71875% per annum. On 30th April, 1997 interest of U.S. \$5,401,041 per U.S. \$1,000 nominal amount of the Debentures will be due for payment. The rate of interest for the period commencing 30th April, 1997 will be determined on 28th April, 1997.

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COMPANIES AND FINANCE: THE AMERICAS

TrizecHahn agrees
CN Tower project

By Scott Morrison
in Vancouver

TrizecHahn Corporation has agreed to lease Canada's landmark CN Tower and develop a retail and entertainment complex on the adjoining land. Details of the deal have not been finalised, but it was believed to be worth about C\$200m (US\$145m).

The CN Tower deal follows several other retail development projects recently announced by the rapidly expanding Canadian company.

TrizecHahn signed an agreement last week to develop the 450,000 sq ft Aladdin Shopping Center in Las Vegas, Nevada. It also plans to begin construction this year on three other US shopping centres in Denver, Dallas and at a second Las Vegas location. The total project cost for the four centres is estimated at US\$550m.

TrizecHahn said it intended to issue 12.5m new shares worth about US\$275m to increase its capital "in light of numerous investment initiatives, as well as to increase the company's visibility and ownership, particularly in the US".

As of March 1997, the company has liquid assets of US\$1.2bn for investment opportunities.

The 400,000 sq ft shopping centre planned for the base of the CN Tower, featuring specialty shops and theme restaurants, will be the company's first retail venture in Canada.

Miss Laurie Ludwick of TrizecHahn said the CN Tower project fitted in with the company's business plan to create "distinctive retail and entertainment centres that are enjoyable for shoppers".

Under the deal, the company would lease the tower for 35 years, with two

15-year renewal options, and build a retail shopping centre in the heart of Toronto. The transaction is expected to close within one month.

Other recent initiatives by the Toronto-based company include an agreement to acquire a 25 per cent stake in a new partnership that is buying the Citicorp Center and Seventh Market place in Los Angeles at a total cost of US\$125m.

In a move that would increase its presence in Los Angeles, the company has proposed a US\$145m makeover for a downtown portion of the city's famous Hollywood Boulevard.

TrizecHahn has also recently signed deals to develop retail and office space in Hungary, the Philippines and Taiwan. It is one of North America's largest public real estate companies, with office and regional shopping centres in the US, Canada and central Europe.

Merrill pays
Codelco \$25m
to settle claim

By Richard Waters
in New York

Merrill Lynch has agreed to pay \$25m to Codelco, the Chilean copper producer, to resolve accusations stemming from losses of \$174m run up by a former trader at the state-owned company.

In a joint statement yesterday, though, both sides said that Codelco had not uncovered any evidence that Merrill employees made any "improper payments" to the trader, Mr Juan Pablo Davila. There had been allegations that traders at several houses made payments to Mr Davila to win business from Codelco.

Merrill said it had agreed to the settlement to put the matter behind it, rather than face long and potentially costly legal action.

The settlement comes more than three years after Mr Davila confessed to having suffered the losses through unauthorised trading in commodities futures markets. At the time, the losses were among the biggest ever sustained in the commodity markets, though they have since been overshadowed by the massive copper trading losses of Mr Yasuo Hamanaka at Sumitomo Corporation.

Merrill said it might recover part of the \$25m, depending on the outcome of Codelco's continuing legal

actions against two other metals brokers. These are Sogemin, a London trading company owned by Union Minière, the Belgian metals group, and Metallgesellschaft, the German group.

Those cases have been filed in London, and stem from Mr Davila's copper trading on the London Metals Exchange.

The Merrill employees involved in Mr Davila's trading left the company some time ago, the US bank said. Codelco had claimed that Merrill's traders had "facilitated [Mr Davila's] unauthorised trading". For its part, the US investment bank blamed the Chilean company for failing to exercise "adequate supervision of copper futures trading by Davila".

Merrill added that the payment to Codelco reflected a "practical business decision", designed to clear the air between the two sides and allow them to resume a more normal business relationship.

The two organisations said that Codelco's investigation "found no evidence that any improper payments were made to Davila by or on behalf of Merrill Lynch, and further found that Merrill Lynch's policy prohibiting improper payments was applied in this matter".

Mr Davila ran up the losses between September 1993 and January 1994.

Kraft
Foods
chief
resigns

By Richard Tomkins
in New York

Mr James Kilts, head of Philip Morris's Kraft Foods operation, has unexpectedly resigned, with immediate effect after two years of overseeing an improvement in the food business.

Philip Morris said Mr Kilts had expressed a desire "to be more directly involved in managing a major business", but neither the company nor Mr Kilts said where he planned to go.

Mr Kilts, 49, had been with Philip Morris for 26 years. He was executive vice-president for world-wide food, overseeing both the domestic and international divisions of Kraft Foods.

No successor has been named: instead, Philip Morris said the heads of the domestic and international food businesses would report directly to Mr Geoffrey Bible, Philip Morris chief executive, for the time being, mirroring the management structure on the tobacco side of the business.

Although the food side of Philip Morris has been growing less quickly than the tobacco business, its performance has improved. Last year, North American operating profits rose 8.5 per cent to \$2.6bn, and international operating profits were up 7 per cent to \$1.3bn.

AMERICAS NEWS DIGEST

Acesita recovers
in fourth quarter

Acesita, Brazil's biggest specialty steel maker, surprised analysts by publishing headline figures showing net profits last year of R\$1.2bn (US\$2.64m) under corporate law and of R\$2.6m when adjusted for inflation. Profits in 1996 were R\$30.8m under corporate law and R\$34.1m when adjusted for inflation. According to changes to Brazilian corporate law introduced at the end of 1995, companies must publish results without adjusting for inflation. They may also publish results under the previous, adjusted method, which analysts regard as a better reflection of performance.

Analysts had predicted losses for 1996 of R\$15m-R\$25m after losses of R\$12m in the first three quarters. But non-operational items including changed accounting methods and asset sales helped produce fourth-quarter profits of R\$31m. "Until we see the full balance sheet we can't tell how well Acesita did on the operational side, but it looks as though sales were about R\$10m better than expected over the year," said Ms Isabela Saboya of Icaru, a Rio de Janeiro investment bank.

Acesita said it suffered from falling world prices for stainless steel, its biggest product, which were about 17 per cent lower than in 1995. It was also hit by higher raw material costs and falling domestic demand. Analysts expect international prices to recover somewhat this year. Acesita should also benefit from the results of a four-year, R\$550m investment plan designed to increase stainless steel capacity from 180,000 tons to 290,000 tons by 1998.

Jonathan Wheatley, São Paulo

Lloyds TSB in Brazil deal

Lloyds TSB, the UK banking group, announced yesterday it had agreed terms for the acquisition of the consumer banking division of its Brazilian associate, Banco Multiplic. The complex deal will lead to Lloyds giving up its 50 per cent share in Multiplic in return for 100 per cent control of Loesango, the consumer finance business, and does not involve a cash consideration. MEC, the other 50 per cent shareholder, will own outright Multiplic's investment banking business.

The Loesango name will continue to be used by Lloyds, while the investment banking operations will still trade under the Multiplic name. The agreement, which became public in February and which has still to be approved by the Brazilian central bank, is expected to be completed in September.

Lloyds said that as a result of greater political and economic stability in Brazil the consumer finance market was extremely attractive and the group would now have full control of one of the market leaders. Loesango, which finances mainly white goods, has more than 5m customers and 40 branches. Lloyds, which has had its investment in Multiplic since 1978, has been in Brazil for more than 100 years and has a large commercial banking and corporate finance operation.

Mr Manoel Felix Chama Neto, president of Multiplic, said recently that the reformed group would take six months to devise a new business plan. MEC is owned equally by Mr Antonio José de Almeida Carneiro and Mr Ronaldo Cesar Coelho.

Geoff Dyer, São Paulo

Moore sells Toppan stake

Moore, the Canada-based international business forms and information technology group, has sold its remaining 10 per cent stake in Toppan Moore of Japan for US\$100m to its partner Toppan Printing of Tokyo. Toppan Moore has annual sales of more than US\$1.2bn.

Moore reduced its stake from 45 per cent to 10 per cent in 1995. In all it has raised US\$450m from the disposal. Toppan Moore will go public in Japan later this year.

Moore is expanding throughout Asia and has just signed a technology transfer pact with Japan's Kasei manufacturing group.

Robert Gibbons, Montreal

Marvel wins breathing space

A US Bankruptcy Court judge granted a temporary restraining order that prevents a bondholder group, led by Mr Carl Icahn, from taking control of the board of directors of Marvel Entertainment, said officials representing bondholders and Marvel. "The court ruling means that Marvel and the banks are free to explore all options to protect the company's future," said a Marvel spokesman. He declined further comment.

Bondholders planned to replace Marvel's current board with their own slate of directors on March 25, after foreclosing on 80m Marvel shares which collateralised their bonds.

Reuter, New York

Torn between principle and profit

A culture clash is at the heart of the coup at 'folksy' advertiser Leo Burnett

Tradition runs deep at Leo Burnett, the Chicago Advertising agency. In the reception area of every company office around the world sits a bowl of red apples, a reminder of the day the business was founded on August 5 1935.

According to company lore, the receptionist of the original office brought in the apples on opening day to give away to clients. This prompted a sceptical local commentator to remark that Mr Burnett would soon be selling apples on the street corner rather than giving them away.

More than 60 years later, the agency is still there, ranking the world's 12th largest with billings of \$5.5bn last year.

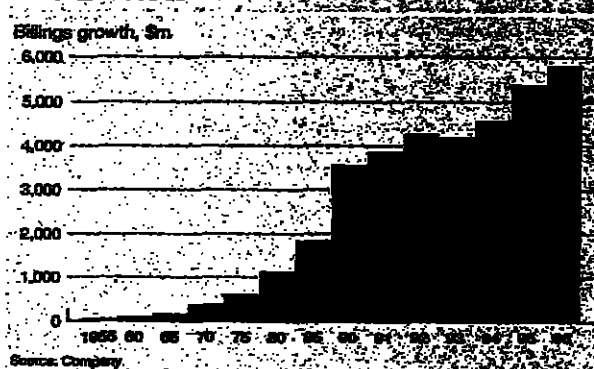
But it is going through possibly the worst turmoil in its long history, amid a conflict between the profit motive and its founder's guiding principles.

This climaxed in a palace coup on Friday when Mr William Lynch, chief executive, and Mr James Jenness, chief operating officer, suddenly resigned following an employee rebellion against their cost-cutting drive. Mr Lynch's place was taken by Mr Richard Fildale, chairman, who had passed on the chief executive's post to Mr Lynch just four years earlier.

The late Leo Burnett, the company's founder, died aged 79 in 1971, but his spirit continues to exercise a powerful influence on employees.

His beliefs were summed up in a sentimental farewell speech known to insiders as

Leo Burnett



"When To Take My Name Off The Door"

In his speech, Mr Burnett said he would return from the next life to demand his name be taken off the door "the day when you spend more time trying to make money and less time making advertising - our kind of advertising".

Leo Burnett's kind of advertising is corny, homespun and folksy. The late Mr Burnett despised what he called "smart-aleckness" - the clever, the hip or the slick. Instead, the company produced some of the most durable icons in American advertising: the Marlboro Man, Tony the Tiger, the Jolly Green Giant and the Pillsbury Doughboy.

Conservatism paid off over the years. Leo Burnett, standing aloof from the wave of mergers affecting the rest of the industry, stayed resolutely independent and private, and concentrated on providing a relatively short list of top-notch blue chip clients with long-term, brand-building advertising.

That was the view from the outside. But in an interview yesterday, Mr Fildale said that in 1993, the year he handed the chief executive's post over to Mr Lynch, things were different.

Financial controls were slack, to the extent that, in the US at least, "virtually anybody could spend the company's money pretty much on their own authority".

"There wasn't much process in place, and so we weren't retaining enough of our earnings," Mr Fildale said.

"For a private company, that's crippling, because the only capital that we have for global expansion or for put-



Leo Burnett: his spirit continues to influence employees

ting a computer on every desk comes from accumulated earnings."

Mr Lynch and Mr Jenness did an excellent job in putting that right, said Mr Fildale: he declined to give figures, but said the company had never been in better financial shape.

However, the board felt the new controls were impinging on the agency's ability to serve its clients properly - an impression that was reinforced with the loss of some important clients, notably United Airlines.

Mr Fildale said his aim as chief executive would be to strike a middle path between

Richard Tomkins

COMPANIES AND FINANCE: UK

Falling glass prices and over-capacity in Germany prompt further profits' downgrade

Pilkington's shares slide on warning

By Ross Tienan

Pilkington, the glassmaker, yesterday warned that profits this year would be below market expectations, prompting analysts to downgrade their forecasts for the third time in 12 months.

In a stock exchange announcement, the company said that because of falling glass prices and over-capacity, particularly in Germany, pre-tax profits for the year to

March 31 would be "not less than £130m" before exceptional items. The shares fell 74p to 121p.

Many brokers had already progressively cut their forecasts from about £250m, ahead of interim figures last August, to a range of £160m-£190m (£302m). Last year pre-tax profits were £212m.

The company blamed a "rapid and sustained" fall in European prices for float glass - used by the construc-

tion industry - during the first three months of 1997. And in a statement, it said "sales volumes and prices of processed products have also been affected by the slow-down in construction activity during this period". Prices of automotive glass had also weakened. The impact would be compounded by the strength of sterling.

Mr Andrew Robb, finance

director, said Pilkington was accelerating and extending its restructuring programme. As a result, ongoing restructuring costs would double to £20m a year for the next two years. A further one-off charge of £40m would be taken against the 1997 accounts, largely to cover related asset write-offs and business sales and closures. Total charges would be "not more than £56m".

Sir Nigel Rudd, chairman,

described the forthcoming results as a "setback". But he remained convinced the management's strategy would deliver an appropriate return for shareholders. Many analysts were critical. One said the management's credibility was now "as solid as runny custard".

But despite the company's failure to anticipate price falls analysts agreed its managers have a very tough job in a cyclical industry

plagued by high fixed costs. Pilkington's German operations are among the group's biggest, accounting for annual sales of £800m. Mr Robb said that despite three attempts to raise prices for commodity glass last year, prices had declined from DM6.3 sq m to DM4.5 (£8.86) sq m. He blamed a surplus of float glass production capacity across Europe.

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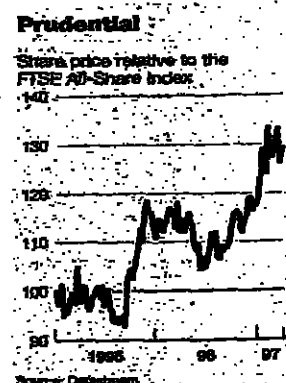
LEX COMMENT

Pru/ScotAm

Here is a paradox: Prudential Corporation's shares jumped yesterday on news that it had won the auction for Scottish Amicable, while Abbey National's reacted just as enthusiastically to news that it had lost. That says something about investors' different attitudes to the two companies' acquisition ambitions. But it also suggests they risk getting the ScotAm saga a bit out of proportion. Pru shareholders, after all, are shelling out just £485m - a pittance for a group capitalised at more than £10bn. But at least it looks a sound investment. Policyholders will doubtless be grateful - a £2.9bn deal sounds far more than the original Pru offer. But just that is not the result of generosity on the Pru's part, just that the deal is differently structured and more capital can be liberated from the ScotAm life fund.

Pru shareholders are paying £485m where they previously offered £250m. But they are getting additional businesses, including the life fund's 25 per cent stake in J Rothschild Assurance, in exchange. Stripping out these, and the savings from pooling the fund management businesses, the Pru is paying a little over 10 times ScotAm's new business earnings.

For a deal which will usefully strengthen its position in the independent financial adviser market, that looks a perfectly respectable price. Given that the Pru could comfortably afford to gobble up another insurer, shareholders can be forgiven for greeting the fact that it has not overpaid.



Scotia moves to calm investors

By Daniel Green

Scotia, one of the UK's largest biotechnology companies, went some way towards reassuring investors yesterday by announcing progress in clinical trials, a deal with a Japanese drug company, and a turnaround in the fortunes of its food supplements business.

However, it also revealed that Mr Jeff Bolly, its managing director for commercial operations, had been paid almost £500,000 (£795,000) for the seven months of 1996, making him one of the highest paid executives in the UK biotech sector.

Mr David Horrobin, chief executive, also said that projects in two research areas, heart disease and arthritis, were being suspended.

Mr Horrobin said Mr Bolly's salary, which included a "golden hello" of £250,000, was what was needed to recruit him from the pharmaceutical industry.

Scotia shares rose 40p to 419p, but below last year's peak of more than 800p. They fell sharply this month when UK authorities said they would not recommend approval for its diabetes drug Tarabatic.

Mr Horrobin insisted that the company did not need to raise new funds through a rights issue. He said non-core businesses might be sold or the intellectual property in them might be licensed out.

He added that Scotia had about £33m in cash and £15m of bank facilities. In the first quarter it was spending at an annualised rate of £27m. The recovery in the food supplements side, Efamol, would improve the balance sheet.

Sales last year rose to £16.5m from £15.6m, but this concealed Efamol's sharp recovery in the second half under new management. First quarter orders in 1997 were up 50 per cent. Scotia has also signed an agreement with a Japanese drug company, Ajinomoto, to develop a diabetes drug.

Pru to double ScotAm pay-outs

By Christopher Brown-Humes

Prudential yesterday promised 1.1m Scottish Amicable policyholders higher-than-expected average wind-falls worth £1,400 as part of its successful £3.87bn (£4.65bn) bid for the mutual life insurer.

The pay-out is double the amount proposed under its initial offer last month, and nearly five times more than the £300 Scottish Amicable might have given its policyholders while injecting £1.3bn into Scottish Amicable's life fund.

On completion, it will pay policyholders £500m in cash, an average of £530, and will add £470m to policies, a £430 average.

Analysts said Prudential was only committing £485m of shareholder funds, despite the deal's high headline

value. The group has been able to lift its initial headline £1.9bn offer partly by revaluing the surplus in Scottish Amicable's life fund from £400m to £720m, partly by using more Prudential policyholder funds, and partly by lifting the value of the capital injection to £1.3bn from £1.1bn. It aims to get about £185m of synergy benefits.

Scottish Amicable said Prudential won the auction by promising higher immediate benefits to policyholders and because its financial strength offered security.

Sir Peter Davis, Prudential chief executive, said: "This strengthens our position in the IFA [independent financial adviser], extends our customer base, expands our product range, and consolidates our position as the number one UK fund manager." The group will have about £105bn of assets under management and more than 7m policyholders.

Analysts say companies with big, strong life funds could replicate the Prudential structure in bidding for other mutual life groups. Companies with this



Looking ahead: Peter Davis, left, with Sandy Stewart, chairman of Scottish Amicable

strength would include Standard Life and Scottish Widows, among the mutuals, and Legal & General, Commercial Union and General Accident among the quoted groups. Prudential will guarantee 1500 jobs at Scottish

Amicable's Craigforth head quarters near Stirling for three years. It added "constructive consideration" was being given to maintaining an investment management presence in Glasgow, where 150 Scottish Amicable staff

are based. Abbey National and AMP expressed disappointment, but indicated they would not appeal to admissibility panel. AMP said its search to buy another UK life insurer would continue.

Housing arm behind Taylor Woodrow rise

By Andrew Taylor, Construction Correspondent

The new chief executive of Taylor Woodrow, the property and construction group, is to be Mr John Castle, former managing director of Marley, the building materials company.

Mr Castle, 52, is currently European president of Textron Fastening Systems, a subsidiary of Textron, the US conglomerate. He replaces Mr Tony Palmer, who is retiring after 43 years with the group, the last seven as chief executive.

His appointment is the latest management and organisational change at Taylor Woodrow, which has been substantially restructured since Mr Colin Parsons was appointed chairman in 1992. UK and international construction divisions have been merged and the group



John Castle: new chief

has withdrawn from uneconomic general UK building work.

Taylor Woodrow, which announced the appointment yesterday, increased its pre-

tax profits by 45 per cent last year to £66.8m (£106m), helped by mainly increased contributions from UK and US housing.

The commercial property division is selling part of its investment portfolio to develop higher yielding projects. UK housing profits outside central London, helped by a 30 per cent rise in sales volume, climbed 40 per cent to £7m (£5m). Profits from central London developments, where annual price rises of more than 50 per cent were achieved, rose fourfold to £4m.

US housing profits increased by more than two thirds to £12m, but Canadian profits were unchanged at £7m, while Australian profits halved to £1m.

Group net debt fell to £57.8m (£127.3m) reducing gearing to 10.7 per cent (24.7 per cent).

Supermarket link for Midland

By George Graham

Midland Bank and Wm Morrison Supermarkets yesterday teamed up in a financial services partnership that will place full scale Midland branches next to the wine and beer racks at Morrison stores.

A "Midland at Morrisons" savings account is expected to be launched this year.

Yesterday's deal reverses the recent trend in which supermarket chains such as Sainsbury, Tesco and Safeway have taken the lead in offering financial products to their customers under their own brands and using traditional banks largely as service suppliers.

Midland, the UK subsid-

lary of HSBC Holdings, the international banking group, will keep control of the branding.

UK banks have been divided over the issue of supermarket banking. Banks with relatively small market shares, such as Bank of Scotland or Abbey National, have been happy to lend their financial expertise to supermarket groups. But bigger banks have been reluctant.

Banking kiosks in supermarkets have proved highly successful in the US, where banks such as Wells Fargo and Bank of America have successfully used the format both in their home market and as a way of expanding outside across state borders.

Ferries leave P&O becalmed at £320m

By Ross Tienan

Lord Sterling, the chairman of the Peninsular and Oriental Steam Navigation Company, yesterday predicted an upturn in profitability this year and next because of restructuring launched during 1996.

Unveiling standstill underlying pre-tax profits of £320m (£500m) for 1996, Lord Sterling said underlying profitability was "set to improve sharply". But he warned that restructuring costs would hold back the improvement in 1997.

The biggest benefits are likely to come from merging the container shipping business with that of Koninklijke Nedlloyd Groep of the Netherlands, from January 1, and the planned merger of P&O's cross-channel ferry operations with those of Stena Line.

Lord Sterling said annual savings at the 50/50 container joint venture would exceed the £200m forecast. He remained confident the ferry merger would go ahead this summer, predicting annual savings of £75m.

Lord Sterling said P&O was "ahead on quite a lot of areas of our strategy".

Return on capital had improved from 11.1 per cent to 11.3 per cent, and gearing reduced from 82.5 per cent to 72.3 per cent.

But analysts said the group needed to move more quickly out of businesses with low returns.

The pressure for cost-cutting reflected a mixed performance from P&O's diverse portfolio of businesses.

The group's highly successful cruise operation lifted operating profits by £47.2m to £157.5m. It has ordered two new £200m ships, one for the US market, the other to be based in Southampton.

Three shipping operations operating in tough markets saw profits tumble. At P&O Ferries, which faced tough competition from the Channel tunnel, operating profits plunged £22.5m to £41m.

Operating profits at bulk shipping dried £18.4m to £1.1m. The group has since sold its tankship operation to James Fisher.

The container business, blighted by over-capacity and cut-price competition, saw operating profits fall £9.5m to £30.8m.

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RESULTS

Company	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends Corresponding dividend	Total for year	Total last year
Alfred London	6 mths to Dec 31	11.30 (12.40)	5.29 (4.18)	4.2 (2.9)	1.18	July 1	1.18	4
Accolite	Yr to Dec 31	13.8 (15.4)	0.603 (1.15)	0.85 (12.58)	0.802	May 19	0.802	1.47
Ash & Lacy	Yr to Dec 27	148.8 (104.1)	10.1 (3.24)	19.14 (12.24)	4.5	May 23	4.1	6.7
Baird (William)	Yr to Dec 31	587.2 (571.2)	6.8 (10.5)	6.7 (5.4)	5.8	July 3	5.8	9.35
Bardon	Yr to Dec 31	317.8 (340.8)	23.4 (24.3)	2.4 (2.5)	1.2	July 11	1.2	2
Becker	Yr to Dec 28	4,443 (4,223)	134 (82.8)	4.71 (22.8)	15.7	July 1	15.2	23.8
Bestrom	Yr to Dec 31	80.4 (75.1)	5.85 (5.26)	24.4 (23)	4.1	June 6	3.9	7
Bowmaker Int	Yr to Dec 31	38.5 (41.3)	14.3 (11.1)	14 (11.75)	2.1	May 23	1.83	3.01
Bridgford-Dunlop	6 mths to Jan 31	15.8 (15.2)	1.08 (0.83)	3.15 (2.83)	1.8	May 6	1.8	2.64
Burn Stewart	6 mths to Dec 31	32.8 (22.2)	1.78 (0.885)	2.03 (1.04)	1.7	May 21	1.7	1.42
Capital Inns	Yr to Dec 31	86.7 (89.1)	3.14 (2.8)	12.9 (18.3)	3	May 28	2.7	5.2
Castles	Yr to Dec 31	333.2 (294.3)	33.8 (28.2)	17 (14)	5.5	May 27	4.45	8.3
Chisholm	Yr to Dec 31	342 (325.3)	14.4 (10.5)	5.81 (5.1)	1.8	May 23	1.65	2.75
Chine Cement	Yr to Dec 31	33.7 (27.5)	3.72 (2.9)	4.5 (2.8)	1.5	June 28	0.36	1.7
Clubhouse	14 mths to Dec 31	7.32 (-)	1.49 (-)	3.6 (-)	-	-	-	-
Cream (James)	Yr to Dec 31	304.2 (282.3)	14.84 (15.4)	20 (19)	9.0825	July 3	8.85	15.6188
FDI	Yr to Dec 31	148.4 (136.5)	14.7 (11.4)	28.1 (26.8)	4.35	May 16	3.773	7.7
Freemantle Estates	6 mths to Dec 31	99.1 (82.2)	11.7 (6.8)	15.5 (7.1)	4.3	Apr 25	4.1	19
Graydon	6 mths to Dec 31	45.1 (45.6)	4.5 (4.54)	7.57 (7.86)	2.2	June 20	2.1	8.49
Hamleys	Yr to Feb 1	30.5 (30.1)	6.88 (6.38)	19.9 (19.3)	6	June 5	5.4	9
Hendy	Yr to Dec 31	92.8 (88.8)	6.61 (5.7)	13.3 (13.1)	4.5	May 20	4.5	6.5
Helders Technology	Yr to Nov 30	7.47 (5.3)	0.823 (0.468)	10.561 (9.97)	4.5	May 26	4	6.5
Hunting	Yr to Dec 31	1,282 (1,128)	8.54 (5.1)	15.4 (12.1)	6.4	July 2	6	10
Independent Radio	6 mths to Dec 31	2.26 (-)	2.89 (-)	25.7 (-)	-	-	-	-
Kier	6 mths to Dec 31	337.5 (291.3)	3.1 (2.75)	5.71 (5.8)	1	-	-	-
Kingsbury	Yr to Dec 31	92.2 (78.3)	4.51 (3.24)	13.11 (9.3)	2.5	May 16	2	3.75
Leeds	6 mths to Dec 31	0.411 (0.383)	0.282 (0.128)	1.71 (0.77)	-	-	-	-
London & Manchester	Yr to Dec 31	- (-)	56.8 (57.1)	32.37 (28.3)	13.69	June 12	12.82	20.29
Macfarlane	Yr to Dec 31	157.1 (158.6)	20.4 (21.2)	11.38 (12.03)	2.65	May 29	2.5	4.095
McAlpine (Allred)	Yr to Dec 31	582.6 (573.3)	9.44 (8.4)	101 (73.2)	4	May 30	4	7
Merriman	Yr to Dec 31	30.1 (16.7)	3.53 (2.9)	6 (7.3)	1.4	May 30	1.2	1.8
New Ireland	Yr to Dec 31	- (-)	5.18 (10.4)	31.2 (55.9)	13.89	June 4	12.62	18.56
P&O	Yr to Dec 31	7,091 (6,571)	332.8 (320.4)	40.1 (37.8)	17	June 10	17	30.5
QSP	Yr to Dec 31	25.4 (21.4)	0.028 (0.034)	0.2 (0.2)	0.8	-	1.5	1
Roskill	Yr to Dec 31	17 (17.8)	1.1 (1.34)	2.5 (2.06)	0.5	May 9	0.5	1
Russ Brothers	Yr to Dec 31	87.7 (84.3)	2.06 (2.72)	6.54 (10.89)	3.3	July 1	3.3	4.6
Rutland Trust	Yr to Dec 31	116.4 (104.6)	12.2 (12.8)	3.91 (3.49)	1	May 23	0.87	1.4
Schell	Yr to Dec 31	211.9 (207.2)	15.11 (11.8)	28.21 (13)	4.7	May 23	4.2	7.7
Scotia	Yr to Dec 31	16.5 (15.8)	19.11 (15.2)	22.1 (16.7)	1.1	-	-	-
Scot Metropolitan	6 mths to Feb 15	10.2 (10.2)	4.9 (4.23)	3.08 (2.7)	1.2	Aug 16	1.1	2.75
SGS	Yr to Dec 31	556.9 (558.7)	304 (24.1)	16.11 (20.3)	4.8	May 15	4.4	7.2
Silver Shield	6 mths to Nov 30	1.46 (0.83)	0.081 (0.031)	0.0381 (0.0643)	2.8	June 4	2.4	4.65
Singer & Pender	Yr to Dec 31	11.1 (11.1)	54.8 (54.8)	17.96 (10.36)	1	-	-	-
Systech	17 mths to Dec 31	- (-)	14.5 (14.5)	13.8 (8.8)	1	-	-	-
San Life & Prov	Yr to Dec 31	2,481 (398.2)	136.3 (51.4)	18.8 (28.8)	8.78	May 23	6.78	-
Taylor Woodrow	Yr to Dec 31	1,189 (1,154)	168.8 (127.7)	12 (7.5)	2.75	July 1	2.25	3.75
Thames & Mersey	Yr to Dec 31	713.2 (652.9)	23.8 (12.1)	35.8 (16.7)	12	May 30	11.2	17.2
Todd	Yr to Dec 31	16.8 (16.8)	0.82 (0.82)	1.67 (2.2)	2	July 8	0.75	2
Vero	Yr to Dec 31	106.1 (97.2)	13.6 (8.11)	14.71 (9.5)	3.8	May 28	3.8	5.8

Investment Trusts

Company	NAV (p)	Attributable earnings (p)	EPS (p)	Current dividend (p)	Date of payment	Corresponding dividend	Total for year	Total last year
Edinburgh Dragon	6 mths to Feb 28	105.93 (115.27)	1.18 (0.983)	0.44 (0.38)	-	-	-	nil
Fleming Warrackville	Yr to Jan 31	425.2 (354.1)	16 (13.7)	10.98 (9.41)	3	May 1	2.35	8.7
NTR Japanese	6 mths to Jan 31	71.47 (100.31)	0.393 (0.348)	0.39 (0.35)	-	-	-	nil
Pratt Income	6 mths to Jan 31	133.74 (116.37)	1.03 (1.25)	1.87 (2.41)	1.7	Apr 30	1.5	4.05
Southland Oriental	6 mths to Feb 28	713.36 (71.3)	0.057 (0.042)	0.281 (0.17)	-	-	-	0.48

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. □ Net rental income. ♦ After exceptional charge. ▲ After exceptional credit. * After exceptional capital. † Adjusted for scrip issue. * Comparative retained. † Single currency. ‡ Estimated for share consideration. § Operating income. ¶ Net stock. * Comparative for 12 months to July 31 1995.

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COMMODITIES AND AGRICULTURE

Danes test drinking water for pesticides

By Alison Maitland

The Danish authorities are carrying out urgent tests of drinking water after high levels of suspected pesticide residues were found in Copenhagen's water.

The Copenhagen food safety agency, responsible for water quality, said it suspected the residues were from Roundup, the world's most widely used herbi-

cide, developed by Monsanto, the US biotechnology company.

Mr Jorgen Hoejmark Jensen, agency director, said residue levels detected in mid-March were very worrying. The highest level found in water was 0.18 microgrammes per litre, nearly double the EU's 0.1 microgramme limit.

He stressed these levels posed no threat to human health but said Roundup had been approved

because it was not supposed to enter groundwater. If the residues were shown to come from Roundup, "it really questions whether the method for approving pesticides is correct".

Monsanto, which last year ran into controversy over the lack of labelling on its genetically modified soybeans, said it was confident the residues did not come from Roundup. A spokesman in

Brussels said water tests of Roundup had only ever found ampa, the residue detected in Denmark, in conjunction with glyphosate, the herbicide's active ingredient. In the Danish samples, only ampa was found.

Roundup is used extensively to kill weeds in crops or alongside roads and railways. Mr Jensen said it would be even more widely used with the arrival of crops

genetically engineered to be resistant to Roundup. Beet plants genetically modified to tolerate Roundup are awaiting approval by the Danish government.

Roundup-tolerant sugarbeet and oilseed rape are lining up for EU approval. Monsanto said applying Roundup to these crops would lead to lower use of herbicides.

Commenting on public concern about the ampa residues, it said:

"In the present environment, a lot of people are unfortunately using whatever information comes to hand to advance their case, which is to oppose biotechnology."

The Danish government's environment agency said water samples had been sent to laboratories in Denmark, the Netherlands and Germany to check whether first results were reliable. The results are expected at the end of April.

Bre-X to pass Foreign investors eye Kasombo mine

By Kenneth Gooding, Mining Correspondent

In the good old days a gold mine promoter wanting to fool potential investors could take a shot gun, fill it with gold pellets and shoot the gold into the ore body. That was a bit more sophisticated than simply scattering some gold dust in the sand.

"Things have moved on. Most gold miners are now dealing with ore in which the metal is disseminated finely through the rock, is not visible to the naked eye and sometimes not even under a microscope.

However, there is still a relatively simple way to "salt" a mine. Gold is absorbed into an acid solution and injected into the ground-up rock before it is sent for testing.

The idea that something of this sort has been attempted at Bre-X's Bussang project in Indonesia is preposterous. Bre-X has completed many thousands of metres of drilling and, as one analyst said yesterday, "it would be physically impossible to falsify all those samples".

So why did the Bre-X share price wobble a little when suggestions were made that Bussang might not be as rich in gold as has been mooted by the company?

Blame Timbuktu Gold. Blame Cartaway Resources. In April last year Timbuk-

tu's shares soared from C\$4 to C\$18 after it reported sensational results from drilling at its gold project in Mali. Then it was revealed that Mr Oliver Reese, Timbuktu president, had a history of running with Canadian and US securities regulators. The Alberta stock exchange reviewed Timbuktu's work and determined the assays had been salted.

Cartaway, which started life as a rubbish collection business, branched out into mining and its shares raced from C\$2.50 to C\$17 on the Alberta exchange in May after samples suggested it might have a big nickel discovery near Volsey's Bay in Labrador. The price plunged back to C\$1.50 when full tests proved disappointing.

Bre-X is entirely different. Many independent geologists have walked over the Bussang ground in the past year and examined the slim "cores" of rock extracted by drilling. Freeport-McMoRan Copper & Gold, which is to raise finance and develop a mine at Bussang, has started its "due diligence".

It will first check and analyse Bre-X's work and data before deciding where to do its own drilling. As one analyst said: "Freeport only started two weeks ago. It is highly unlikely it has had enough time to complete its own work and come to any conclusions."

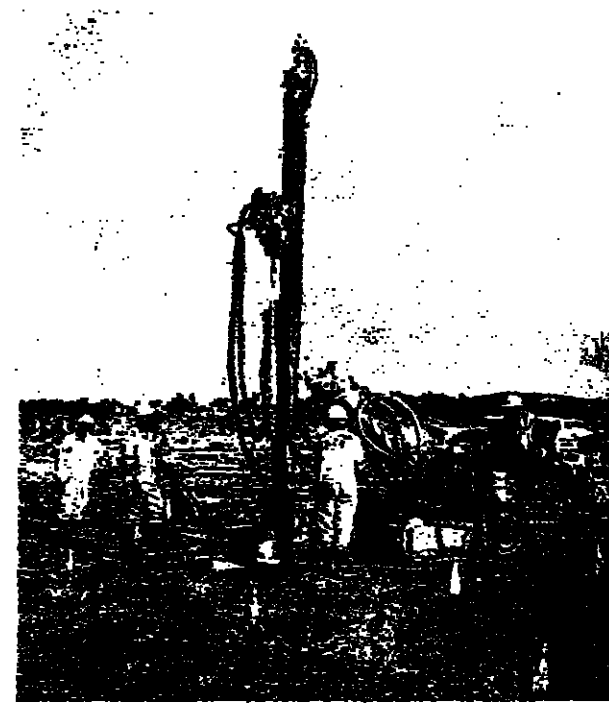
Peering into the open-cast mine, where pumps are removing water from the last traces of cobalt-bearing rock, the Polish engineer cannot conceal his satisfaction. "Average cobalt purity here is 2.7 per cent, compared with 0.2 per cent in Zambia. This place really is a geological scandal of riches."

On the outskirts of Lubumbashi in Zaire, the Kasombo mine perfectly illustrates why, in spite of the strong possibility that the rebel Alliance of Democratic Forces will soon seize the southern province of Shaba, foreign companies are queuing up to sign joint ventures with Gecamines, the state-owned copper and cobalt mining company.

In one year, Kasombo has produced 3,000 tonnes of cobalt - nearly half the world's annual output of 8,000 tonnes. Although the deposit is near exhaustion, a second one nearby is expected to give another 3,000 tonnes. When that is finished, the mine will be closed.

Zaire may be short of many things but untapped mineral wealth is not one of them. The mine is a joint venture, a model for future deals. Gecamines provides the concession and mining expertise. An expatriate businessman provides the machinery. In a twist of historic irony, Union Minière, the Belgian company that owned Gecamines in pre-independence days, is putting up the funding.

Brought to its knees by



The Kasombo mine in Zaire; a model for future deals

decades of mismanagement, crippling taxation, under-investment and theft. Gecamines is now counting on a series of quick-profit, short-term partnerships with North American, South African and other foreign companies to put it back on the path to profitability.

In December, Canadian company European Consolidated Ventures paid Gecamines an initial \$70m downpayment for rights to Tenke Fungurume, a concession believed to contain 220m tonnes of copper and cobalt reserves. A feasibility study is under way.

Another Canadian company, International Panorama Resource, is discussing processing cobalt and copper tailings believed to contain 61m tonnes of material. And negotiations to reopen Kipushi, once the highest-grade zinc mine in the world, are being conducted with American Mineral Fields.

"We expect to sign another four joint ventures in the coming year," says Mr Yumba Monga, Gecamines technical director. "There was a lot of hesitation at first - Zaire was seen as too risky. But now there is so much interest we are putting projects out to tender."

The approach is a measure of frustration at the delay in privatising Gecamines. While Kinshasa's transitional parliament hesitates to let go of a company still regarded as the flagship of the Zairean economy, Gecamines executives are desper-

ate for new funds. For the company is on its last legs. In spite of production capacity of 470,000 tonnes of copper and between 14,000 and 16,000 tonnes of cobalt, last year's output was a pitiful 38,000 and 4,000 tonnes respectively.

The rot set in during the late 1980s, when global demand for copper plummeted and Gecamines executives, working in collusion with customs officials, started plundering the company's warehouses.

Africa to be sold. In one notorious incident, 50km of high-voltage cable supplying the plants with electricity were simply cut and transported across the border.

The final blow came in 1993, when army-led looting devastated the country. Gecamines closed down a handful of mines and factories, retaining only the most profitable.

Officials say it would take \$1bn in investment to get production back to its original levels. They believe the future now rests with the foreign investors, many of whom are already involved in the rehabilitation of Zaire as a natural extension of their activities.

The readiness of foreign executives to sign contracts with a tottering government may not be quite as foolhardy as it seems. Any new authority, especially one keen to temper strong unionist leanings in Shaba, will want to bring new investment into the province.

Some prospective investors, Gecamines officials say, are hedging their bets by simultaneously cultivating contacts with both Kinshasa and the Alliance. But in fact, the rebels have every interest in respecting deals signed with the government.

"We don't know what Kabila's intentions are," says Mr Yumba. "But the future lies in the structures we are setting up."

Michela Wrong

Norilsk news hits price of nickel

By Kenneth Gooding and Robert Corbise

Nickel prices fell on the London Metal Exchange yesterday after Western Norilsk in Russia, one of the world's biggest producers, indicated that there would be no strike before June 30.

Another rise in LME nickel stocks also put downward pressure on the price. Stocks have risen by 5,000 tonnes this month to 5,000 tonnes in the first two months of 1997.

Norilsk is also a substantial producer of platinum and palladium. In London yesterday, following the news from Russia, the price of palladium fell by \$4.50 a troy ounce to \$143.50, while its sister metal was down by \$2.50 an ounce to \$275.

Oil prices were steady ahead of the latest US stock data, which have given world markets much of their direction in recent weeks. Brent Blend for May delivery, the international benchmark, added about 10 cents a barrel in the afternoon session on London's International Petroleum Exchange, but later fell back to \$19.50 a barrel, unchanged from Monday's close.

Forecasters expected the figures from the American Petroleum Institute to be generally neutral.

Coffee futures in London rallied in afternoon trading after Monday's sharp fall. The May position closed \$56 higher at \$1,667 after falling to \$1,615 in the morning.

LME Warehouse Stocks (in thousands of tonnes)			
Aluminium	Change	Price	Price
Aluminium	-4,775	\$166.825	
Copper	-1,300	\$158.475	
Lead	-175	\$107.425	
Nickel	+848	\$47.625	
Platinum	-1,000	\$1,615.00	
Palladium	+700	\$143.50	

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Antismog Metal Trading)

ALUMINIUM, 99.7% Purity (\$ per tonne)

	Sett	Day's	High	Low	Vol	Open
Mar	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Apr	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
May	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Jun	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Jul	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Aug	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Sep	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Oct	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Nov	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Dec	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Total	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7

COPPER, 99.99% Purity (\$ per tonne)

	Sett	Day's	High	Low	Vol	Open
Mar	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Apr	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
May	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Jun	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Jul	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Aug	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Sep	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Oct	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Nov	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Dec	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Total	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7

ZINC, 99.99% Purity (\$ per tonne)

	Sett	Day's	High	Low	Vol	Open
Mar	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Apr	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
May	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Jun	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Jul	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Aug	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Sep	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Oct	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Nov	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Dec	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Total	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7

NICKEL, 99.99% Purity (\$ per tonne)

	Sett	Day's	High	Low	Vol	Open
Mar	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Apr	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
May	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Jun	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Jul	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Aug	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Sep	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Oct	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Nov	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Dec	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Total	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7

LEAD, 99.99% Purity (\$ per tonne)

	Sett	Day's	High	Low	Vol	Open
Mar	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Apr	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
May	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Jun	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Jul	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Aug	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Sep	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Oct	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Nov	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Dec	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Total	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7

SPECIAL HIGH GRADE (\$ per tonne)

	Sett	Day's	High	Low	Vol	Open
Mar	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Apr	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
May	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Jun	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Jul	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Aug	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Sep	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Oct	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Nov	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Dec	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Total	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7

TIN, 99.99% Purity (\$ per tonne)

	Sett	Day's	High	Low	Vol	Open
Mar	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Apr	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
May	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Jun	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Jul	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Aug	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Sep	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Oct	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Nov	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Dec	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Total	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7

COPPER, grade A (\$ per tonne)

	Sett	Day's	High	Low	Vol	Open
Mar	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Apr	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
May	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Jun	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Jul	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Aug	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Sep	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Oct	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7
Nov	1619.7	-2.7	1619.7	1619.7	1619.7	1619.7

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1950	1951	1952	1953	1954	1955	1956	1957

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LONDON STOCK EXCHANGE

Stock shortage drives shares sharply higher

MARKET REPORT

By Steve Thompson,
UK Stock Market Editor

London's equity market looked to have come to terms with the prospect of a rise in US rates after the FOMC meeting held in Washington yesterday.

After six consecutive sessions of losses, the FTSE 100 index yesterday rallied strongly, largely on the back of the rally on Wall Street.

On Monday the Dow Jones Industrial Average picked up a confidence-restoring 100 points, and it built on that performance at the outset of trading on Wall

Street yesterday when the Dow pushed up a further 26 points in quick time.

The FTSE 100 index, which had fallen over 200 points during the previous six sessions, recouped 56.9 or 1.3 per cent to end the day at 4,270.7.

Demand for the leaders spilled over into the second liners, where the FTSE 250 put on a more sedate performance, finishing a net 15.8 ahead at 4,592.7. But the market's smaller stocks were overlooked with the FTSE SmallCap index showing a 0.4 decline at 2,311.7.

There was no news on the Fed during London market hours; a decision on rates was expected

shortly after 7pm London time. Dealers said a rise of 25 basis points in US interest rates was fully priced into global markets and that Wall Street would probably consolidate its gains if that was the extent of the policy change.

Some warned, however, that a no change policy or a 50 basis points increase would be unwelcome and could trigger another setback on US markets. But the overall feeling in London was that Mr Alan Greenspan, the chairman of the Federal Reserve, had done an expert job in softening up markets to expect a rate rise. "He's warned of irrational exuberance, overheated asset prices and pre-emptive

strikes," said one trader. Gilt gave a measure of support to the equity market, climbing in a range of 8 to 11 ticks in front of today's auction of 22.5m-worth of 10-year stock.

The big recovery in UK stock prices was evident from the start of trading when marketmakers, who added to the market's weakness on Monday by unwinding all their remaining long positions ahead of the FOMC meeting, had to cope with buyers chasing UK shares after the Dow's rise.

They hoisted their opening levels, hoping to head off any big buying orders, but encountered a flurry of buyers adopting the view that a correction had run its

course in the short term. Demand for good quality stocks continued throughout the morning and carried on into the afternoon when the Dow's early strength gave London a second wind, driving the FTSE up more than 50 points.

There were hints, however, that the big marketmakers were becoming increasingly reluctant to make aggressive prices in large sizes because of the extreme volatility in stock markets.

Turnover remained at relatively high levels, reaching 976m by 6pm, well ahead of Monday's 805.9m. Customer business on Monday was valued at £28m.

Indices and ratios

	FTSE 100	FTSE 250	FTSE 350	FTSE All-Share	FTSE All-Share yield
4270.7	4270.7	4592.7	2108.4	2082.52	3.05
+56.9	+56.9	+15.8	+23.4	+21.23	3.70
10 y Gilt yield					7.08
Long gilts/yield ratio					2.08

Best performing sectors

	1	2	3	4	5
Tobacco	+3.3	Building Materials	+0.9	Distribution	+0.5
Banking	+3.0	Electronics & Equip	+0.3	Electricity	-0.2
Insurance	+2.6	Oil Exploration & Prod	-0.2		
Gas Distribution	+2.5				
Life Assurance	+2.2				

FUTURES AND OPTIONS

FTSE 100 INDEX FUTURES (LFF) 100 per full index point

	Open	Settle	Change	High	Low	Settle	Open	Settle
Jun	4264.0	4264.0	+56.0	4280.0	4260.0	1166	8888	8888
Sep	4317.0	4317.0	+57.0			0	2483	2483

FTSE 250 INDEX FUTURES (LFF) 100 per full index point

	Open	Settle	Change	High	Low	Settle	Open	Settle
Jun	4590.0	4590.0	+15.8	4600.0	4580.0	18	4603	4603

FTSE 100 INDEX OPTION (LFF) (4200) 100 per full index point

	4200	4300	4400	4500	4600	4700	4800	4900	5000
Call	100	100	100	100	100	100	100	100	100
Put	100	100	100	100	100	100	100	100	100

FTSE 250 INDEX OPTION (LFF) (4200) 100 per full index point

	4500	4600	4700	4800	4900	5000	5100	5200	5300	5400	5500	5600	5700	5800	5900	6000
Call	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Put	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100

FTSE 100 INDEX OPTION (LFF) (4200) 100 per full index point

	4200	4300	4400	4500	4600	4700	4800	4900	5000
Call	100	100	100	100	100	100	100	100	100
Put	100	100	100	100	100	100	100	100	100

FTSE 250 INDEX OPTION (LFF) (4200) 100 per full index point

	4500	4600	4700	4800	4900	5000	5100	5200	5300	5400	5500	5600	5700	5800	5900	6000
Call	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Put	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100

FTSE 100 INDEX OPTION (LFF) (4200) 100 per full index point

	4200	4300	4400	4500	4600	4700	4800	4900	5000
Call	100	100	100	100	100	100	100	100	100
Put	100	100	100	100	100	100	100	100	100

FTSE 250 INDEX OPTION (LFF) (4200) 100 per full index point

	4500	4600	4700	4800	4900	5000	5100	5200	5300	5400	5500	5600	5700	5800	5900	6000
Call	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Put	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100

FTSE 100 INDEX OPTION (LFF) (4200) 100 per full index point

	4200	4300	4400	4500	4600	4700	4800	4900	5000
Call	100	100	100	100	100	100	100	100	100
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FTSE 250 INDEX OPTION (LFF) (4200) 100 per full index point

	4500	4600	4700	4800	4900	5000	5100	5200	5300	5400	5500	5600	5700	5800	5900	6000
Call	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Put	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100

FTSE 100 INDEX OPTION (LFF) (4200) 100 per full index point

	4200	4300	4400	4500	4600	4700	4800	4900	5000
Call	100	100	100	100	100	100	100	100	100
Put	100	100	100	100	100	100	100	100	100

FTSE 250 INDEX OPTION (LFF) (4200) 100 per full index point

	4500	4600	4700	4800	4900	5000	5100	5200	5300	5400	5500	5600	5700	5800	5900	6000
Call	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
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FTSE 100 INDEX OPTION (LFF) (4200) 100 per full index point

	4200	4300	4400	4500	4600	4700	4800	4900	5000
Call	100	100	100	100	100	100	100	100	100
Put	100	100	100	100	100	100	100	100	100

FTSE 250 INDEX OPTION (LFF) (4200) 100 per full index point

	4500	4600	4700	4800	4900	5000	5100	5200	5300	5400	5500	5600	5700	5800	5900	6000
Call	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Put	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100

FTSE 100 INDEX OPTION (LFF) (4200) 100 per full index point

	4200	4300	4400	4500	4600	4700	4800	4900	5000
Call	100	100	100	100	100	100	100	100	100
Put	100	100	100	100	100	100	100	100	100

FTSE 250 INDEX OPTION (LFF) (4200) 100 per full index point

	4500	4600	4700	4800	4900	5000	5100	5200	5300	5400	5500	5600	5700	5800	5900	6000
Call	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Put	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100

FTSE 100 INDEX OPTION (LFF) (4200) 100 per full index point

	4200	4300	4400	4500	4600	4700	4800	4900	5000
Call	100	100	100	100	100	100	100	100	100
Put	100	100	100	100	100	100	100	100	100

FTSE 250 INDEX OPTION (LFF) (4200) 100 per full index point

	4500	4600	4700	4800	4900	5000	5100	5200	5300	5400	5500	5600	5700	5800	5900	6000
Call	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Put	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100

FTSE 100 INDEX OPTION (LFF) (4200) 100 per full index point

	4200	4300	4400	4500	4600	4700	4800	4900	5000
Call	100	100	100	100	100	100	100	100	100
Put	100	100	100	100	100	100	100	100	100

FTSE 250 INDEX OPTION (LFF) (4200) 100 per full index point

	4500	4600	4700	4800	4900	5000	5100	5200	5300	5400	5500	5600	5700	5800	5900	6000
Call	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Put	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100

FTSE 100 INDEX OPTION (LFF) (4200) 100 per full index point

	4200	4300	4400	4500	4600	4700	4800	4900	5000
Call	100	100	100	100	100	100	100	100	100
Put	100	100	100	100	100	100	100	100	100

FTSE 250 INDEX OPTION (LFF) (4200) 100 per full index point

	4500	4600	4700	4800	4900	5000	5100	5200	5300	5400	5500	5600	5700	5800	5900	6000
Call	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Put	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100

B Steel under pressure

By Joel Kibazo,
Steve Thompson
and Richard Lapper

British Steel surrendered 3 to 158p, the worst performer in the FTSE 100 index, as talk that next year's dividend may be under threat swept through the market.

A two-way pull between the bears and bulls brought turnover of 51m, the market's highest individual total and also the heaviest daily total recorded in the stock since 1991.

Sentiment was also dented by news that German steel and engineering group Krupp Hoesch had dropped its hostile bid for rival Thyssen and agreed instead to talks to form a joint steel company.

However, a consultants' report said the planned union may not significantly cut capacity in European steel making.

Analysts had expected Krupp Hoesch's hostile bid for Thyssen to trigger rationalisation in a European steel sector.

Analysts have been downgrading profit expectations over the last few weeks and several suggested a further round of cuts for the year to March 1998 is imminent. Previous estimates of £250m are expected to settle at around

£150m-£200m.

Analysts also pointed to the recent strength of sterling against the D-Mark as another factor likely to hit earnings.

Pilkington, the glass manufacturer, shocked the market by issuing a profits warning linked to difficult markets in Continental Europe and sent ripples of uncertainty across the rest of the building materials sector. Pilkington shares were the worst performer in the FTSE 250 index, finishing a net 7 1/2 lower at 121p, their lowest closing level since July 1993, after hitting a session low of 117p immediately the warning hit the market.

The company said it was being hurt by poor trading conditions in Europe, particularly Germany. It said profits for the year ended March 1997 would be not less than £130m. That figure caused widespread dismay among analysts who had been forecasting profits upwards of £170m. Pilkington's warning had a depressing effect on other building materials companies, especially those with big interests in Germany, such as BRC,

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NASDAQ NATIONAL MARKET

4 day close March 2

[illegible]

1-4	Immunogen	1838	1-4	1-2	1-6	-76	PacBio	130	13	347-1	73-4	67-2	67-2	-4	US Bio
-3	Impr Bc	12	20	28-5	28-5	28-5	PacDunlop	0.14	80	683	10-2	10-3	10-2	+1-4	US Ener
05	Impr Bc	1774	1-1	1-2	1-3	-1	PacGreA	33	20	79-4	79-4	79-4	-2-3	US Rob	

4 pm close March 25

[illegible][illegible]

Dow awaits FOMC at midsession

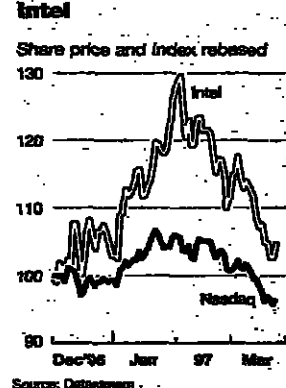
Bourses respond to overnight US gains

AMERICAS

US shares were flat in quiet trading at midsession yesterday as investors waited patiently for an announcement about interest rates from the Federal Reserve's Open Market Committee.

At 1pm the Dow Jones Industrial Average was up 10.95 at 6,918.20 and the more broadly traded Standard & Poor's 500 had added 3.70 at 794.55. Volume on the New York Stock Exchange came to 352m shares.

Most Wall Street economists expected the FOMC to



push the federal funds rate up a quarter of a percentage point to 5 1/4 per cent.

Worries about an interest rate increase hurt cyclical shares, which would be hit hardest by an economic slowdown. The Morgan Stanley index of cyclical shares shed 0.5 per cent, while the counterpart index of consumer shares was 0.2 per cent higher.

Falling cyclical shares included Aluminum Company of America (Alcoa) off 1 1/4% at \$70.75, Caterpillar, dropping 3/4% at \$82.25, and International Paper, which shed 1/4% at \$41.75.

Technology shares, which had been falling for most of the month, posted modest gains in early trading with

the Nasdaq composite, which is weighed towards the sector, up 6.78 at 1,249.42. The Pacific Stock Exchange technology index was 0.8 per cent higher.

Intel, the semiconductor giant which is the highest issue on the Nasdaq, regained 3/4% at \$138.50. Since February 4, the company had lost 34% or nearly 21 per cent of its value as some investors took money out of the technology sector.

The Dow derived much of its strength from a bounce in Philip Morris, which had slipped after Liggett Group won immunity from anti-tobacco litigation by agreeing, among other things, to warn on its packs that smoking is addictive. Yesterday, shares in the largest US tobacco company added \$2 at \$117. RJR Nabisco, the second largest US tobacco company, added 3/4% at \$32.40.

Shares in Warner Lambert, the US pharmaceutical company, added 3/4% at \$92 on news that an analyst at Morgan Stanley had raised his rating on the company to "strong buy" from "buy".

TORONTO was firm at midday, following through from Monday's rally, but trade was thin and cautious as investors waited for news from the FOMC, and with most already discounting a quarter point increase in interest rates.

The TSE-300 composite index rose 21.50 to 5,165.18 in trade of 33.2m shares worth C\$2.98bn.

Among active stocks, Canadian Imperial Bank of Commerce rose 45 cents to C\$34.25 following news that each CIBC dividend capital receipt and secondary warrant would be split on a two for one basis.

The potential merger involving Avon, Repap Enterprises and Dometic continued to attract attention. Avon lost 60 cents to C\$23.40 while Repap rose 16 cents to C\$2.35 and Dometic was flat at C\$11.45.

Mexico moves ahead

MEXICO CITY moved ahead on better than expected inflation and interest rate reports, but trade was very thin in the absence of news on the outlook for US interest rates. At midsession, the IPC index was up 15.33 at 3,843.33.

Among individual issues, nominal shares of the bus maker, Dina, led the gains, up 20 centavos or 4.2 per cent to 5 pesos.

CARACAS drifted higher at midsession in thin trade with many investors already

absent for the Easter holiday. The IPC index added 49.57 to 6,308.90.

The benchmark Electricidad de Caracas added 1 bolivar to 514 bolivars; the stock exchange originally reported that Electricidad closed on Monday at 506 bolivars, but subsequently revised that figure upward to 513 bolivars.

BUENOS AIRES edged higher after news from the FOMC and the Merval index was 3.94 higher by midsession at 745.85.

S Africa gold stocks end flat

Johannesburg was steady in cautious trade awaiting the US FOMC meeting although, analysts said, a 25 basis point rise in interest rates was already discounted.

The bullion price, trading above \$351 an ounce, rekindled limited interest in gold after a recent run, but the gold index ended flat. Analysts said that some institutional buying was

seen at the day's lower levels but turnover was moderate at R613m.

The overall index ended up 0.6 at 7,079.5, industrials gained 1.9 to 8,346.3 and golds made 0.3 to 1,326.0.

Among blue chips, Anglo added 125 cents to R271.50. Nedcor was up 59 cents to R84.50, Sasol slipped 50 cents to R49.75 and Remgro ended up 50 cents to R45.70.

EUROPE

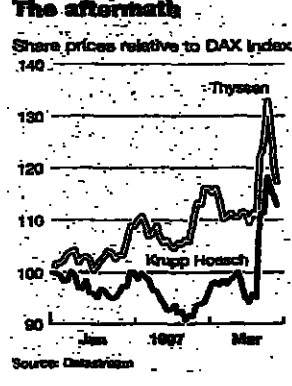
With the FOMC decision on US interest rates expected after European hours, bourses decided that they had discounted a 25 basis point increase and did their best to match the Dow's overnight gain of 100 points or 1.5 per cent.

FRANKFURT saw the dollar clear the DM1.60 mark, the German domestic bond market gain from better than expected consumer price data, and a further rise in US share prices by the American mid-morning. The Dax index responded with a rise of 72.36 or 2.2 per cent to an all-time high of 3,374.93, turnover rising from DM9.7bn to DM12.4bn.

The response to corporate news was mixed. In steel, Thyssen dived DM35.50 or 6.7 per cent to DM525 after Krupp Hoesch called off its reverse takeover bid. This setback, however, followed a gain of more than 50 per cent this year. Krupp, relatively strong against the market but on a less than half-raising trajectory than its target, fell DM8 or 2.4 per cent to DM339.

On the brighter side, BMW reported a higher profit, aimed for higher productivity and profits this year and said that it wanted to raise its return on sales from 3.2

The aftermath



per cent to 7 per cent in the longer term. The carmaker's shares rose DM61 or 5.1 per cent to DM1253.

In pharmaceuticals, meanwhile, Merck climbed DM2.35 or 4.6 per cent to DM50.35 after the company reported that its 1996 profits surged 36 per cent, and said that the current business year had started well.

PARIS pitched in with a gain of 1.7 per cent, the CAC 40 index closing 44.97 higher at 2,624.24 and turnover rising from FF4.5bn to FF6.7bn.

There was another twist in the Suez, panamae de Suez merger speculation after the newspaper, Le Monde, suggested that Lyonnaise would be the bidder. Suez

recovered FF3.70 or 1.3 per cent to FF281 but Lyonnaise fell FF2 to FF572.

Sanoofi rose FF19 or 3.6 per cent to FF542; it signed an agreement to sell sophisticated blood sample test equipment to Beckman Instruments of the US. Resistor, the lens maker, talked about cutting its debt and rose FF30 to FF1530.

Higher profits came from CIC, the banking group, which rose FF13.50 to FF368.50, and from Danat, the mail order thermal underwear group, which was the biggest riser of the day with a gain of FF385 or 8.7 per cent to FF4,835.

ZURICH looked for support to Wall Street and the rising dollar and, by the close, the SMI index stood 61.3 or 1.4 per cent higher at 4,558.5.

Novartis, SFR46 higher at SF1,760, was the day's winner among the pharmaceuticals on switching out of Roche. The latter's certificates gave up SFR80 to SFR12,170 as the market digested details of its 1996 profits, which were released after the market closed on Monday. Banks put in a postive performance with UBS up SFR19 at SF1,280 and SBC SFR7.50 higher at SFR301.50. Credit Suisse rose SFR6.50 to SFR173.

Insurers were mixed, with Zurich Insurance up SFR8.50 to SFR448 and Swiss Re SFR29 ahead at SFR1,492, both making up for ground lost recently. Winterthur edged SFR2 lower to SFR387 on profit-taking.

Nestlé was up SFR6 to SFR1,577; CS First Boston expected the food group to announce earnings growth today of 9.1 per cent to SFR61.20 a share for 1996.

Among the smaller issues, Surveillance and Richemont underperformed, losing SFR90 and SFR15 to SFR2,950 and SFR1,925 respectively. MILAN moved ahead on renewed strong demand for the telecoms sector, traditionally a target for foreign investors, and the Comit index registered a rise of 5.54 to 735.57.

Stet, the telecoms holding company, jumped L370 to L7,475 and Telecom Italia was L155 ahead at L4,285; on Monday, the treasury fixed 3 per cent as the maximum stake that any one investor

FTSE Actuaries Share Indices

Index	Open	High	Low	Close
FTSE 100	2134.81	2136.71	2135.83	2135.87
FTSE 250	2135.83	2136.71	2135.83	2135.87
FTSE 350	2135.83	2136.71	2135.83	2135.87
FTSE 450	2135.83	2136.71	2135.83	2135.87
FTSE 550	2135.83	2136.71	2135.83	2135.87
FTSE 650	2135.83	2136.71	2135.83	2135.87
FTSE 750	2135.83	2136.71	2135.83	2135.87
FTSE 850	2135.83	2136.71	2135.83	2135.87
FTSE 950	2135.83	2136.71	2135.83	2135.87
FTSE 1050	2135.83	2136.71	2135.83	2135.87

could take in the company after the Stet-TI merger and privatisation. TI was also supported after Solomon Brothers confirmed its buy recommendation on the stock. Tim, the mobile telephone operator, was also in demand, rising L157 to L4,747.

AMSTERDAM recouped Monday's losses, the AEX index closing 12.63 higher at 727.84, financials, similarly, recovered from weakness a day before with Fortis Amey up F12.60 or 3.8 per cent at F171.50 after Monday's F12.70 decline.

Heineken rose F12.20 to F1334, boosted by Lehman Brothers' decision to put the brewer on its European recommended list; but Polygram fell F12.10 to F124.50 although two films from the entertainment group collected three awards at Monday's Oscar ceremonies in Los Angeles.

MADRID brokers said that most buying was technically based, and influenced by adjustment of positions at the end of the March quarter as the general index rose 7.34 or 1.6 per cent to 5,358.70.

Telefonica rose Pta70 at Pta3,450, helped partly by unconfirmed reports of a tariff adjustment; Repsol rose Pta100 to Pta5,900 in the run up to the privatisation of the government's last 10 per cent stake in the oil company after Easter.

COPENHAGEN celebrated a 68 per cent rise in pre-tax profits, well above analysts' expectations, from the cement and engineering group, FLS Industries, FLS closed DKr25 higher at DKr845 as the KFX index rose 0.46 to 153.30.

ISTANBUL took a 4.5 per cent dive following last week's 10.5 per cent surge, blaming political tensions between the military and the Islamist government wings of the Turkish establishment and a rise in bond yields from last week's 106.77 per cent to 114.71 per cent following the latest auction. The IMKB National-100 index tumbled 74 to 1,577 but turnover plunged to TL26,150bn from Monday's TL40,730bn.

WHITEN and edited by William Cochrane, Michael Morgan and James Mearns

Tokyo stages rebound as Seoul recoups 3.5%

ASIA PACIFIC

Encouraged by Wall Street's gains overnight and the dollar's rise against the yen, blue chips led TOKYO to rebound to recoup most of Monday's losses, writes Gwen Robinson.

The Nikkei 225 average climbed 395.79 to 18,439.61, after moving between 18,116.99 and 18,548.61. The finance minister, Mr Hiroshi Mitsuoka, moved yesterday to reassure investors who sold heavily on Monday on his suggestions of a further increase in sales tax after next week's scheduled rise to 5 per cent from the current 3 per cent.

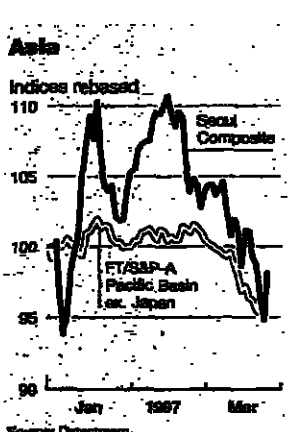
In a morning press conference, Mr Mitsuoka said that the government intended to proceed with financial reforms, and that it would not consider tax increases until 2005.

Volume eased to an estimated 366m shares from 413m. The Toxix index of all first-section stocks added 17.10 to 1,392.81 and the capital-weighted Nikkei 300 was up 3.54 at 267.68. Advances led declines by 811 to 309, with 146 unchanged.

Among international blue chips, Sony climbed Y110 to Y8,410, Fujitsu Y20 to Y1,250 and Nikon Y90 to Y1,690. Toyota gained Y50 to Y3,100 and Honda Y80 to Y3,630.

Banks, construction issues and property companies once again drew investors' interest on the strength of the government's forthcoming plan to revitalise the real estate market through securitisation of property held as collateral by financial institutions. Sumitomo Realty and Development rose Y22 to Y893 and Mitsubishi Estate added Y40 to Y1,460. Among construction issues, Kajima climbed Y15 to Y620 and Shimizu Y12 to Y863.

Nippon Credit Bank, the day's most active issue, added Y15 to Y302 and Indus-



trial Bank of Japan rose Y30 to Y1,390. Nomura Securities, which was raised yesterday afternoon by authorities seeking further evidence of improper dealings, fell Y20 to Y1,440. In a widening scandal, prosecutors announced they would investigate the broker for possible illegal trade in stocks.

Other securities houses gained ground, Daiwa Securities adding Y20 to Y921 in spite of its acknowledgement on Monday that it would report a large loss for the year to March 31 on the stock market's recent declines and a fall in revenues.

In Osaka, the OSE average rose 186.73 to 19,313.85 and volume eased to 337.4m shares.

In London, the ISE/Nikkei 50 edged 1.51 higher to 1,435.71.

SEOUL rebounded 3.5 per cent as the president, Kim Young-sam told his new cabinet to take steps to stabilise financial markets, hard hit by the collapse of Hanbo Steel in January and Sammi Steel earlier this month.

The composite index added 21.64 to close at 638.90 in active volume which picked up to 43m shares.

Some brokers, however, called for caution, saying that much of the day's rise

stemmed from a technical rebound following six straight days of declines.

During the day, officials said the finance ministry planned to allow local brokers to issue corporate bonds and to hold up to 15 per cent of a listed company's issued shares, up from the current 5 per cent. Analysts said that this should help to boost brokers' earnings and would give brokers a freer hand in fund management.

TAIPEI turned back to its foot and mouth disease problem, and worried that the island's growing pork crisis could undermine a gathering economic recovery. The weighted index went lower again, ending 108.45 or 1.3

per cent lower at 7,843.43. At T\$124.7bn, turnover was active but well below recent near-record highs. A 2.3 per cent rise in electronic shares helped the market fend off a deeper downturn, but the day's selling was also exacerbated by reports of possible war games to be staged by China, although the mainland government had denied that it was planning any large-scale military exercise.

HONG KONG finished higher, but off its best levels on uncertainty over the outlook for prices in an auction of the largest development site released by the government for some time. The Hang Seng index closed 83.39 higher at 12,832.53, off a high

of 12,914.89, in turnover that jumped to a heavy HK\$10.3bn.

In the event, the development site was sold for a respectable HK\$1.8m after more than two hours of bidding. Sino Land, the buyer, eased 5 cents to HK\$34.5. Other bidders were said to have included Cheung Kong whose shares fell 75 cents to HK\$70.

SYDNEY followed the Dow up initially but the rally faded after a sell-off in banks on the announcement that the Australian government's report into the financial sector would be released in the week beginning on April 7.

The All Ordinaries index ended 1.3 higher at 2,403.4 in turnover of A\$717.7m. Bro-

kers said that, within financials, there had been some switching from the recently strong banks where ANZ fell 10% cents to A\$5.175, to insurers where the whole sector rose by more than 2 per cent.

DHAKA added to Monday's 7 per cent plunge with another 6.9 per cent as investors dumped shares on a rumour that a government inquiry could implicate some large brokers in alleged market manipulation during last October and November's bull run and the subsequent sharp pull back.

The DSE index fell 78.57 to 1,074.95 as the market awaited the final report of a committee of inquiry, due tomorrow.

FT/S&P ACTUARIES WORLD INDICES

The FT/S&P Actuaries World Indices are owned by FTSE International Limited, Goldman, Sachs & Co. and Standard & Poor's. The indices are compiled by FTSE International and Standard & Poor's in conjunction with the Faculty of Actuaries and the Institute of Actuaries. NetWest Securities Ltd. was a co-founder of the indices.

NATIONAL AND REGIONAL MARKETS	Index	MONDAY MARCH 24 1997						FRIDAY MARCH 21 1997						DOLLAR INDEX			
		US Dollar Index		Local Currency		% Chg		US Dollar Index		Local Currency		% Chg		US Dollar Index		Local Currency	
		Index	Day's Change	Index	Day's Change	Index	Day's Change	Index	Day's Change	Index	Day's Change	Index	Day's Change	Index	Day's Change	Index	Day's Change
Figures in parentheses show change in lines of stock																	
Australia (78)	219.71	1.0	202.09	147.57	192.83	185.20	0.8	4.39	217.59	201.14	188.39	180.43	184.13	226.77	188.44	188.54	
Austria (24)	184.91	-0.3	170.05	142.55	162.29	182.24	-0.1	1.80	185.54	171.51	143.59	162.29	182.23	185.04	174.70	183.39	
Belgium (26)	229.24	-0.8	210.82	177.90	201.19	185.97	-0.2	3.55	230.70	213.25	175.54	201.90	187.59	241.54	204.38	206.57	
Brazil (28)	236.88	-0.2	217.98	183.91	207.91	182.96	-0.2	1.12	227.48	218.52	183.78	207.84	183.97	247.23	149.58	158.84	
Canada (114)	195.20	1.7	161.43	152.51	172.25	182.58	1.5	1.08	182.98	173.97	142.53	162.57	182.75	203.31	154.12	152.20	
Denmark (32)	350.02	-0.9	331.08	279.49	315.89	315.10	-0.6	1.52	363.24	355.78	281.11	317.00	316.97	378.98	291.78	292.67	
Finland (28)	222.87	-1.3	232.55	195.31	221.94	267.55	-1.0	1.70	256.28	236.91	198.34	224.30	270.31	289.58	174.47	185.83	
France (91)	217.40	-1.5	198.88	168.78	190.81	184.23	-0.3	2.73	218.51	201.99	189.11	191.24	194.70	225.82	188.94	187.28	
Germany (59)	183.15	-0.1	183.15	154.81	174.79	193.85	0.6	1.54	188.48	183.15	153.83	171.68	171.68	205.32	184.47	174.26	
Hong Kong (55)	485.37	2.1	427.57	391.29	408.44	462.94	-2.1	3.34	456.67	421.22	352.64	398.79	452.27	514.49	407.55	433.37	
Indonesia (17)	228.13	-0.4	208.80	177.10	200.22	238.44	-0.4	1.58	228.05	211.73	177.26	200.42	397.84	—	—	—	
Ireland (26)	321.84	-0.7	295.79	249.70	282.23	288.02	-0.8	3.51	304.95	299.46	250.71	283.52	282.27	343.35	258.28	280.02	
Italy (28)	63.46	-1.4	76.75	64.79	72.35	103.38	-1.2	2.15	84.67	78.27	55.32	73.10	106.81	98.32	70.61	72.98	
Japan (430)	114.45	-1.8	115.26	88.85	100.45	88.85	-1.4	0.89	116.50	107.98	80.15	101.96	90.18	164.68	108.18	148.83	
Malaysia (107)	218.50	-0.2	268.80	480.15	542.84	590.34	-0.3	1.07	620.03	573.15	478.84	542.83	591.90	690.85	512.47	551.31	
Mexico (27)	1385.08	0.8	1255.29	1059.75	1180.03	1178.08	0.8	1.11	1358.54	1264.25	1050.05	1187.48	1172.30	1445.88	1110.35	1174.08	
Netherlands (18)	288.03	-1.7	308.88	281.57	285.72	291.89	-1.5	2.64	342.74	316.82	265.24	296.95	296.29	337.18	279.86	285.46	
New Zealand (14)	84.59	0.1	77.80	65.87	74.25	84.53	-0.2	4.41	84.51	78.12	65.40	73.86	64.94	95.80	73.94	84.82	
Norway (61)	303.08	-0.5	276.05	235.98	268.79	277.14	-0.1	2.21	305.38	282.50	236.54	267.27	277.02	321.23	236.19	239.94	
Philippines (22)	188.04	0.6	180.80	152.19	172.05	207.37	0.8	1.89	194.80	180.09	150.77	170.55	185.55	200.00	150.77	170.55	
South Africa (43)	309.90	1.5	358.29	326.48	341.94	288.36	1.0	1.07	383.75	354.74	298.68	335.65	255.81	491.21	371.28	424.92	
South Korea (14)	280.21	-0.2	331.27	278.94	314.15	348.69	-0.2	2.40	360.90	333.81	279.10	315.85	348.29	388.25	291.49	387.44	
Spain (39)	310.12	-0.3	182.23	163.11	194.40	225.07	-0.1	2.76	210.84	194.31	167.17	184.52	228.23	228.18	188.82	189.82	
Sweden (28)	242.38	-0.3	329.39	329.39	329.39	329.39	-0.3	2.72	312.72	312.72	312.72	312.72	312.72	312.72	312.72	312.72	
Switzerland (29)	80.56	-0.3	230.91	194.38	200.09	226.82	-0.1	1.38	251.60	232.58	194.31	220.19	228.48	257.68	229.36	229.36	
Thailand (14)	25.74	7.4	74.07	82.53	70.89	81.17	1.7	3.98	78.27	73.29	59.12	66.39	78.84	187.17	73.58	182.03	
Taiwan (22)	275.16	-0.2	285.11	285.11	285.11	285.11	-0.2	2.72	285.11	285.11	285.11	285.11	285.11	285.11	285.11	285.11	
U.S. (505)	293.82	0.6	285.13	249.14	291.80	302.92	0.8	1.68	318.24	299.39	224.56	275.04	214.34	331.54	279.79	295.55	
United Kingdom (228)	300.75	0.8	270.25	238.13	257.91	281.68	0.6	1.88	291.42	268.27	226.53	258.04	245.37	301.45	233.08	242.27	
United States (520)	236.14	-0.5	219.82	185.65	208.99	221.11	-0.5	2.78	240.27	222.10	185.94	210.27	227.17	248.87	204.71	207.01	
Norfolk (157)	337.87	-0.5	338.40	285.68	302.85	389.75	-0.2	2.01	389.84	341.86	281.21	323.67	357.59	385.55	286.84	296.49	
North America (678)	194.32	-1.2	173.17	104.14	159.87	161.13	-0.9	1.41	181.59	173.17	104.14	159.87	161.13	173.17	104.14	159.87	
Europe (505)	227.44	-0.3	163.13	126.37	158.32	172.79	-0.8	1.16	179.37	168.81	138.82	156.98	148.71	177.61	133.81	163.69	
Asia (100)	313.36	0.8	288.18	243.27	275.02	314.88	0.8	1.88	310.71	287.22	240.48	271.32	310.00	322.89	248.65	290.10	
Europe Ex. UK (615)	218.94	-0.4	185.90	187.96	188.44	204.06	-0.2	2.15	218.94	200.33	187.89	188.96	200.33	223.57	185.85	188.09	
Europe Ex. UK (151)	227.44	-0.3	163.13	126.37	158.32	172.79	-0.8	1.16	179.37	168.81	138.82	156.98	148.71	177.61	133.81	163.69	
World Ex. US (1812)	292.86	-0.6	167.38	141.30	189.74	184.04	-0.5	2.15	180.06	169.21	141.67	160.21	154.82	193.17	170.10	183.01	
World Ex. UK (2254)	221.91	-0.1	204.08	172.28	194.67	197.07	-0.2	2.82	221.91	204.08	171.51	189.58	196.63	228.59	199.58	200.29	
World Ex. Japan (1998)	232.84	0.4	260.57	219.98	240.88	273.41	0.4	2.32	282.15	260.81	218.35	246.53	272.30	292.72	233.10	246.67	